Budget Summary Info:

Bureau of Planning and Sustainability

Expenditures	Current Revised FY 2008-09 Budget	Requested FY 2009-10 Budget	Proposed FY 2009-10 Budget
Operating	\$22,051,735	\$17,824,179	\$20,519,925
Capital	0	0	
TOTAL	\$22,051,735	\$17,824,179	\$20,519,925
Authorized Positions	130	115	109

Z - Labor/Management/Administration:

- 1. Percent spent on administration: 7.9% Includes 14.75 FTE: Director's Office (4.75), Operations staff (5) and Administrative staff (5).
- 2. Total FTE: 109 FY 2009-10 Proposed
- 3. Average management span of control: 5 FTE
- 4. Bargaining Units:
 - DCTU 8 permanent; 1 ltd term positions
 - COPPEA 30 permanent; 17 ltd term

10 - Major Projects CURRENT:

Policy/Operational Projects (top 5)

- 1. Portland Plan Concept Plan
- 2. Climate Action Plan
- 3. Central Portland Plan Central Citywide Policy Plan Update
- 4. River Plan North Reach
- 5. Tree Policy and Code project
- 6. Airport Futures

Capital/Infrastructure Projects (top 5)

1. None

Major Maintenance Projects (top 5)

1. None

11 - Major Projects - Out Years

YEAR 2:

Policy/Operational Projects (top 3)

- 1. Portland Plan Draft Comprehensive Plan2'
- 2. Central Portland Plan sub-district plans
- 3. Launch full-scale Clean Energy Fund to reduce energy in 10,000 homes per year.

Capital/Infrastructure Projects (top 3)

Major Maintenance Projects (top 3) None

YEAR 3:

Policy/Operational Projects (top 2)

- 1. Collect food-waste from single-family residences for composting.
- 2. Portland Plan Approved Comprehensive Plan and Implementation Projects
- 3. Central Portland Plan sub-district plans

Capital/Infrastructure Projects (top 2) None

Major Maintenance Projects (top 2) None

YEAR 4:

Policy/Operational Projects (top 1)

1. Complete Oregon Sustainability Center as an iconic nexus of local sustainability efforts.

Capital/Infrastructure Projects (top 1) None

Major Maintenance Projects (top 1)

12 - Sustainability Goals - SOCIAL

SEA-related:

www.portlandonline.com/auditor/auditservices/residentsurvey2007

"Overall Recycling Service"

- Best neighborhood: Sabin (Inner NE)
- Worst neighborhood: Centennial (East)

SEA-related: Overall Rating Neighborhood Livability www.portlandonline.com/auditor/auditservices/residentsurvey2007

- Highest neighborhood rating: Eastmoreland-Ardenwald
- 2. Lowest neighborhood rating: Powellhurst-GilbertAffirmative Action Results: 15.4% of staff are minorities and 58.5% are female.
- 3. M/W/ESB Contracting: Aggregate
- 4. Customer survey/polling results: Aggregate

Sustainability Goals – ECONOMIC

1. "Lean Manufacturing" improvements:

Office waste recovery rate is 93% (37% of which is food waste); extended computer replacement periods; use of 100% recycled content paper; minimization of print quantities for outreach materials; effective use of transit, bike and car-sharing resulting in a single bureau-owned vehicle.

- 2. "Lean Manufacturing", i.e., efficiency, improvements:
- Regulatory Improvement Code Amendment Projects (RICAP) Efforts to improve efficiency of City development regulations.
- Plan for the efficient, sustainable use of commercial and industrial land, infrastructure and energy systems to enhance the long-term economic sustainability of Portland.
- Plan for introduction of "district energy" and "smart grid" systems where appropriate to improve the delivery of energy and reduce GHG emissions.
- 3. Summary of Major Assets Managed No assets managed.

8 - High Level Performance Measures:

Bureau-wide

- 1. Community-wide greenhouse gas emissions
- 2. Percent of businesses satisfied with City information on pollution prevention
- 3. Community-wide recycling rate
- 4. Savings to City bureaus from sustainability projects
- 5. Number of residents reached through sustainability outreach
- Overall Rating of City Livability in 2008, 82% of residents rated the livability of the City positively.
- 7. Overall Rating of Neighborhood Livability in 2008, 86% of residents rate neighborhood livability positively.
- 8. Access to shopping and other services in 2008, 74% of residents rated their access to shopping and other services as good or very good.
- 9. Overall Rating of Quality of planning for future land use in 2008, 45% thought the City was doing a good or very good job and another 33% responded neither good nor bad.

9 - Awards/Recognitions:

- 1. Sustainlane #1 U.S. City for Sustainability (2008)
- 2. Popular Science Magazine "Greenest City" in the U.S. (2008)
- 3. 3rd place city, Earth Day Network Urban Environment Report (2007)
- 4. Vision into Action award, American Planning Association

Top of Class Jurisdiction:

Copenhagen, Denmark and Curitiba, Brazil

14 - Sustainability Goals - ENVIRONMENTAL

Sustainability Plan:

www.portlandonline.com/osd/index.cfm?c=46293&a=180209 http://www.portlandonline.com/osd/index.cfm?c=46293&a=180205

Latest Report:

www.portlandonline.com/osd/index.cfm?c=49441&a=227231 Highlights: 93% recycling rate, electricity use is all renewable or offset, events minimize waste and carbon.

http://www.portlandonline.com/osd/index.cfm?c=49440&a=227596 Highlights: Incorporating sustainability into the Portland Plan, purchasing, translation services, employee behavior and waste reduction.

15 - Key Policy & Planning Documents:

Strategic Plan:

www.portlandonline.com/shared/cfm/image.cfm?id=130417

Portland Policy Documents (Top 3):

1. Sustainable City Principles:

http://www.portlandonline.com/osd/index.cfm?c=42439&a=24446

2. Local Action Plan on Global Warming

http://www.portlandonline.com/osd/index.cfm?c=42439&a=25049

3. Portland Recycles! Plan

http://www.portlandonline.com/osd/index.cfm?c=46646&

4. Strategic Plan:

http://www.portlandonline.com/planning/index.cfm?c=33997&a=151098 Portland Policy Documents:

1. Bureau of Planning three-year work plan

Bureau Baseline Template

Overview: Bureau of Planning and Sustainability

Commissioner-in-Charge: Mayor Adams Commissioner's Liaison: Lisa Libby Bureau Director: Susan Anderson Finance Manager: Celia Heron Ingrid Fish PFD Analyst:

FPD Analyst: Claudio Campuzano

Organizational Charts:

http://www.portlandonline.com/planning/index.cfm?c=33995

Budget Advisory Committee Roster:

http://www.portlandonline.com/planning/index.cfm?c=38338

3 — External Trends:

Positive/Strengths

- 1. Portland sustainability metrics (carbon footprint, VMT, transit use, recycling) compare favorably to most US cities, and citizens and businesses are beginning to take action on global warming.
- 2. Regional economy has grown steadily in recent years, especially in sectors like clean technology.
- 3. Inner city neighborhoods stronger and healthier than 20 years ago.

Negative/Weaknesses

1. Portland's economy has not fared as well as region's; traded-sector job growth mostly in suburbs.

Guiding Statements:

Mission, Vision, Values:

http://www.portlandonline.com/osd/index.cfm?a=108409&c=41463

Strategic Plan

http://www.portlandonline.com/planning/index.cfm?c=45458

About Us:

http://www.portlandonline.com/osd/index.cfm?a=108409&c=41463

Services/Programs (See #16)

http://www.portlandonline.com/planning

More: http://www.portlandonline.com/planning/

4 - Titles of Three Most Recent Audits & % of Recommendations Implemented:

No audits

16 - Services/Programs:

Sustainability

- 1. Solid Waste and Recycling Customer Service & Operations
- 2. Solid Waste and Recycling Policy
- 3. Business Training and Outreach
- 4. Multi-family Training and Outreach
- 5. Residential Training and Outreach
- 6. Sustainable City Government
- 7. Green Building
- 8. Sustainable Food Policy
- 9. Sustainable Economic Development

Planning

- 10. Portland Plan
- 11. Central City Planning / Central Portland Plan
- 12. District Planning and Projects
- 13. Urban Design
- 14. Policy Planning Programs
 - a. Economic Development Planning
 - b. Historic Resources
 - c. Housing
 - d. Infrastructure
 - e. Intergovernmental/Interagency Coordination
- 15. River Planning
- 16. Environmental Planning
- 17. Code Development
- 18. Comprehensive Planning
- 19. Youth Planning Program

- 2. Outer city neighborhoods have less well-developed infrastructure
- 3. Affordability of living (housing, transportation, education) is declining.
- 4. Growth and development challenges ability to protect natural environment and neighborhood character.

Internal Trends:

3 Positive/Strengths

- 1. BPS is positioned at the center of an effective network of sustainability organizations.
- 2. Staff have strong technical knowledge, skills and credibility with partners and the public.
- 3. Programs are increasingly aligned with interest/requests from businesses and community organizations.
- 4. Bureau plays valuable role in coordinating planning and development across City bureaus.

3 Negative/Weaknesses

- 1. Booming interest in sustainability is placing heavy demands on staff at all levels.
- 2. Too much of the bureau's ongoing programs and projects are funded with volatile, one-time resources.
- 3. Results of long-range planning are often hard to quantify and/or not immediately apparent.

5 — Trends:

Historical Trends:

Local greenhouse gas emissions:

www.portlandonline.com/osd/index.cfm?c=41917

Solid waste management:

www.portlandonline.com/osd/index.cfm?c=41792&

Portland Present

http://www.portlandonline.com/planning/index.cfm?c=34019

Comprehensive Plan Assessment

http://www.portlandonline.com/portlandplan/index.cfm?c=47107&a=191249

Central Portland Plan Assessment

http://www.portlandonline.com/shared/cfm/image.cfm?id=181536

Comparisons to other cities:

www.sustainlane.com/us-city-rankings/

 $\underline{\text{http://www.portlandonline.com/planning/index.cfm?c=47518\&a=228918}}$

http://www.portlandonline.com/planning/index.cfm?c=47518&a=228920

Major Org/Budget Changes (last 2 years):

In January 2009, OSD and Planning merged to form the new Bureau of Planning and Sustainability.

