



Federal Emergency Management Agency
U.S. Department of Homeland Security

FY 2014 HSGP Investment Justification

OR - Portland Urban Area



Portfolio Information

I.A – Portfolio – Overall Investment Justification

Discuss at a broad level the principle hazards, risk and capability gaps that the following investments will be addressing. Investment Justification to include all Investments.

The Portland Urban Area (PUA) is home to several public and private CI/KR as well as multiple international manufacturing and high tech companies. The PUA is one of four primary West Coast international trade gateways, has two class I railroads, a major port which operates marine terminals and aviation/air cargo facilities, and houses over 2/3 of the Columbia and Willamette Rivers' Maritime Transportation System target hazards and vulnerabilities. The PUA has a concentration of critical energy infrastructure including the Olympic pipeline and is served by 17 hospitals, a major medical education/research facility and a biosafety level 3 lab.

Portland-based Reaz Qadir Kahn arrested in 2013 for providing material support to Pakistan via suicide bomb. 2010 terrorist bombing attempt in downtown Portland. "Portland Seven" with al Qaida connections. Somali Al-Shabaab alleged members in the PUA. 2014 DHS/FBI reports indicate violent domestic extremist threats remain high in the PUA. Increase in white supremacists prison and street gangs in Portland (2013). Multiple eco-extremist groups active, including Animal Liberation Front (ALF), Earth Liberation Front (ELF), Earth First!, and Pacific Northwest Anarchist (PNWA).

Natural hazard risks: earthquake, landslide, winter storm, flooding and wildfire. Earthquakes pose the most severe natural threat including four crustal faults and the Cascadia Subduction Zone with potential for magnitude 9.0+ earthquakes.

Portfolio Information

I.B - Identify the amount and percentages of funding that will be dedicated to Management and Administration expenditures.

Program	Requested Amount	M&A Amount	M&A Percentage	Subtotal (Requested Amount + M&A)
UASI	\$952,500	\$47,500	4.8%	\$1,000,000

Investment #1

Investment Information - Investment #1

II.A Investment Name: Regional Planning and Organization

II.B Investment Type: Non-Competitive

I. Overview - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$354,900.00

II.D - Is this the consolidated Fusion Center Investment? No

II.E - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.F - Investment Description:

This investment builds upon previously funded projects to continue core preparedness planning and regional collaboration efforts in the PUA. It supports the following PUA Homeland Security Strategy goal and objectives: Goal 1 - Preparedness: The PUA will establish a coordinated and integrated approach to enhance the region's preparedness for CBRNE and other incidents. Objective 1.01 - Establish and maintain a multi-agency, multi-discipline governance structure to guide and coordinate regional homeland security and emergency preparedness efforts. Objective 1.02 - Develop a regional multi-agency coordination system concept of operations (MACS ConOps) Objective 1.03 - Develop and maintain plans supporting the MACS ConOps Objective 1.05 - Develop a comprehensive resource management strategy and system. Objective 1.07 - Revise or develop mutual aid and cooperative assistance agreements to implement the MACS ConOps and other adopted plans. Objective 1.09 - Enhance individual and community preparedness Objective 1.10 - Expand and maintain Citizen Corps programs (e.g., CERT/NET) The Oregon 2013 SPR (pg 5) cites a need to improve whole community preparedness planning, including involving more agencies from the public, private and non-profit sectors and individuals with access and functional needs, and to validate the plans through training and exercising. (Medium priority.) THIRA: The PUA did not receive a UASI FY2013 grant, and therefore, does not yet have capability gap data available. Vital to building a whole community approach to preparedness and coordinating the many complex regional planning processes within the PUA is further development of the Regional Disaster Preparedness Organization (RDPO). Effective regional disaster preparedness requires coordination and cooperation across a range of jurisdictions and government entities, as well as the private sector, special purpose districts, NGOs, higher education institutions, and other community and stakeholder groups. The projects within this investment support whole community regional preparedness planning through the RDPO, including increasing the integration of stakeholders with access and functional needs, developing the regional multi-agency coordination system, and refining associated plans and capabilities (e.g., information sharing, CERT/NET teams).

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$354,900.00

All of the requested funding must be associated with specific projects. Identify up to thirty projects within this Investment:

Project # 1

Project Information - Project # 1

Project Name: Regional Disaster Preparedness Organization (RDPO)

Project Description: This project will improve the PUA's ability to coordinate regional planning and preparedness efforts through its new regional all hazards governance structure, the RDPO. It will fund the RDPO's collaborative strategic planning (including THIRA development), network- and partnership-building, program, and organizational development activities. Through the project the RDPO committees and structures will improve capability-based planning, update the PUA/RDPO strategic plan, increase efforts to develop projects that address capability gaps, etc. Technical services to support RDPO committee and task force efforts will be funded.

Funding Amount: \$354,900.00

Subgrantee: Portland Bureau of Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Planning

Capability Building: Sustain

Deployable: No

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$256,500.00	100%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$256,500.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: SEPTEMBER 2014

Project End Date: FEBRUARY 2016

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2011	Collaborative Regional Planning	Formed the organization.
2012	Collaborative Regional Planning	Established the regional all-hazards program through the RDPO.

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$354,900.00

All of the requested funding must be associated with specific projects. Identify up to thirty projects within this Investment:

Project # 2

Project Information - Project # 2

Project Name: Regional MACS Development

Project Description: This project will further implementation of the PUA's multi-agency coordination system (MACS), including development of MACS processes and procedures and training and exercising of multi-agency coordination groups. It will fund position and section training for incident management teams to improve performance and interface with the MACS.

Funding Amount: \$354,900.00

Subgrantee: Portland Bureau of Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Planning

Capability Building: Build

Deployable: No

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$8,900.00	22.25%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$25,100.00	62.75%
Exercises	\$6,000.00	15%
Total	\$40,000.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Execute

Project Start Date: JANUARY 2015

Project End Date: FEBRUARY 2016

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$354,900.00

All of the requested funding must be associated with specific projects. Identify up to thirty projects within this Investment:

Project # 3

Project Information - Project # 3

Project Name: Regional PIO Development

Project Description: This project will improve Public Information Officer (PIO) ability to operate within the regional multi-agency coordination system. It will fund an advanced PIO course for the the PIOs.

Funding Amount: \$354,900.00

Subgrantee: Portland Bureau of Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 3

Primary Core Capability: Public Information and Warning

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Propsoed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$14,900.00	100%
Exercises	\$0.00	0%
Total	\$14,900.00	100%

III.B - Project Baseline and Management - Project # 3

Project Management Step: Execute

Project Start Date: JANUARY 2015

Project End Date: DECEMBER 2015

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$354,900.00

All of the requested funding must be associated with specific projects. Identify up to thirty projects within this Investment:

Project # 4

Project Information - Project # 4

Project Name: Long-Term Care Planning

Project Description: This project will increase the PUA's understanding of the preparedness gaps among providers of care for populations with access and functional needs. Specifically, it will fund a study to determine the preparedness gaps among providers of long-term care facilities. It will also fund targeted training for long-term care facility providers on strategies for increasing their level of preparedness.

Funding Amount: \$354,900.00

Subgrantee: Portland Office of Emergency Management - UASI

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 4

Primary Core Capability: Community Resilience

Capability Building: Build

Deployable: No

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$43,500.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$43,500.00	100%

III.B - Project Baseline and Management - Project # 4

Project Management Step: Plan

Project Start Date: JANUARY 2015

Project End Date: FEBRUARY 2016

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

(End of Investment # 1.)

Investment #2

Investment Information - Investment #2

II.A Investment Name: Interoperable Communications and Situational Awareness

II.B Investment Type: Non-Competitive

I. Overview - Investment # 2

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$50,952.00

II.D - Is this the consolidated Fusion Center Investment? No

II.E - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.F - Investment Description:

Note: The Portland Urban Area (PUA) was not a recipient of UASI FY2013 funding and, therefore, did not update its 2012 THIRA last year to the capability gaps identification stage. This investment builds upon previously funded projects to continue communications and situational awareness systems strengthening efforts in the PUA. It supports the following PUA Homeland Security Strategy goals and objectives: Goal 4 - Response and Recovery: The PUA will expand and maintain local, county and regional capabilities necessary to ensure a coordinated response to and recovery from CBRNE and other incidents. Objective 4.05 - Enhance the regional capability to generate a common operating picture. Objective 4.10 - Develop and maintain community alert and warning systems. Goal 5 - Communications: The urban area will develop and maintain a robust and integrated communications infrastructure. Objective 5.03 - Expand and enhance public safety and emergency response communications infrastructure and interoperable communications tools. Objective 5.04 - Expand and strengthen voice, data and dispatch systems and procedures that enhance standardization, facilitate information sharing, enhance security and improve redundancy. The Situational Assessment Core Capability within the Oregon SPR (p. 53) identifies the need to complete plans, obtain additional equipment, conduct multi-agency training, and implement corrective actions and improvement plans. (High priority.) The after action report for the PUA's 2013 PACE Setter exercise cites the inability of decision makers to receive real-time intelligence from coordination centers and field responders (p A-4). A lack of protocols and interoperability among systems contributed to this gap. The Operational Communications Core Capability within the Oregon SPR (p. 47) identifies the need to exercise and train on existing plans, and a lack of communications equipment within the PUA. (High priority.) The 2013 Portland Dispatch Center Consortiums' Interoperable Communications Strategic Plan identifies the need for additional equipment, exercising and training to support CBRNE incidents, and recommends updating existing communications systems to P25 compliance and geographically dispersing communications assets (pp 56-61). Activities within this investment support building effective interoperable communication systems and technology leading to improved information sharing and situational awareness in the PUA.

II. Project Management - Investment # 2

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$50,952.00

All of the requested funding must be associated with specific projects. Identify up to thirty projects within this Investment:

Project # 1

Project Information - Project # 1

Project Name: Regional Communication System Testing

Project Description: This project will support the migration of public safety radio systems within the PUA to the P25 standard. It will fund regionally-shared radio system testing equipment to optimize the coverage of the new systems.

Funding Amount: \$50,952.00

Subgrantee: Portland Bureau of Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Operational Communications

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Propsoed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$34,952.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$34,952.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: JANUARY 2015

Project End Date: DECEMBER 2015

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

II. Project Management - Investment # 2

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$50,952.00

All of the requested funding must be associated with specific projects. Identify up to thirty projects within this Investment:

Project # 2

Project Information - Project # 2

Project Name: Regional Radio Cache Development

Project Description: This project will improve the ability of field personnel to communicate with one another and share information among multiple agencies and disciplines during emergencies. It will fund a cache of portable P25 compliant radios.

Funding Amount: \$50,952.00

Subgrantee: Portland Bureau of Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Operational Communications

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Propsoed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$16,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$16,000.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Execute

Project Start Date: JANUARY 2015

Project End Date: DECEMBER 2015

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

(End of Investment # 2.)

Investment #3

Investment Information - Investment #3

II.A Investment Name: Regional Incident Response and Recovery

II.B Investment Type: Non-Competitive

I. Overview - Investment # 3

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$353,246.00

II.D - Is this the consolidated Fusion Center Investment? No

II.E - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$240,095.00

II.F - Investment Description:

Note: The Portland Urban Area (PUA) was not a recipient of UASI FY2013 funding and, therefore, did not update its 2012 THIRA last year to the capability gaps identification stage. This investment builds upon previously funded projects to continue implementation of the CBRNE incident response and recovery initiative in the PUA. It supports the following PUA Homeland Security Strategy goals and objectives: Goal 1 - Preparedness: The PUA will establish a coordinated and integrated approach to enhance the region's preparedness for CBRNE and other incidents. Objective 1.05 - Develop a comprehensive resource management strategy and system. Objective 1.13 - Develop and maintain an exercise program to test and evaluate plans, agreements, equipment and training. Goal 4 - Response and Recovery: The PUA will expand and maintain local, county and regional capabilities necessary to ensure a coordinated response to and recovery from CBRNE and other incidents. Objective 4.01 - Strengthen CBRNE and all hazard response capability. Objective 4.02 - Strengthen regional recovery capability. Objective 4.06 - Expand existing and create new multi-agency and specialty teams. Objective 4.07 - Develop standards and protocols for equipping multi-agency and specialty teams. The Public and Private Services and Resources Core Capability section within the Oregon SPR (p. 49) identifies the need for additional multi-agency planning, insufficient resources, and lack of opportunities for involvement in exercises. (High priority.) The activities within this investment center on building and sustaining key response and recovery capabilities that enable responders to prevent and mitigate acts of terrorism; responding quickly to CBRNE and all-hazards events and strengthening recovery capabilities. The investment continues implementation of the PUA CBRNE incident response and recovery initiative to address gaps in several capabilities, including maritime response and utilization of public and private assets during both response and recovery.

II. Project Management - Investment # 3

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$353,246.00

All of the requested funding must be associated with specific projects. Identify up to thirty projects within this Investment:

Project # 1

Project Information - Project # 1

Project Name: Water Search, Interdiction and Rescue

Project Description: This project will improve the PUA's ability to conduct maritime search, interdiction and rescue operations. It will fund a regional dive team support vehicle and related equipment.

Funding Amount: \$353,246.00

Subgrantee: Portland Bureau of Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Mass Search and Rescue Operations

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Propsoed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$240,095.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$240,095.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: JANUARY 2015

Project End Date: DECEMBER 2015

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2010	Response Equipment	Purchased various maritime tactical operations equipment
2011	CBRNE Response and Recovery	Purchased various maritime tactical operations equipment
2012	Regional Incident Response and Recovery	Purchased various maritime tactical operations equipment

II. Project Management - Investment # 3

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$353,246.00

All of the requested funding must be associated with specific projects. Identify up to thirty projects within this Investment:

Project # 2

Project Information - Project # 2

Project Name: Mobile Water Treatment

Project Description: Public drinking water systems are vulnerable to terrorist attacks, either through intentional contamination of the water supply or the intentional damaging of infrastructure, such as a treatment plan, reservoir, or major pipeline. This project will improve the PUA's ability to produce potable water after a terrorism event or all-hazards disaster. It will fund an emergency mobile water treatment system that can produce clean drinking water for a small population. This unit ,like others purchased under previous UASI grants, will be strategically located in the PUA for ready deployment to a disaster site.

Funding Amount: \$353,246.00

Subgrantee: Portland Bureau of Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Public and Private Services and Resources

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Propsoed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$90,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$90,000.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Execute

Project Start Date: JANUARY 2015

Project End Date: DECEMBER 2015

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2011	CBRNE Response and Recovery	Purchased mobile water treatment unit
2012	Regional Incident Response and Recovery	Purchased mobile water treatment unit.

II. Project Management - Investment # 3

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$353,246.00

All of the requested funding must be associated with specific projects. Identify up to thirty projects within this Investment:

Project # 3

Project Information - Project # 3

Project Name: Regional Disaster Debris Management

Project Description: This project will improve stakeholder understanding of the concepts and protocols within the Regional Disaster Debris Management Planning Framework and Tool Kit, which was produced under UASI FY2011. It will fund a regional orientation on the framework/toolkit and facilitate a tabletop discussion on leveraging the framework/toolkit to develop local plans and further identify and address key areas of work to enhance regional collaboration on disaster debris management.

Funding Amount: \$353,246.00

Subgrantee: Portland Bureau of Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 3

Primary Core Capability: Public and Private Services and Resources

Capability Building: Build

Deployable: No

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$23,151.00	100%
Total	\$23,151.00	100%

III.B - Project Baseline and Management - Project # 3

Project Management Step: Plan

Project Start Date: JANUARY 2015

Project End Date: FEBRUARY 2016

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2011	CBRNE Response and Recovery	Completed a regional planning framework and tool kit.

(End of Investment # 3.)

Investment #4

Investment Information - Investment #4

II.A Investment Name: Intelligence and Information Sharing

II.B Investment Type: Non-Competitive

I. Overview - Investment # 4

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$143,402.00

II.D - Is this the consolidated Fusion Center Investment? Yes

II.E - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$143,402.00

II.F - Investment Description:

Note: The Portland Urban Area (PUA) was not a recipient of UASI FY2013 funding and, therefore, did not update its 2012 THIRA last year to the capability gaps identification stage. This investment builds upon a previously funded project to continue information and intelligence sharing support to the PUA. This investment supports the following PUA Homeland Security Strategy goals and objectives: Goal 2 - Prevention: The PUA will enhance and sustain its abilities to investigate, deter, and disrupt terrorism and related criminal activity, and to gather, analyze and share information with appropriate public and private entities. Objective 2.01 – Enhance capabilities to investigate, deter, and disrupt terrorism and related criminal activities. Objective 2.02 – Operate an urban area facility to monitor and enhance situational awareness and promote information sharing. Objective 2.03 – Develop capabilities to gather and analyze criminal intelligence information and to shared analyzed information. Goal 3 – Protection: the PUA will maintain and a capability to protect its critical infrastructure, including physical, technological and human resources, from deliberate acts and unintentional incidents. Objective 3.01 – Develop and maintain a regional critical infrastructure plan. Objective 3.03 – Develop a process for sharing critical infrastructure, key resource and threat information among the public and private sectors. Objective 3.05 Identify and remediate critical technology systems vulnerabilities. The Intelligence and Information Sharing Core Capability in the Oregon SPR (p. 9) identifies the need to broaden the stakeholders engaged in planning efforts, as well as continue addressing training gaps and ensure this capability is better incorporated into exercises. (Medium priority.) Following the completion of the Critical Infrastructure Protection Plan for the PUA in 2007, there is a need to update the plan with the latest data to ensure comprehensive risk identification/assessment and corresponding mitigation efforts in the PUA. The activities within this investment center on strengthening the integrated analysis of critical infrastructure (CI/KR) to prevent and mitigate cyber and other terrorism incidents, as well as contribute to continued building of the terrorism and criminal activity intelligence/information collection, analysis and sharing capabilities and processes across jurisdictions and disciplines in the PUA in

II. Project Management - Investment # 4

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$143,402.00

All of the requested funding must be associated with specific projects. Identify up to thirty projects within this Investment:

Project # 1

Project Information - Project # 1

Project Name: Oregon Titan Fusion Center

Project Description: This project will improve intelligence analysis and information sharing with and between law enforcement, emergency management and other partners in the PUA, and strengthen integrated analysis of critical infrastructure to help the public and private sectors prevent/mitigate adverse impacts to their facilities. It will fund an intelligence analyst based out of the Oregon TITAN Fusion Center.

Funding Amount: \$143,402.00

Subgrantee: Portland Bureau of Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Intelligence and Information Sharing

Capability Building: Build

Deployable: No

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$143,402.00	100%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$143,402.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: JANUARY 2015

Project End Date: DECEMBER 2015

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2011	Interoperable Communications and Information Sharing	Strengthened intelligence and information analysis and sharing tools.

(End of Investment # 4.)

Investment #5

Investment Information - Investment #5

II.A Investment Name: State M&A

II.B Investment Type: Non-Competitive

I. Overview - Investment # 5

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$50,000.00

II.D - Is this the consolidated Fusion Center Investment? No

II.E - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.F - Investment Description:

This investment is to administer the UASI grant. The UASI grant in it's entirety is driven by the THIRA, SPR, Capabilities Estimation and is directly linked to the State Homeland Security Stratgey and Urban Area Homeland Security Strategy.

II. Project Management - Investment # 5

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$50,000.00

All of the requested funding must be associated with specific projects. Identify up to thirty projects within this Investment:

Project # 1

Project Information - Project # 1

Project Name: State M&A

Project Description: These funds will be used to administer the UASI grant at the State level

Funding Amount: \$50,000.00

Subgrantee: OMD Office of Emergency Management

Grantee Type: SAA/DTG

Project Location: 97301

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Planning

Capability Building: Sustain

Deployable: No

Shareable: No

Solution Area	Amount of Propsoed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$50,000.00	100%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$50,000.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: OCTOBER 2014

Project End Date: AUGUST 2016

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

(End of Investment # 5.)