Prosper Portland:

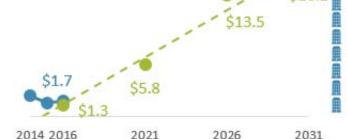
Disciplined property management needed to achieve future revenue goals, equitable outcomes



Audit highlights - November 2017

Is Prosper Portland ready to increase real estate income

900%?



Real estate income in 2014-2016 did not maintain the trend needed to meet the 2031 goal (millions)





Real estate activities were not aligned with strategic goals

- Developing strategic purpose and income goals
 - for each property
 - for the whole portfolio
- No equity plans for each property
- No regular review by the Financial Investment Committee







Photos courtesy of Audit Services Division, Inn at the Convention Center, and explorethepearl.com.



Properties reviewed in detail

Limited monitoring of external operators led to poor outcomes

- No risk assessment
- Problems in
 - budgeting
 - reporting
 - protecting physical asset
 - maximizing revenue

To meet revenue goals and promote equity

we recommend alignment with strategic goals and increased monitoring.

