

Adopted Budget

City of Portland, Oregon

Fiscal Year 2006-07
Volume Three

Capital Improvement Plan

Mayor Tom Potter

Commissioner Sam Adams

Commissioner Randy Leonard

Commissioner Dan Saltzman

Commissioner Erik Sten

Auditor Gary Blackmer

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Budget Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Portland, Oregon for its annual budget for the fiscal year beginning July 1, 2005.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget document continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Portland
Oregon**

Special Performance Measures Recognition

For the Fiscal Year Beginning

July 1, 2005

Handwritten signature of Carla E. Perry in cursive.

President

Handwritten signature of Jeffrey R. Egan in cursive.

Executive Director

User's Guide

The FY 2006-07 Adopted Budget document consists of three volumes. Volume One contains general information and an overview of the Adopted Budget for the City of Portland, as well as the adopted budgets for individual City bureaus and offices. Volume Two provides detailed information about the City's funds, financial forecasts, plans, and policies. Volume Three displays detailed budget information for the City's capital projects, including the five-year Capital Improvement Plan.

VOLUME ONE - BUREAU BUDGETS

- Mayor's Message** A message from Mayor Tom Potter about the challenges, opportunities, and uncertainties he and the four City Commissioners faced in preparing the Adopted Budget for FY 2006-07. The message highlights the Mayor's budget priorities and the principles adhered to in crafting the Adopted Budget.
- Overviews**
- City Overview**
 The City Overview gives general information about the City of Portland, including its demographics and government management systems.
- Budget Overview**
 The Budget Overview presents the total City budget from a number of technical perspectives, discusses significant changes to funds, and outlines the City's overall budget process. It also summarizes key budget decisions and delineates the links between those decisions and City Council goals and strategic issues.
- Financial Overview**
 The Financial Overview lays out the City's financial planning process, fiscal structure, and related policies. Also part of this section are the five-year forecast, a discussion of City debt management, and highlights of key revenue and expenditure trends.
- Budget Notes**
 The Budget Notes section lists issues that Council determined require further analysis or action. The notes generally direct a bureau to undertake a particular assignment.
- Financial Summaries** These summaries show Citywide revenues and expenses in total and by service area, as well as General Fund revenues and expenses and authorized positions.

Service Area Information

City bureaus are categorized into service areas based on the nature of their programs and services. Each service area section of the budget document begins with a description of the service area and budget highlights for bureaus in that service area. This is followed by the Adopted Budget for each bureau in the service area. The City's six service areas are:

- ♦ Public Safety
- ♦ Parks, Recreation, and Culture
- ♦ Public Utilities
- ♦ Community Development
- ♦ Transportation and Parking
- ♦ Legislative, Administrative, and Support

VOLUME TWO - CITY FUNDS

Financial Summaries

Tables at the beginning of Volume Two summarize the City budget across all funds and list bureau expenses and total City expenses by fund. The Appropriation Schedule, tax levy computations, and urban renewal tax certifications are also included. This section concludes with tables related to the City's debt obligations and summaries of the General Fund and General Reserve Fund.

Fund Summaries by Service Area

Presented in the same service area order as Volume One, these sections detail the resources and expenditures of each City fund. A brief description of each fund's purpose and relevant trends and issues are incorporated with fund financial information.

Financial Plans

Five-year financial plans for the General Fund and the enterprise funds are presented in this section. The plans provide detailed information about the financial context in which budgetary decisions were made.

Financial Policies

These policies provide a framework to guide the City in making financial and budgetary decisions. Financial policies help the City balance long-term interests and needs with more immediate concerns.

Ordinances

Volume Two concludes with the ordinances passed by Council to formally adopt the budget, levy taxes, open and close funds, and accept state shared revenues. The Tax Supervising and Conservation Commission's letter certifying the City's budget is also presented here.

VOLUME THREE - CAPITAL BUDGET

Overview

The overview explains the City's capital budgeting process, including regulatory requirements, the use of long-range planning documents, and the roles of various groups in developing the capital budget.

Citywide Summary

This summary offers highlights of the FY 2006-07 capital budget and a detailed presentation of the five-year Capital Improvement Plan. Capital projects are summarized by service area, geographic location, and fund.

Capital Projects by Service Area

Presented in the same service area order as Volumes One and Two, these sections describe each of the City's capital projects by bureau. Project information is displayed by geographic location and includes funding sources, expenditure history, and five-year forecasts for each project.

PORTLAND DEVELOPMENT COMMISSION (PDC) ADOPTED BUDGET

As required by the City's Charter, the PDC Adopted Budget is incorporated here by reference. See the PDC web site for their budget details: <http://www.pdc.us/pubs/>.

QUESTIONS

If you have any questions about the use of the budget document or the City's budget, please call the Financial Planning Division in the Office of Management and Finance at (503) 823-5288.



Overview

INTRODUCTION

The City of Portland's five-year capital improvement plan (CIP) implements the City's policy of preserving its current physical assets and planning for future capital investments. The CIP budget provides details on City projects that support and enhance the delivery of basic services and infrastructure improvements. These projects reflect the bureaus' prioritization of capital replacement and enhancement projects, estimations of project costs, and identification of the funding sources.

The City maintains a "Aaa" bond rating, the highest available to a municipality.

The City has been following a capital planning and budgeting process since FY 1974-75. The Council's commitment to maintaining the City's capital infrastructure has contributed to the maintenance of a "Aaa" bond rating for the last 30 years, the highest level attainable by a municipality.

DEFINITION OF CAPITAL

Projects contained in the CIP budget increase or enhance the City's capital assets and meet one of the following criteria:

- ◆ New construction, expansion, acquisition, renovation, or replacement of existing facilities (including the cost of land, engineering, architectural planning, and contractual services) that require a total expenditure of at least \$10,000 over the life of the project, or
- ◆ Major maintenance or rehabilitation of existing facilities that require an expenditure of \$10,000 or more and have an economic life of at least ten years.
- ◆ Major equipment with a cost of \$50,000 or more with a useful life of at least ten years, or

PLANNING PROCESS

Regulatory Requirements

The City's capital budgeting and planning process is consistent with the State of Oregon Administrative Rules, Division 11, Section 6600-11-010, which require the City to develop and maintain public facilities plans. In addition, the CIP must be consistent with the City's Comprehensive Plan, City Council priorities, and other types of planning documents.

Public Facilities Plans

The City has completed public facilities plans for each of the major capital bureaus. These include the bureaus of Environmental Services; Water Works; Transportation; Parks and Recreation; Fire, Rescue, and Emergency Services; and Police; and the Office of Management and Finance. The existing public facilities plans, as a whole, provide a framework for the provision of urban public facilities and services within Portland's urban service boundary.

Comprehensive Plan

Some Citywide goals in the Comprehensive Plan relate directly to capital planning. The Comprehensive Plan Goals and Policies has been adopted and updated regularly by City Council since 1981. The document is available on the City's web site: <http://www.portlandonline.com/shared/cfm/image.cfm?id=58799>. The Comprehensive Plan includes the following goals related to capital planning.

Urban Development (Goal 2)

Maintain Portland's role as the major regional employment, population, and cultural center through public policies that encourage expanded opportunity for housing and jobs, while retaining the character of established residential neighborhoods and business centers.

Neighborhoods (Goal 3)

Preserve and reinforce the stability and diversity of the city's neighborhoods while allowing for increased density in order to attract and retain long-term residents and businesses and ensure the city's residential quality and economic vitality.

Housing (Goal 4)

Enhance Portland's vitality as a community at the center of the region's housing market by providing housing of different types, tenures, density, sizes, costs, and locations that accommodate the needs, preferences, and financial capabilities of current and future households.

Economic Development (Goal 5)

Foster a strong and diverse economy that provides a full range of employment and economic choices for individuals and families in all parts of the city.

Transportation (Goal 6)

Develop a balanced, equitable, and efficient transportation system that provides a range of transportation choices; reinforces the livability of neighborhoods; supports a strong and diverse economy; reduces air, noise, and water pollution; and lessens reliance on the automobile while maintaining accessibility.

Environment (Goal 8)

Maintain and improve the quality of Portland's air, water, and land resources, and protect neighborhoods and business centers from detrimental noise pollution.

Public Facilities (Goal 11)

Provide a timely, orderly, and efficient arrangement of public facilities and services that support existing and planned land use patterns and densities.

Process Objectives

The CIP planning process is intended to provide guidance in constructing budgets and implementing projects in a coordinated manner to accomplish the following objectives.

- ◆ Help coordinate the planning and implementing of capital projects.
- ◆ Ensure coordination among City bureaus in planning and implementing capital projects.
- ◆ Ensure available capital resources, especially for General Fund bureaus, are allocated to the City's highest priority projects.
- ◆ Identify for the City Council both short- and long-term problems, opportunities, and policy issues resulting from bureau capital expenditure plans.
- ◆ Assess the short- and long-term financial impacts of capital projects on individual bureaus and the City as a whole, including an assessment of the impact on rates, debt, and revenue, as well as operations and maintenance costs.

- ◆ Ensure annual capital improvement submittals are consistent with legally required capital public facility plans.

BUDGETING PROCESS

Capital Budget Process

All bureaus that plan capital expenditures are required to develop capital budgets. In general, CIP budget development follows this process.

Bureaus

Each bureau develops five-year financial plans that detail the operating and capital requirements of the bureau and sources of funding. Simultaneously, the bureau develops a five-year capital improvement plan consistent with the financial plan. Needs are identified based on service levels, projects are proposed and analyzed for costs and benefits, requirements are prioritized, and available resources and/or funding strategies are identified.

Public Input

Public input on both the operating and capital spending priorities is received via bureau budget committees and community budget forums.

Citizens have several opportunities to provide input in the budget process.

For selected bureaus, the financial and capital plans are reviewed by citizen groups, such as the Portland Utility Review Board (PURB) for the Bureaus of Environmental Services and Water Works. The PURB is comprised of citizens who provide independent reviews of water, sewer, and solid waste financial plans, rates, and budgets, including the CIPs of those utilities. Similarly, the Transportation Bureau Advisory Committee, made up of citizens appointed by the Commissioner-in-Charge, reviews the CIP for the Office of Transportation, and the Parks Advisory Board reviews the Portland Parks and Recreation's CIP.

Review by Financial Planning

The capital and financial plans are reviewed by the Office of Management and Finance's Financial Planning Division (FPD) for reasonable assumptions, viable financing approaches, comprehensive consideration of available financing options, impacts on others (such as ratepayers), and consistency with the City's Comprehensive Financial Management Policy. In addition, the impacts of the projects on operating and maintenance costs are identified. Recommendations may be made to specific bureaus and directly to the City Council.

Capital Review Committee

The Capital Review Committee (CRC), comprised of the bureaus seeking General Fund Capital Set-Aside funding, is convened to review capital requests. Projects are scored for aging infrastructure, safety, and mandate. Projects are also recognized if they advance other Council strategic priorities (economic vitality, River Renaissance, growth management/livability) or have a leverage effect. Scores and rank order are assigned by FPD and reviewed by the CRC.

City Council

Once the bureaus' CIP budget are finalized, they are submitted to City Council for review. For FY 2006-07, the Mayor formed the Infrastructure Budget Team consisting of all five Council members and five citizens. This budget team reviewed the operating and capital budgets of the five infrastructure bureaus: Bureau of Environmental Services, Office of Management and Finance, Portland Parks and Recreation, Office of Transportation, and the Bureau of Water Works. After several public meetings, including public testimony, the budget team made recommendations to the Mayor for his Proposed Budget.

PROCESS IMPROVEMENTS

Capital System Plan Committee Formed

A Capital System Plan Committee composed of senior managers in the CIP bureaus has been formed to coordinate the development of the City's facilities plan for the state. Bureau representatives are meeting to develop a coordinated, Citywide process for developing the new plan.

Asset Management Committee Formed

An Asset Management Committee has been formed to coordinate asset management among the bureaus. Bureau representatives are meeting to develop a whole-of-city approach to managing the City's assets.

PROJECT DETAIL

In addition to the bureaus' CIP narratives, each bureau section contains the details of all anticipated CIP projects. The project details include program and project titles, objective, geographic area, project description, estimated total project costs, estimated funding for art, funding sources, and net operating and maintenance costs.

Objectives

Bureaus are required to indicate which of the following five objectives best describes their capital projects.

Maintenance

Maintenance projects are necessary to prevent deterioration or return a facility to its original condition.

Replacement

Projects that correct existing deficiencies by replacing worn out parts of the capital system are deemed replacement projects. For example, these projects may include replacement of sewer lines, streets, or new facilities that relieve an existing overload.

Mandated

Mandated projects are required by the City to satisfy federal and/or state regulatory requirements or to meet general public safety standards. Examples include seismic retrofits or improvements, the combined sewer overflow project, and security improvements.

Expansion

Expansion includes projects or facilities that expand the system's current service area, such as service to newly annexed areas or extension to undeveloped or unserved areas. Projects undertaken by the City to meet new demands are intended to be consistent with the bureaus' long-range facilities plan and land use densities provided in the Comprehensive Plan, while not diminishing the ability to serve existing City residents and properties.

Efficiency

Efficiency projects are aimed at making the system more efficient through the use of technological improvements or other means. Generally speaking, these projects should save overall financial resources or provide more services without requiring additional resources.

Geographic Area	Each CIP project specifies the area within the city of Portland in which the project is located. The geographic area codes generally follow the street designators in the city.
Funding Sources	<p>Funding sources are tracked either on a project, program, or bureau basis. Funding categories include:</p> <ul style="list-style-type: none"> ◆ Bureau Revenues: Interagency revenue, cash transfers, rents, etc. ◆ Discretionary Resources: Revenues that are not specifically dedicated for a particular purpose. ◆ General Fund Discretionary: General Fund revenue can be ongoing or one-time. One-time resources may not be used to fund ongoing expenses. ◆ General Obligation (GO) Bonds: GO bonds are voter approved and typically paid through property taxes. ◆ General Transportation Revenue: City's share of state gas tax revenues, plus local parking revenues. ◆ Grants: Federal, state, and local grant funding. ◆ Intergovernmental Revenue: Revenue from the state and other local jurisdictions. ◆ Local Improvement Districts (LIDs): The LID process provides a tool for citizens to obtain needed improvements in their neighborhoods. LID improvements can be financed through the sale of bonds that are paid by assessments against LID property owners. ◆ Revenue Bonds: These bonds are generally issued by the public utilities and paid through water and sewer rates. ◆ Service Charges and Fees: Permit or user fees, such as golf fees. ◆ Service Reimbursements: Resources provided as payment for service, usually through interagency agreements. ◆ System Development Charges: System development charges are designed to finance the purchase or development of a public park or recreational facility or the construction, extension, or enlargement of a street, water, or sewer system. ◆ Tax Increment Financing: Urban renewal areas use future tax revenues to pay for revitalization efforts, which are financed through urban renewal bonds. As property values increase, the incremental tax revenue pays off the bonds. ◆ Other Funding Types: Fund balance, other, or unfunded.
Net Operating and Maintenance Costs	Operating and maintenance (O&M) costs reflect the net ongoing operating costs associated with the project. These include additional O&M costs for new facilities, or savings that may be associated with the replacement of old equipment or facilities with new ones requiring less maintenance.
Funding for Art	Council passed Ordinance No. 179869 on January 11, 2006 to amend the percent for art program. Two percent of total eligible funds for all improvement projects goes to the Regional Arts and Culture Council and are dedicated to the selection, acquisition, fabrication, installation, maintenance, management, deaccessioning, community education, documentation, and registration of Public Art. Water and sewer capital projects are generally exempt from this program. The project detail tables in the following sections include estimated funding for art for each capital project.



Citywide Summary

Overview and Financial Tables

CIP SUMMARY

Overview

The City of Portland's FY 2006–07 Adopted CIP Budget is \$388.4 million. The Citywide CIP for FY 2006–07 through FY 2010–11 (FY 2007–11) is projected to be \$1.3 billion.

CIP Budget by Service Area

The Citywide CIP budget is summarized by bureau for each service area in the Citywide Capital Costs table at the end of this section. More details of service area and bureau CIP budgets are contained in the sections that follow.

The Public Utilities service area, including the bureaus of Environmental Services and Water Works, has the largest CIP budget in FY 2006–07 at \$254.3 million. This is followed by Transportation at \$71.2 million; Legislative, Administrative, and Support Services at \$32.7 million; Parks, Recreation, and Culture at \$28.5 million; and Public Safety at \$1.7 million.

Sources of Funding

Funding for CIP projects is primarily provided through bond financing, service charges and fees, intergovernmental revenues, bureau revenues, and grants and donations. CIP funding sources are shown by service area in the table at the end of this section.

CIP Budget by Geographic Area

CIP budgets by geographic area are shown by service area in the table at the end of this section. The geographic areas follow the street designators of N, NE, SE, NW, and SW. Some capital projects overlap districts and are reflected in the geographic areas of east, west, or all areas.

Operating and Maintenance

Net operating and maintenance costs or savings associated with capital projects can be from new facilities or from replacement and rehabilitation of current facilities. If a capital project will not increase or decrease current O&M costs, then net O&M costs/savings are zero. Net O&M costs are shown by bureau for each service area in the table at the end of this section.

GENERAL FUND CAPITAL SET-ASIDE SUMMARY

General Fund projects are supported by discretionary funding and may be appropriated from the General Fund Capital Set-Aside, carryover from prior years, or by other Council actions. The General Fund Capital Set-Aside for FY 2006–07 is \$1.9 million, net of debt service commitments. Of this, \$200,000 is allocated to Parks and Recreation for the Hillside Community Center Renovation, \$650,000 to Parks and Recreation for a Parks Maintenance Facility, \$350,000 to the Office of Transportation for street lighting, \$560,000 to the Office of Transportation for Signal Hardware, and \$150,000 to the Police Bureau for Phase I of Portland Police Data System technology enhancements. The capital set-aside allocation for the Parks Maintenance Facility is contingent on the Parks Bureau developing an acquisition and construction plan by October 1, 2006.

Capital Improvement Plan — Citywide Summary

CAPITAL COSTS

This table summarizes project costs by bureaus within each service area.

Service Area	Revised	Adopted	Capital Plan					
Bureau	Prior Years	FY 2005–06	FY 2006–07	FY 2007–08	FY 2008–09	FY 2009–10	FY 2010–11	5–Year Total
Public Safety								
Fire Bureau	978,800	1,515,700	1,560,073	1,560,073	1,560,073	1,560,073	1,560,073	7,800,365
Police Bureau	0	0	150,000	0	0	0	0	150,000
Total Public Safety	978,800	1,515,700	1,710,073	1,560,073	1,560,073	1,560,073	1,560,073	7,950,365
Parks, Recreation, and Culture								
Parks and Recreation	13,524,287	12,133,652	28,513,966	26,783,978	19,330,003	17,463,428	11,604,580	103,695,955
Total Parks, Recreation, and Culture	13,524,287	12,133,652	28,513,966	26,783,978	19,330,003	17,463,428	11,604,580	103,695,955
Public Utilities								
Bureau of Environmental Services	296,780,252	117,862,194	211,875,242	155,167,311	164,852,500	127,373,029	68,363,842	727,631,924
Water Bureau	15,564,331	49,497,000	42,411,500	44,822,000	49,653,000	43,116,000	44,373,000	224,375,500
Total Public Utilities	312,344,583	167,359,194	254,286,742	199,989,311	214,505,500	170,489,029	112,736,842	952,007,424
Transportation and Parking								
Office of Transportation	32,275,672	78,598,349	71,235,475	35,542,538	16,989,069	6,680,746	6,417,613	136,865,441
Total Transportation and Parking	32,275,672	78,598,349	71,235,475	35,542,538	16,989,069	6,680,746	6,417,613	136,865,441
Legislative, Administrative, and Support								
Office of Management & Finance	2,590,366	11,032,205	32,684,316	21,762,418	10,834,239	7,931,645	3,199,954	76,412,572
Total Legislative, Admin., and Support	2,590,366	11,032,205	32,684,316	21,762,418	10,834,239	7,931,645	3,199,954	76,412,572
Total City Capital Plan	\$361,713,708	\$270,639,100	\$388,430,572	\$285,638,318	\$263,218,884	\$204,124,921	\$135,519,062	\$1,276,931,757

CAPITAL FUNDING

Capital Improvement Plan — Citywide Summary

This table summarizes project funding by source for each service area.

Service Area	Revised	Adopted	Capital Plan					5-Year Total	
			Prior Years	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09		FY 2009-10
Public Safety									
Discretionary Rev - One-Time	0	474,327	150,000	0	0	0	0	0	150,000
Discretionary Rev - Ongoing	978,800	1,041,373	1,560,073	1,560,073	1,560,073	1,560,073	1,560,073	1,560,073	7,800,365
Total Public Safety	978,800	1,515,700	1,710,073	1,560,073	1,560,073	1,560,073	1,560,073	1,560,073	7,950,365
Parks, Recreation, and Culture									
Assessment Payments-Open	0	0	750,000	0	0	0	0	0	750,000
Bond and Note Sales	3,405,715	0	0	0	0	0	0	0	0
Bond Sales	0	0	0	1,477,488	1,092,442	395,577	140,002	0	3,105,509
Budgeted Beginning Fund Balance	342,996	266,200	8,806,934	1,896,234	1,683,700	1,483,700	1,398,300	0	15,268,868
Federal Grants	0	860,111	0	2,587,688	3,487,688	0	0	0	6,075,376
Interest Other	0	0	160,000	0	0	0	0	0	160,000
Local Cost Sharing - Metro	0	0	500,000	2,550,000	4,000,000	4,000,000	3,000,000	0	14,050,000
Local Cost Sharing - Portland	663,030	1,712,168	2,875,000	2,505,375	0	3,000,000	0	0	8,380,375
Local Cost Sharing	38,814	0	0	687,500	0	0	0	0	687,500
Other Miscellaneous	0	0	429,544	0	0	0	0	0	429,544
Local Cost Sharing -Port Of Portland	0	0	100,000	0	0	0	0	0	100,000
Private Grants/Donations	0	100,000	277,469	1,150,000	150,000	150,000	150,000	0	1,877,469
Public Works/Utility Charge	4,197,039	2,967,115	3,500,000	4,469,953	4,342,825	4,345,400	4,241,050	0	20,899,228
Sale of Capital Asset	0	390,550	1,651,963	1,647,041	0	0	0	0	3,299,004
Environmental Services	0	107,500	84,400	100,000	0	0	0	0	184,400
Federal Grants Fund	1,100,319	625,964	1,359,379	568,986	2,021,510	386,477	0	0	4,336,352
General Fund	1,435,081	1,920,032	995,204	2,424,713	2,473,838	3,652,274	2,675,228	0	12,221,257
Office of Transportation	0	0	19,473	0	0	0	0	0	19,473
Parks Bureau	631	6,045	11,600	0	0	0	0	0	11,600
Portland Parks Memorial Trust	122,690	215,000	80,000	0	0	0	0	0	80,000
Special Appropriations	413,637	0	0	0	0	0	0	0	0
Water Bureau	0	50,000	50,000	50,000	50,000	50,000	0	0	200,000
Parks Local Option Levy	1,804,335	2,912,967	6,863,000	4,669,000	28,000	0	0	0	11,560,000
Total Parks, Recreation, and Culture	13,524,287	12,133,652	28,513,966	26,783,978	19,330,003	17,463,428	11,604,580	0	103,695,955
Public Utilities									
Contribution	0	500,000	0	500,000	500,000	500,000	500,000	0	2,000,000
Discretionary Rev - One-Time	10,362,224	41,235,600	34,563,889	36,462,000	44,843,000	38,306,000	39,386,000	0	193,560,889
Discretionary Rev - Ongoing	5,202,107	410,000	2,489,000	400,000	175,000	175,000	352,000	0	3,591,000
Other Miscellaneous	0	0	1,500,000	1,500,000	0	0	0	0	3,000,000
Public Works/Utility Charge	0	1,800,000	0	2,080,000	2,080,000	2,080,000	2,080,000	0	8,320,000
Environmental Services	0	1,136,725	130,000	1,275,000	1,275,000	1,275,000	1,275,000	0	5,230,000
Federal Grants Fund	0	3,905,000	3,555,000	2,405,000	405,000	405,000	405,000	0	7,175,000
Office of Transportation	0	509,675	173,611	200,000	375,000	375,000	375,000	0	1,498,611
Sewer System Construction Fund	296,780,252	117,862,194	211,875,242	155,167,311	164,852,500	127,373,029	68,363,842	0	727,631,924
Total Public Utilities	312,344,583	167,359,194	254,286,742	199,989,311	214,505,500	170,489,029	112,736,842	0	952,007,424
Transportation and Parking									
Bond and Note Sales	0	200,000	1,925,000	375,000	0	0	0	0	2,300,000
Discretionary Rev - One-Time	918,690	1,216,918	2,752,445	229,695	315,000	0	0	0	3,297,140
Discretionary Rev - Ongoing	1,090,007	3,715,738	2,331,303	3,592,268	3,515,000	3,530,000	3,530,000	0	16,498,571
Local Cost Sharing - Metro	0	0	140,000	0	0	0	0	0	140,000
Local Cost Sharing - Portland	6,776,825	6,217,061	13,088,520	1,295,710	217,000	117,000	117,000	0	14,835,230
Local Cost Sharing	0	0	62,500	0	0	0	0	0	62,500
O H S U	199,436	2,649,811	0	0	0	0	0	0	0
Local Cost Sharing -Port Of Portland	1,994,985	0	3,085,427	3,902,304	2,186,105	0	0	0	9,173,836
Public Works/Utility Charge	6,383,943	3,296,592	7,403,695	3,567,178	1,697,866	955,726	1,003,513	0	14,627,978
State Cost Sharing	6,923,470	13,838,311	14,270,330	11,871,475	3,254,116	0	0	0	29,395,921
BFRES Facilities Bond Const Fund	0	0	292,572	0	0	0	0	0	292,572
Environmental Services	46,008	74,011	50,000	50,000	50,000	50,000	50,000	0	250,000
Federal Grants Fund	5,092,127	15,865,706	13,373,547	8,978,208	4,061,682	323,620	0	0	26,737,057
General Fund	1,300,000	1,450,000	1,100,000	1,450,000	1,450,000	1,450,000	1,450,000	0	6,900,000
Local Improvement District Construction	1,550,181	29,306,230	10,781,005	230,700	242,300	254,400	267,100	0	11,775,505
Water Bureau	0	767,971	579,131	0	0	0	0	0	579,131
Total Transportation and Parking	32,275,672	78,598,349	71,235,475	35,542,538	16,989,069	6,680,746	6,417,613	0	136,865,441

This table summarizes project funding by source for each service area.

Service Area	Revised		Adopted	Capital Plan				
	Prior Years	FY 2005–06	FY 2006–07	FY 2007–08	FY 2008–09	FY 2009–10	FY 2010–11	5–Year Total
Legislative, Administrative, and Support								
Bond and Note Sales	1,505,000	2,788,000	6,721,000	7,416,000	449,000	0	0	14,586,000
Discretionary	246,581	2,085,232	4,845,671	3,989,899	5,807,120	6,019,645	1,065,254	21,727,589
Discretionary Rev - One-Time	0	0	253,000	0	0	0	0	253,000
Local Cost Sharing - Portland	0	0	931	0	0	0	0	931
Local Cost Sharing	178,000	978,000	4,844,000	5,016,000	410,000	0	0	10,270,000
Parking Fees	0	250,000	1,954,314	2,052,000	678,700	587,200	634,700	5,906,914
Rents & Reimbursements	200,000	200,000	953,686	545,000	665,000	998,600	1,500,000	4,662,286
Sale of Real Property	0	0	1,995,000	0	0	0	0	1,995,000
State Grants	139,519	335,125	680,406	0	0	0	0	680,406
Technology Services Fund	321,266	4,395,848	8,071,405	2,443,519	2,443,419	0	0	12,958,343
Facilities Services Fund	0	0	147	0	0	26,200	0	26,347
General Fund	0	0	320,000	300,000	300,000	300,000	0	1,220,000
Police Bureau	0	0	28,410	0	81,000	0	0	109,410
Interagency Revenues	0	0	2,016,346	0	0	0	0	2,015,346
Total Legislative, Admin., and Support	2,590,366	11,032,205	32,684,316	21,762,418	10,834,239	7,931,645	3,199,954	76,412,572
Total City Capital Plan	\$361,713,708	\$270,639,100	\$388,430,572	\$285,638,318	\$263,218,884	\$204,124,921	\$135,519,062	\$1,276,931,757

GEOGRAPHIC SUMMARY

Capital Improvement Plan — Citywide Summary

This table summarizes capital costs by geographic area within each service area.

Service Area	Revised		Adopted	Capital Plan				
	Prior Years	FY 2005–06	FY 2006–07	FY 2007–08	FY 2008–09	FY 2009–10	FY 2010–11	5–Year Total
Public Safety								
All Areas	978,800	1,515,700	1,710,073	1,560,073	1,560,073	1,560,073	1,560,073	7,950,365
Total Public Safety	978,800	1,515,700	1,710,073	1,560,073	1,560,073	1,560,073	1,560,073	7,950,365
Parks, Recreation, and Culture								
All Areas	3,502,890	3,794,349	13,858,226	8,076,213	9,200,825	7,895,400	7,741,050	46,771,714
Central City	150,571	558,335	2,412,034	3,805,375	0	3,000,000	0	9,217,409
East	647,380	1,209,581	3,349,505	3,703,176	301,881	0	100,716	7,455,278
North	1,386,715	3,990,222	3,683,838	2,591,747	2,498,561	1,670,177	1,324,386	11,768,709
Northeast	206,437	671,264	758,243	418,442	428,875	394,165	631,790	2,631,515
Northwest	893,297	171,489	413,811	200,000	0	4,000,000	33,021	4,646,832
Southeast	6,736,997	1,397,244	2,808,986	7,098,533	5,979,419	0	1,633,615	17,520,553
Southwest	0	208,072	773,705	890,492	920,442	503,686	140,002	3,228,327
Undefined	0	133,096	455,618	0	0	0	0	455,618
Total Parks, Recreation, and Culture	13,524,287	12,133,652	28,513,966	26,783,978	19,330,003	17,463,428	11,604,580	103,695,955
Public Utilities								
All Areas	278,927,002	100,670,342	45,188,278	42,027,390	49,034,000	45,759,000	40,861,000	222,869,668
Central City	393,597	12,531,000	8,375,000	5,059,000	1,559,000	1,824,000	3,489,000	20,306,000
East	13,820,227	19,820,000	141,941,979	104,281,021	93,641,000	69,526,000	42,106,842	451,496,842
North	5,330,185	4,891,000	11,264,000	4,670,000	5,105,000	3,750,000	7,163,000	31,952,000
Northeast	2,125,765	10,956,658	12,215,000	6,357,900	7,085,000	5,034,039	7,375,000	38,066,939
Northwest	1,310,083	2,770,000	5,335,000	16,136,000	36,337,000	34,125,000	2,075,000	94,008,000
Southeast	7,374,889	9,630,000	12,048,800	20,177,000	20,996,500	10,470,990	9,594,000	73,287,290
Southwest	2,847,615	5,385,637	12,273,250	606,000	748,000	0	73,000	13,700,250
Undefined	210,926	0	149,435	600,000	0	0	0	749,435
West	4,294	704,557	5,496,000	75,000	0	0	0	5,571,000
Total Public Utilities	312,344,583	167,359,194	254,286,742	199,989,311	214,505,500	170,489,029	112,736,842	952,007,424
Transportation and Parking								
All Areas	2,850,655	6,386,534	4,832,548	6,061,919	5,896,936	6,215,126	6,275,613	29,282,142
East	2,296,045	1,507,230	1,433,854	321,624	62,747	29,470	0	1,847,695
North	68,056	466,821	4,721,845	9,072,522	6,309,381	117,000	117,000	20,337,748
Northeast	12,603,699	18,330,006	22,472,177	12,248,853	1,495,900	0	0	36,216,930
Northwest	192,431	284,042	920,461	85,000	0	0	0	1,005,461
Southeast	1,937,241	3,948,175	15,049,330	4,167,210	1,710,797	70,774	25,000	21,023,111
Southwest	11,382,530	41,896,678	16,245,759	3,540,410	1,513,308	248,376	0	21,547,853
West	945,015	5,778,863	5,559,501	45,000	0	0	0	5,604,501
Total Transportation and Parking	32,275,672	78,598,349	71,235,475	35,542,538	16,989,069	6,680,746	6,417,613	136,865,441
Legislative, Administrative, and Support								
All Areas	567,847	6,131,080	9,468,058	4,316,469	4,163,039	1,755,405	363,300	20,066,271
Central City	709,519	3,199,125	18,884,338	14,559,949	5,003,200	5,925,860	2,836,654	47,210,001
East	0	0	55,180	0	61,000	250,380	0	366,560
North	58,000	567,000	429,000	0	0	0	0	429,000
Northeast	56,000	527,000	810,000	68,000	111,000	0	0	989,000
Northwest	0	0	1,995,000	0	0	0	0	1,995,000
Southeast	6,000	0	199,240	966,000	1,496,000	0	0	2,661,240
Southwest	1,193,000	608,000	659,000	1,852,000	0	0	0	2,511,000
Undefined	0	0	184,500	0	0	0	0	184,500
Total Legislative, Admin., and Support	2,590,366	11,032,205	32,684,316	21,762,418	10,834,239	7,931,645	3,199,954	76,412,572
Total City Capital Plan	\$361,713,708	\$270,639,100	\$388,418,972	\$285,638,318	\$263,218,884	\$204,124,921	\$135,519,062	\$1,276,931,757

Capital Improvement Plan — Citywide Summary

OPERATING AND MAINTENANCE COSTS

This table summarizes estimated net operating and maintenance costs or savings for bureaus within each service area.

Service Area	Revised	Adopted	Capital Plan					5-Year Total
			Prior Years	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	
Fund Group								
Public Safety								
Fire Bureau	0	0	0	0	0	0	0	0
Police Bureau	0	0	0	0	0	0	0	0
Total Public Safety	0	0	0	0	0	0	0	0
Parks, Recreation, and Culture								
Parks and Recreation	0	0	1,275,000	1,858,599	2,648,729	3,939,729	3,914,650	13,636,707
Total Parks, Recreation, and Culture	0	0	1,275,000	1,858,599	2,648,729	3,939,729	3,914,650	13,636,707
Public Utilities								
Bureau of Environmental Services	0	0	285,000	1,422,000	1,524,790	1,634,750	1,490,390	6,356,930
Water Bureau	0	0	(500)	2,575	2,850	4,025	4,000	12,950
Total Public Utilities	0	0	284,500	1,424,575	1,527,640	1,638,775	1,494,390	6,369,880
Transportation and Parking								
Office of Transportation	0	0	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	25,000,000
Total Transportation and Parking	0	0	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	25,000,000
Legislative, Administrative, and Support								
Office of Management & Finance	0	0	(135,000)	(260,000)	(260,000)	(260,000)	(260,000)	(1,175,000)
Total Legislative, Admin., and Support	0	0	(135,000)	(260,000)	(260,000)	(260,000)	(260,000)	(1,175,000)
Total City Capital Plan	\$ 0	\$ 0	\$ 6,424,500	\$ 8,023,174	\$ 8,916,369	\$ 10,318,504	\$ 10,149,040	\$ 43,831,587