6 - Budget Summary Info:

Expenditures	Current Revised FY 2008-09 Budget	Requested (- 5%) FY 2009-10 Budget	Proposed FY 2009-10 Budget
Operating	\$ 86,966,370	\$ 83,257,992	\$ 83,586,772
Capital	\$ 42,538,457	\$ 32,969,659	\$ 32,011,727
TOTAL	\$129,504,827	\$ 116,227,651	\$116,227,651
Authorized Positions	437	425	431

7-Labor/Management/Administration (Current):

- 1. Percent spent on administration: 8.52%
- 2. Total FTE: 437; plus ~3,000 seasonal staff
- 3. Average management span of control: 29.9 FTE, including seasonal employees. Does not include management of volunteers contributing 467,570 hours representing 223.8 FTE.
- Positions by Bargaining Units: as of January 2009
 DCTU 209 COPPEA 31
 Recreation 93 Non-rep 109

8-High Level Performance Measures:

- Residents living within a half mile of a developed park or natural area
- 2. Percentage of the public who feel the overall quality of Parks is good or very good
- 3. Percentage of the public who feel the overall quality of recreation centers & activities is good or very good
- 4. Total cost recovery for fee supported programs
- 5. Number and acreage of developed parks
- 6. Square feet of facilities maintained
- 7. Estimated recreation visits (attendance)

9 - Awards/Recognitions:

- 1. Building Healthy Communities for Active Aging National Achievement Award 2009; joint with PDOT
- National Community Schools Award for Excellence 2007 for the SUN Schools Program
- 3. The Garden of Excellence Award 2006 for the International Rose Test Garden
- 4. National Merit Award for the Vera Katz Eastbank Esplanade, ASLA, 2004

Top of Class Jurisdiction: Who is #1?

International Rose Test Garden: PP&R
Asset Inspection and Performance Measurement: NYC
Proximity of Parks to Residents: Denver
Uniformed Presence in Parks: San Antonio
Increasing landholdings, Assuring revenue: Chicago

10 - Major Projects CURRENT:

Policy/Operational Projects (top 5)

- 1. Complete System Plan to help ensure PP&R provides a full spectrum of settings, activities, and recreational experiences.
- 2. Complete a Service Delivery Strategy to define the strategies and resources needed to achieve specific service outcomes.
- 3. Implement a land acquisition and pre-disposition policy that prioritizes targeted goals for each type of land asset.
- 4. Implement a visitor information survey and trends analysis program
- 5. Implement a performance measurement system that assesses progress toward desired outcomes.

Capital/Infrastructure Projects (top 5)

- 1. S Waterfront Greenway: Create greenway along the Willamette River
- 2. Springwater Corridor: Build the remaining 1 mile Springwater trail gap
- 3. Swan Island Waud Bluff Trail: Develop new trail linking N Willamette Blvd with N Basin Ave
- 4. Lents Park Synthetic Soccer Fields: Replace crumb rubber on two fields and add lights
- 5. The Fields in River District: Develop 3-acre neighborhood park with lawn, meadow, play area

Major Maintenance Projects (top 5)

- 1. Forest Park Culvert Replacement
- 2. Springwater Corridor Trail Paving
- 3. Mt. Tabor Summit Restroom Improvements
- 4. Pittock Mansion Entry Road Repaving
- 5. Laurelhurst Park Pond Dredging

11 - Major Projects - Out Years

YEAR 2: 2010-11

Policy/Operational Projects (top 3)

- 1. Update Vision 2020
- 2. Complete business plans for PP&R community centers and programs.
- 3. Complete remaining asset inventories and develop management strategies.

Capital/Infrastructure Projects (top 3)

- 1. Washington Monroe CC: Design and Development
- 2. City: Wading Pool Conversions to Spray Features
- 3. O'Bryant Square: Renovate Square

Major Maintenance Projects (top 3)

- 1. Washington Park: Pathway Gutters
- 2. Mt Tabor: Maintenance Facilities Replacement
- 3. Pioneer Square: Replace waterproof membrane

YEAR 3: 2011-12

Policy/Operational Projects (top 2)

- 1. Update Strategic Plan
- 2. Align existing community assets with needs through a community needs assessment

Capital/Infrastructure Projects (top 2)

- 1. Marshall Park: Implement trails master plan
- 2. Matt Dishman CC: Add air conditioning, refurbish floors and finishes, and upgrade electrical system

Major Maintenance Projects (top 2)

- East Delta Park: Synthetic fields and additional Improvements
- 2. Westmoreland Park: Ball field renovation

YEAR 4: 2012-13

Policy/Operational Projects (top 1)

1. Asses and refine the organizational structure to increase effectiveness.

Capital/Infrastructure Projects (top 1)

1. City wide: Wading Pool Conversions to Spray Features

Major Maintenance Projects (top 1)

1. Mt Scott CC: Major Renovation of original portion of building.

12 - Sustainability Goals - SOCIAL

1. SEA-related:

www.portlandonline.com/auditor/auditservices/residentsurvey2007

- Best neighborhood: Northwest
- Worst neighborhood: East
- 2. Affirmative Action Results: 93.6% Minority, 99.8% Female (of available workforce)
- 3. M/W/ESB Contracting: 20% of contracts
- 4. Customer survey/polling results: 68% of surveyed residents rated the variety of recreation programs as good or very good in the 2008 SEA report.

13 - Sustainability Goals – ECONOMIC

- 1. "Lean Manufacturing" improvements:
 - Maxicom Irrigation System to save water
 - Liquid swimming pool covers to save water and heat
 - Wood chip recycling to save wood and expense
 - Solar panels help heat water at Wilson Pool
 - Solar tubes bring natural light into UPCC
- Rain water reclamation at UPCC
- 2. Summary of Major Assets Managed:
 - Good condition 77%
 - Fair condition 18%
 - Poor condition 5%

Replacement value: \$110,329,185

14 - Sustainability Goals – ENVIRONMENTAL

Sustainability Plan: PortlandOnline link

Latest Report: PP&R 2008 Sustainability Report

Highlights: Of nine action items, seven are completed and two are in process

15 - Key Policy & Planning Documents:

Strategic Plan 2008-2011: PortlandOnline link Portland Policy Documents (Top 3):

- 1. PortlandOnline link to Vision 2020
- 2. PortlandOnline link to Sustainability Plan
- 3. Urban Forestry Management Plan 2004
- 4. PortlandOnline link to Recreational Trails Strategy

Bureau Baseline Template

1

Overview: Portland Parks & Recreation

Commissioner-in-Charge: Nick Fish
Commissioner's Liaison: Hannah Kuhn
Bureau Director: Zari Santner

Finance Manager: Fred Kowell
FPD Analyst: Kezia Wanner
Organizational Chart: PortlandOnline
And Org Chart Diagram Online
Budget Advisory Committee Roster:

PortlandOnline link (see inside cover of 2009-10

Requested Budget)

3 – External Trends:

3 Positive/Strengths

- Partnerships provide opportunities to offer services in areas that do not have PP&R facilities.
- Using new technology opportunities, such as social networking, boosts ability to reach out to people of all ages, particularly teens.
- Collaboration with Portland Police to address safety issues and concerns

3 Negative/Weaknesses

- Inability to reach/engage more people
- Fiscal environment created by the economic recession
- Multiple demands on limited discretionary time.

Internal Trends:

3 Positive/Strengths

- Provide a wide variety of accessible and affordable recreational and leisure opportunities.
- Green infrastructure uniquely positions PP&R to connect people to the outdoors, providing natural, unplugged activities for all ages.
- Increased participation of Volunteers, Partners, Friends, Foundation, Board

3 Negative/Weaknesses

- Equity issues: geographic, demographic, and economic
- Lack of identity attached to all PP&R services and locations
- Lack of multi-lingual and cultural staff

2

Guiding Statements:

Slogan: Healthy Parks, Healthy Portland Mission, Vision & Values: PortlandOnline link

About Us: ParkTalk Blog

Services/Programs (See #16)

More: PortlandOnline bureau home page

4 – Titles of Three Most Recent Audits & % of Recommendations Implemented:

FIVE-YEAR PARKS LEVY:

Facilities and services enhanced, but ballot title

misleading

Five-year Parks Levy

Portland Parks Facility Maintenance: Tracking, assessment and measurement have improved (July 2007) – 90% implemented

Parks Facility Maintenance

Portland Parks & Recreation Follow-Up: New softball contract allows Parks to develop competitive request-for-proposals (July 2007) – 95% implemented

New Softball Contract Follow-up

Bureau of Parks and Recreation: A Review of Management Systems (February 2000) – 90% implemented

Review of Management Systems

5 – Trends:

Historical Trends:

Most trends are published in the SEA, both from surveys and bureau data. See page 34 for supporting measures. 2008 Service Efforts and Accomplishments

Comparisons to other cities:

SEA 2008: see page 35 for comparative data. 2008 Service Efforts and Accomplishments

Major Org/Budget Changes (last 2 years):

Over the past two years PP&R received additional funding to completely backfill the Parks local option levy, which expired in 2008. In addition, several million dollars were allocated from the City's General Fund to support Capital Improvement Projects, including a \$1 million ongoing funding stream from the General Fund for major maintenance projects at our structures and facilities.

16 – Services/Programs:

- 1. Maintenance Parks and Amenities
- Maintenance Natural Areas and Trails
- 3. Maintenance Trees
- 4. Maintenance Central Services (centers, pools, restrooms, etc.)
- 5. Property/Contract Management/Acquisition (SDC's)
- 6. Maintenance Horticulture
- 7. Maintenance Central Services Equipment
- 8. Planning and Corporate Strategy
- 9. Maintenance Central Services- Turf, Irrigation, Sport Fields
- 10. Design and Construction
- 11. Public Safety & Security
- 12. Volunteer Services (friends groups)
- 13. Marketing & Business Development
- 14. Customer Service Center (park permits)
- 15. Outreach Services (teen, Latino, Asian)
- 16. Programming Environmental Education
- 17. Programming Movies in the Park and Summer Concerts
- 18. Programming Community Center without pools
- 19. Programming Community Center with pools
- 20. Programming Aquatics (Separate pools and program management)
- 21. Programming City-wide Sports
- 22. Programming SUN/Community Schools
- 23. Programming MAC
- 24. Programming CMC
- 25. Programming Senior Recreation
- 26. Adaptive and Inclusion Recreation (includes ADA and DAC)
- 27. Community Gardens
- 28. Programming Outdoor Recreation
- 29. Golf
- 30. PIR
- 31. Administration
- 32. Pass-throughs