



PORTLAND PARKS & RECREATION

Healthy Parks, Healthy Portland

September 30, 2013

TO: Claudio Campuzano – City Budget Office

FROM: Director Mike Abbaté

RE: Portland Parks and Recreation FY 2013-14, Fall Budget Monitoring Process (BuMP) Submittal

The Portland Parks & Recreation (PP&R) Fall BuMP Submittal is an important step in assuring that vital programs, operations, and maintenance are implemented in a timely fashion as directed by City Council.

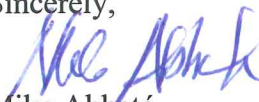
I would like to highlight a request utilizing excess ending fund balance to pay off capital debt with one-time funding and the Operations and Maintenance (O&M) package going forward for this Fall BuMP. They are as follows:

- Pay off PP&R's \$3.2 million line of credit, which would save over \$530,000 in interest over the life of the debt, along with freeing up over \$380,000 in ongoing General Fund Discretionary for major maintenance capital repairs.
- Operations and maintenance funding for three projects that have been or will be placed into service this fiscal year. They are: South Waterfront Central Greenway, Acquisition of Broadmoor property and the Lotus Island Playground.

In addition, the Submittal includes analysis of operating and capital funds of PP&R, revenue adjustments, carryover requests, position changes and status updates on add packages included in the FY 2012-13 budget.

Thank you for your consideration of this request.

Sincerely,


Mike Abbaté

Administration

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Amanda Fritz, Commissioner
Mike Abbaté, Director



BUDGET AMENDMENT REQUEST

Portland Parks & Recreation

PERIOD Fall BMP

FISCAL YEAR FY 2013-14

PK_001 - Fall - Technical Net Zero Adj.

Technical Adjustments between major object categories, cost center and/or commitment items that do not impact fund size or contingency, simply clean-up of budget.

Dollar Amount: \$0
Type: Technical Adjustment
Resources: Internal Transfer

PK_002 - Fall - Revenue Adj

New Revenues (or changes to fund size through contingency adjustments):

\$693,654 PDC Project budget true-up for current year
19,485 Metro Project budget true-up for current year
75,297 Columbia Slough Watershed Council budget true-up for current year
(150,000) Contractor Penalty collected last FY (reduce from current year)
(1,009,362) TSCC request to remove Cash Transfer from Levy and move Appropriation directly into Levy
11,389 Donation - Blazers/Banfield Dog Park Improvement
6,650 Donation - Fernhill Track Access project
42,000 Donations - Parks Memorial Fund true-up
61,600 New Interagency Revenue requests
9,052 Clear remaining balance in Golf Debt Fund
30,000 Nature in Neighborhoods - GRUNT program donation

Dollar Amount: (\$210,235)
Type: New Request
Resources: New Revenues

PK_003 - Fall - Encumbrance Carryover

PP&R recognizes encumbrances for purchases that were encumbered but not received or accrued in FY 2012-13. In FY 2012-13, PP&R ended the year with \$353,821 in encumbrances. Of those, many were accruals or small remaining balances on existing operational purchases. The balance of large, encumbered purchases of over \$1,000 or more totaled \$253,180.

In addition to the traditional encumbrances, PP&R had set aside \$80,000 from the Tree Mitigation fund in the Fall BuMP to fund FSR 11-290 in Forestry. This was an encumbrance in City Fleet's cost center and not Parks, yet the appropriation was budgeted and unspent, thus PP&R is requesting a carryover of \$80,000 in addition to the above traditional encumbrances for this vehicle purchase carryover.

Dollar Amount: \$333,180
Type: Encumbrance Carryover Request
Resources: General Fund Discretionary

BUDGET AMENDMENT REQUEST

Portland Parks & Recreation

PERIOD Fall BMP

FISCAL YEAR FY 2013-14

PK_004 - Fall - Gen Fund Non-Disc Revenue Carryover

Per CBO Policy General Fund Non-Discretionary Revenues can be carried over by the amount they exceed under-spending of General Fund expenses. PP&R has collects program revenues for recreation programming that would qualify for this policy.

Here is a summary of revenues to budget:

Program Revenues from Services: budget \$15,045,588; collected \$15,587,682 = over-collected \$542,094

Per CBO policy, can only request the lower of GF under-spending.

General Fund under-spending: budget \$62,098,862; less spent \$61,362,219 (plus encumbrances in PK003 of \$333,180) = under-spent \$403,463

Lesser of the above = \$403,463

Dollar Amount: \$403,463

Type: Carryover Request

Resources: General Fund Discretionary

PK_005 - Fall - Grant Carryover

Carryover of federal, state and local grants. The following grants are to be carried over in order to true up the budget with the grant balance.

Mcloughlin Bridge Staircase - Grant #PK000026: \$6,713

Columbia Slough Trail - Grant #PK000007: \$96,574

Waud Bluff Trail - Grant #PK000006: \$181,240

Total: \$284,527

Dollar Amount: \$284,527

Type: Carryover Request

Resources: Grants

PK_006 - Fall - Beg. Fund Bal. Adj

This package is to adjust the beginning fund balances for Parks funds to align with the CAFR.

Dollar Amount: \$23,842,103

Type: Technical Adjustment

Resources: Internal Transfer

BUDGET AMENDMENT REQUEST

Portland Parks & Recreation

PERIOD Fall BMP

FISCAL YEAR FY 2013-14

PK_007 - Fall - Position Changes

This package convert any limited term positions that have permanent funding on regular status, and cleans up any other positions coded incorrectly in the Adopted Budget.

It also adds one position to the budget. This position is responsible for overall advancement of the organization's internal and external equity and access strategies. The position will provide creative leadership to enable PP&R to become more diverse and inclusive in its workforce, operating environment, programs, services and partnerships. This position will be responsible for program strategy, policy recommendations, trainings, and other methods designed to increase the organization's apacity to provide culturally competent and proficient programming and services to diverse groups, communities, and underserved populations.

Dollar Amount: \$0
Type: Technical Adjustment
Resources: Internal Transfer

PK_008 - Fall-O&M for Major Projects Completed in FY13-14

This package is to increase General Fund discretionary for Operations and Maintenance on large park acquisitions and major capital developments that have been or will be put into services during FY 2013-2014 and aren't currently in PP&R's CAL target. The three projects meeting this criteria are:

- * Acquisition of Broadmoor Property (closed last FY, requesting full year \$100,317)
- * South Waterfront Central Greenway (completed winter of 2013, requesting a half year \$153,936)
- * Lotus Island Playground (contract ended 4/29/2013 requesting a full year \$26,455)

Dollar Amount: \$280,708
Type: New Request
Resources: General Fund Discretionary

PK_009 - Pay off City Debt of \$3.2M Line of Credit

This package would save the City of Portland over \$530,000 over the next 10 years in interest costs and restore approximately 35% of the General Fund Discretionary allocation for Portland Parks & Recreation's (PP&R) capital major maintenance. Paying off this debt in full now using the City's excess ending fund balance would also avoid costs associated with PP&R and Office of Management & Finance's (OMF) Debt Management working to refinance this debt.

The Line of Credit is set to expire in FY 2015-16. If not paid off, PP&R and OMF's Debt Management division will have to work together to refinance the LOC with a bank loan in order to pay the \$3.2 million of outstanding debt. This loan will require a 10-year commitment of funds from PP&R's annual allocation of General Fund Discretionary resources for capital major maintenance. The current commitment is scheduled to be \$380,000 in annual payments for the next 10 years. This \$380,000 accounts for over one-third of the allocation of General Fund Discretionary for major maintenance capital improvements.

Dollar Amount: \$3,218,000
Type: New Request
Resources: General Fund Discretionary

Prior Year Business Area Reconciliation Report

	FY 2012-13 Revised Budget	FY 2012-13 Year-End Actuals	Percent of Actuals to Revised
Portland Parks & Recreation			
EXPENDITURES			
Personnel Services	\$40,719,463	\$40,516,204	100%
External Materials and Services	\$14,809,507	\$13,629,543	92%
Internal Materials and Services	\$6,459,892	\$7,066,733	109%
Capital Outlay	\$10,000	\$24,862	249%
Fund Transfers - Expense	\$100,000	\$100,000	100%
TOTAL EXPENDITURES	\$62,098,862	\$61,337,342	99%
REVENUES			
Licenses & Permits	\$273,312	\$359,424	132%
Charges for Services	\$15,045,588	\$15,587,683	104%
Intergovernmental Revenues	\$195,024	\$132,788	68%
Interagency Revenue	\$3,755,156	\$3,552,760	95%
Miscellaneous	\$914,632	\$600,305	66%
General Fund Discretionary	\$41,915,150	\$0	0%
TOTAL REVENUES	\$62,098,862	\$20,232,961	33%

Bureau Reconciliation Narrative

Fund 100, Business Area PK - Portland Parks and Recreation General Fund:

EXPENSES

Capital Outlay:

This was due to Harper's Playground construction funding and the ability to account for it in SAP. This project was funded and constructed for Park & Recreation by a private developer. The City agreed to supply this project in part by Mayor's Office (\$15K). Due to circumstances the payment could not be processed that way and was processed as a construction payment to the contractor on the project.

REVENUES

Intergovernmental Revenues:

This variance is due to the reduced amount of costs billed to Metro due to the redirection of hours of the Metro Liaison staff member to the City Nature Management position.

Miscellaneous Sources:

Sales Miscellaneous accounts for lower than anticipated property disposition revenues.

Prior Year Business Area Reconciliation Report

	FY 2012-13 Revised Budget	FY 2012-13 Year-End Actuals	Percent of Actuals to Revised
Portland Parks & Recreation			
EXPENDITURES			
Personnel Services	\$335,732	\$258,597	77%
External Materials and Services	\$532,441	\$103,617	19%
Internal Materials and Services	\$33,277	\$39,159	118%
Capital Outlay	\$2,054,744	\$1,429,724	70%
TOTAL EXPENDITURES	\$2,956,194	\$1,831,097	62%
REVENUES			
Intergovernmental Revenues	\$2,956,194	\$1,839,128	62%
Miscellaneous	\$0	\$3,665	0%
TOTAL REVENUES	\$2,956,194	\$1,842,792	62%

Bureau Reconciliation Narrative

Business Area Reconciliation Report – Fund 217

Personnel Service 77% - This variance can be attributed to grants PK000036 DD Employment Alternatives and PK000026 Mcloughlin Blvd Bridge Staircase. The staircase project has been delayed and the Senior Recreation run Employment Alternatives should had have a budget adjustment done to true up with the actual cash balance on the grant

External materials and Services 19% - This variance is the due to the delay on the Mcloughlin Blvd Bridge Staircase grant. The North Willamette Greenway Design grant appropriated material & services budget for design. The actual design contract was overseen by ODOT, the grantor.

Internal Materials and Services 118% This variance is caused by charges incurred on the Waud Bluff Trail grant, PK000006. Internal Services were requested from PBOT and BES.

Capital Outlay 70% - This variance is attributed to the South Waterfront Greenway grant from TriMet, PK000030. This project is subject to delays due to high water in the winter and spring. The nature play project at Westmoreland Park, PK000015 did not start construction until summer 2013. Both of these grants will be carried over to the current fiscal year.

Intergovernmental Revenue 62% - This revenue variance is attributed to the following grants: South Waterfront Greenway, Westmoreland Duck Pond, and Westmoreland Nature Play. These grants will continue into FY 2013/2014.

Prior Year Fund Reconciliation Report

	FY 2012-13 Revised Budget	FY 2012-13 Year-End Actuals	Percent of Actuals to Revised
215 - Parks Local Option Levy Fund			
EXPENDITURES			
Personnel Services	318,419	318,419	100.00
Internal Materials and Services	460,632	342,477	74.35
Fund Transfers - Expense	13,230	13,230	100.00
Contingency	2,193,583	0	0.00
TOTAL EXPENDITURES	2,985,864	674,126	22.58
REVENUES			
Budgeted Beginning Fund Balance	2,955,985	0	0.00
Taxes	11,997	5,593	46.62
Fund Transfers - Revenue	4,882	4,882	100.00
Miscellaneous	13,000	12,793	98.41
TOTAL REVENUES	2,985,864	23,267	0.78

Fund Reconciliation Narrative

Fund 215 Parks Local Option Levy

Tax Revenues 46.62%

Delinquent taxes have slowly been decreasing over the levy years such that we budgeted a lower amount than previously, however collections were made on these delinquent taxes in this last year which benefited the fund but caused this variance.

Prior Year Fund Reconciliation Report

	FY 2012-13 Revised Budget	FY 2012-13 Year-End Actuals	Percent of Actuals to Revised
220 - Portland Parks Memorial Fund			
EXPENDITURES			
Personnel Services	688,066	495,708	72.04
External Materials and Services	1,138,840	121,902	10.70
Internal Materials and Services	807,563	383,302	47.46
Capital Outlay	962	0	0.00
Fund Transfers - Expense	43,000	43,000	100.00
Contingency	506,950	0	0.00
TOTAL EXPENDITURES	3,185,381	1,043,911	32.77
REVENUES			
Budgeted Beginning Fund Balance	2,108,538	0	0.00
Licenses & Permits	97,300	416,333	427.89
Charges for Services	131,402	773,537	588.68
Fund Transfers - Revenue	108,346	108,346	100.00
Miscellaneous	739,795	594,868	80.41
TOTAL REVENUES	3,185,381	1,893,084	59.43

Fund Reconciliation Narrative

Fund 220 Portland Parks Trust

Personnel Services:

-The under expenditure of this object category is due to line items were budgeted but had unexpected position cuts.

External and Internal M&S:

-The variance is due to the manner in which the Trust fund was designed to function within the SAP financial system. Sub-funds were created to depict the different trust accounts PP&R is responsible to manage. The current configuration of SAP will not allow for expenditures to go beyond the level of appropriation at the sub-fund level, called a "hard stop". Consequently, PP&R budgets at a higher level at the sub-fund level, to allow for what might occur during a reporting cycle. By budgeting higher at the sub-fund level we create a larger variance at the fund level, such as what is being experienced in this reporting period.

Miscellaneous Revenues:

-Although the budget was conservative to account for the recession, even lower than expected long-term donations came in during FY13.

Prior Year Fund Reconciliation Report

	FY 2012-13 Revised Budget	FY 2012-13 Year-End Actuals	Percent of Actuals to Revised
402 - Parks Capital Improvement Program Fund			
EXPENDITURES			
Personnel Services	1,556,042	1,311,274	84.27
External Materials and Services	4,757,219	2,014,408	42.34
Internal Materials and Services	836,385	727,582	86.99
Capital Outlay	17,358,619	10,629,318	61.23
Bond Expenses	694,854	670,500	96.50
Fund Transfers - Expense	160,019	160,019	100.00
Contingency	17,365,064	0	0.00
TOTAL EXPENDITURES	42,728,202	15,513,100	36.31
REVENUES			
Budgeted Beginning Fund Balance	17,423,241	0	0.00
Charges for Services	8,537,652	13,223,462	154.88
Intergovernmental Revenues	11,004,081	6,763,330	61.46
Interagency Revenue	170,550	109,003	63.91
Fund Transfers - Revenue	2,025,008	2,061,952	101.82
Bond and Note	1,759,201	1,759,201	100.00
Miscellaneous	1,808,469	1,774,402	98.12
TOTAL REVENUES	42,728,202	25,691,350	60.13

Prior Year Fund Reconciliation Report

FY 2012-13 Revised Budget	FY 2012-13 Year-End Actuals	Percent of Actuals to Revised
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Fund Reconciliation Narrative

Personnel Service 84.27% - This variance is made up of numerous projects, some of which have started but others have not, such as the Fernhill Splash Pad and Leach Botanical Garden improvements.

External materials and Services 42.34% - Match funding for the McLoughlin Staircase, Chimney to Pier Trail Bridge and Red Electric Trail grants account for a portion of this variance. SDC funding for design on the Marine Drive Trail, Thomas Cully Park development and the Fernhill Splash Pad did not start design or just started by fiscal year end.

Internal Materials and Services 86.99% - This variance relates to the Raymond Park and SE 118th Avenue LID, which is a combined PBOT and Park projects relating to the construction of SE 118th and an entrance to Raymond Park.

Capital Outlay 61.23% - SDC funding for development projects and acquisitions account for half of this variance. SDC funded \$500,000 for unknown park development and acquisitions. Other SDC funded projects that have yet to start construction include the Tennis Center Bubble, park development on the Werbin property in the Cully Neighborhood and the Delta Park Synthetic Turf project. PDC funded projects that have not started construction at fiscal year end include Dawson improvements and Bridgeton Trail development. PDC funding for the Fields park development and repairs at Caruthers Park will also carryover to FY 14 for completion of the project. A few major maintenance projects will also carryover to next fiscal year.

Bond Expenses 96.50% - less than 10% variance.

Fund Transfers – Expense 100% - no variance.

Total Expenditures 36.31% - Most large projects did not proceed upon the initially anticipated timelines. Spending is anticipated in current year. Waud Bluff, South Waterfront Greenway, Marquam,, Stephens Creek, and Bridgeton trails are the large project that will carryover to FY 14 Other large project budget but not yet in or just started construction include the Delta Park Maintenance Facility, the Portland Tennis Center Bubble, Delta Park Synthetic Turf, Werbin property development in the Cully Neighborhood and the Washington Park Parking Meters project..

Charges for Services 154.88% - This variance is attributed to the SDC fees collected on residential and commercial permits. FY 2012/13 was a record year for SDC fees., with \$5,547,040 collected in the 4th quarter of the year.

Intergovernmental Revenue 61.46% - South Waterfront Greenway & Bridgeton trails and The Fields, Caruthers and Dawson park projects funded by PDC and Marquam and Stephens Creek funded by Metro account for this variance.

Interagency Revenues 63.91% - This variance relates to the Raymond Park and SE 118th Avenue LID project, which is a PBOT project

Funds Transfer – Revenue 101.82% - variance less than 10%.

Bond and Note – 100% - no variance to report on.

Miscellaneous 98.12 % - variance less than 10%.

Total Revenue 60.13% Intergovernmental funding makes up a significant portion of this variance. As many large projects did not spend down as anticipated, reimbursements were commensurately lower than budget.

Prior Year Fund Reconciliation Report

	FY 2012-13 Revised Budget	FY 2012-13 Year-End Actuals	Percent of Actuals to Revised
500 - Parks Endowment Fund			
EXPENDITURES			
Unappropriated Fund Balance	162,760	0	0.00
External Materials and Services	18,603	100	0.54
Internal Materials and Services	1,050	1,000	95.24
Contingency	406	0	0.00
TOTAL EXPENDITURES	182,819	1,100	0.60
REVENUES			
Budgeted Beginning Fund Balance	181,856	0	0.00
Miscellaneous	963	892	92.68
TOTAL REVENUES	182,819	892	0.49

Fund Reconciliation Narrative

Fund 500 Parks Endowment

External M & S:

-The variance is due to the manner in which the Endowment fund was designed to function within the SAP financial system. Sub-funds were created to depict the different endowments Parks is responsible to manage. The current configuration of SAP will not allow for expenditures to go beyond the level of appropriation at the sub-fund level, called a "hard stop". Consequently, Parks budgets at a higher level at the sub-fund level to allow for what might occur during a reporting cycle. By budgeting higher at the sub-fund level we create a larger variance at the fund level, such as what is being experienced in this reporting period.

Prior Year Fund Reconciliation Report

	FY 2012-13 Revised Budget	FY 2012-13 Year-End Actuals	Percent of Actuals to Revised
603 - Golf Fund			
EXPENDITURES			
Personnel Services	3,385,202	3,360,099	99.26
External Materials and Services	3,453,319	3,381,734	97.93
Internal Materials and Services	565,308	539,264	95.39
Capital Outlay	75,000	(3,974)	-5.30
Bond Expenses	140,411	136,432	97.17
Fund Transfers - Expense	332,418	332,418	100.00
Contingency	977,822	0	0.00
TOTAL EXPENDITURES	8,929,480	7,745,972	86.75
REVENUES			
Budgeted Beginning Fund Balance	966,454	0	0.00
Charges for Services	7,950,408	8,260,992	103.91
Fund Transfers - Revenue	1,896	1,896	100.00
Miscellaneous	10,722	11,909	111.07
TOTAL REVENUES	8,929,480	8,274,796	92.67

Fund Reconciliation Narrative

Fund 603 Golf

Miscellaneous Revenue:

Attributed to slightly larger than anticipated interest earned.

Prior Year Fund Reconciliation Report

	FY 2012-13 Revised Budget	FY 2012-13 Year-End Actuals	Percent of Actuals to Revised
604 - Portland International Raceway Fund			
EXPENDITURES			
Personnel Services	785,887	776,007	98.74
External Materials and Services	628,557	528,606	84.10
Internal Materials and Services	124,225	121,785	98.04
Bond Expenses	303,254	302,488	99.75
Fund Transfers - Expense	47,271	47,271	100.00
Contingency	606,213	0	0.00
TOTAL EXPENDITURES	2,495,407	1,776,157	71.18
REVENUES			
Budgeted Beginning Fund Balance	665,155	0	0.00
Charges for Services	1,821,666	1,700,766	93.36
Fund Transfers - Revenue	693	693	100.00
Miscellaneous	7,893	7,797	98.78
TOTAL REVENUES	2,495,407	1,709,255	68.50

Fund Reconciliation Narrative

Portland International Revenues under budget due to high amount of canceled events by weather. External Materials and Supplies were decreased to counter the loss of revenue.

Prior Year Fund Reconciliation Report

	FY 2012-13 Revised Budget	FY 2012-13 Year-End Actuals	Percent of Actuals to Revised
610 - Golf Revenue Bond Redemption Fund			
REVENUES			
Miscellaneous	0	15	0.00
TOTAL REVENUES	0	15	

Fund Reconciliation Narrative

Fund 610 – Golf Revenue Bond Redemption Fund

The Golf Revenue Bond Redemption Fund was paid off in FY11/12. Keeping fund open in case future debt is needed for the Heron Lakes Golf clubhouse.

Portland Parks & Recreation Fall BuMP Update

Add Package Requests for Fall BuMP, FY 2013-14

Pay off City debt resulting in overall savings - \$3,210,000

This package would save the City of Portland over \$530,000 over the next 10 years in interest costs and restore approximately 35% of the General Fund Discretionary allocation for Portland Parks & Recreation's (PP&R) capital major maintenance. Paying off this debt in full now using the City's excess ending fund balance would also avoid costs associated with PP&R and Office of Management & Finance's (OMF) Debt Management working to refinance this debt.

The Line of Credit is set to expire in FY 2015-16. If not paid off, PP&R and OMF's Debt Management division will have to work together to refinance the LOC with a bank loan in order to pay the \$3.2 million of outstanding debt. This loan will require a 10-year commitment of funds from PP&R's annual allocation of General Fund Discretionary resources for capital major maintenance. The current commitment is scheduled to be \$380,000 in annual payments for the next 10 years. This \$380,000 accounts for over one-third of the allocation of General Fund Discretionary for major maintenance capital improvements.

O&M request for projects/property placed into service or acquired since FY 2013-14 budget or not provided in current budget appropriation - \$280,708

This package is to increase General Fund discretionary for Operations and Maintenance on large park acquisitions and major capital developments that have been or will be put into services during FY 2013-2014 and aren't currently in PP&R's CAL target. The three projects meeting the criteria are:

- Acquisition of Broadmoor Property (closed last FY, requesting full year \$100,317)
- South Waterfront Central Greenway (completed winter of 2013, requesting a half year \$153,936)
- Lotus Island Playground (contract ended 4/29/2013 requesting a full year \$26,455)

FY 2012-13 Decision Packages Update

Reduction Packages

Printing & Distribution - \$100,000

This reduction has been implemented. This printing was our key marketing tool for community centers and their related programs. It is our hope that revenue impacts associated with not reaching the same number of households will be more than offset by an improving economic outlook. PP&R has implemented several changes in the production of programming guides eliminated some guides altogether and combined others. We will be relying on support from our Community Relations to ensure coordination. Further, since printing has been almost wholly

eliminated, we have been relying on the implementation of the email newsletter strategy as the outward face for the Community Centers and related programs. This email newsletter strategy is delayed by the elimination of the Community Outreach & Information Assistant outlined below.

Sponsorship - \$50,000

The loss of this position has affected our ability to raise funds. The result is changing the existing partnership coordinator position to take on grants and sponsorship support. This consolidation decreases our overall capacity to manage our 120 Friends and Partner groups and build their capacity and fundraising ability. An example is that PP&R is no longer able to focus on development of a scholarship fund to underwrite access for low income households, as the current method of simply having those absorbed by each community center is creating financial instability.

Pass-Through Grants - \$284,890

This reduction eliminated the \$284,890 annual grant to local school districts. These funds supported after school programs at Portland school districts, including sports and enrichment programs.

Outdoor Recreation - \$71,412

PP&R implemented a reorganization that was able to retain the teen programming portion of the Outdoor Recreation program, but virtually all adult Outdoor Recreation programs have been eliminated. Responsibility for maintenance of a permit allowing utilization of national forest lands was shifted to the Senior Recreation supervisor and impacted other priorities within that program. This reduction eliminated a supervisor position who oversaw a group including environmental educators, stewardship coordinators and urban forestry education and outreach staff. The remaining staff have been reassigned to different work groups, increasing the span of control of other supervisors and managers to take on new program areas, again impacting existing programs. In addition, the synergy of having these outreach and education programs work together has been lost.

Reduce Daily Park Maintenance - \$302,948

This reduction eliminated two Park Technicians, one Utility Worker II, and seasonal maintenance workers performing maintenance to developed parks. Impacts include reduced frequency of visits to lower-use parks, causing a decline in the condition of those parks. Additional impacts will be felt this spring and into next year as the full impact of losing seasonal maintenance worker funding is felt.

Close Fulton Community Center - \$74,693

This package discontinued programming at the community center, and moved the site to a lease model. The General Fund subsidy has been eliminated, along with a number of programs and services previously provided by PP&R staff, including educational pre-school, after-school programs, and camps, as well as adult enrichment programming. The other activities at the site – various social and folk dancing groups, martial arts, etc have been able to continue and are paying increased rental fees. A new privately operated pre-school tenant is operating at the site as well. There was some lag time in re-establishing the necessary revenue stream and there is

currently a gap between expenditures and revenues, however the bureau is working to close the gap and we believe it will be a sustainable model going forward.

Hillside Community Center Revenue Enhancement - \$33,524

Recreation programming has been maintained at Hillside. Pursuant to discussion with the neighborhood association and other community members, a fee was added to programming to increase revenue by 10% and eliminate the General Fund subsidy. The fee has resulted in a drop in revenue, however the bureau is working on closing that gap and we believe it will be a sustainable model going forward.

Maintenance – Park Landscaping - \$302,948

This package reduced three Horticulturists in developed parks. This has created significant challenges in the field whose effects will be evident over time and include public safety and CPTED concerns from overgrowth as well as poor structural growth of plants. Poor structural growth affects plant health, aesthetics and over time increases costs to restore landscaping to acceptable levels. A number of parks are not receiving routine horticultural care and remaining horticultural capacity is focused largely on parks with significant horticultural assets. Horticulturists and their supervisors triage work priorities on an ongoing basis to address green infrastructure health, public safety, and other park management demands related to horticultural tasks.

Management Reductions - \$856,273

This package reduced management and administrative support staff throughout the bureau as an alternative to reducing front-line services. The individual impacts to the positions are:

- ***Urban Forestry Coordinator:*** This position was responsible for supervision of Urban Forestry's tree inspectors, making higher level and decisions on tree removal permits, and coordinating with other City bureaus on implementation of a new tree code. Loss of this position has required the Urban Forestry Supervisor, with oversight of the City's arborists and emergency tree work, to add the inspectors as direct reports. This supervisor now has direct responsibility for over 20 staff positions. Loss of this coordinator position has compromised our ability to prepare for the new tree code and redirects manager time from other priorities while inspectors receive less support and applicants must wait longer for tree permits when a higher level review is required.
- ***Public Works Supervisor II:*** The loss of 1 supervisor in Central Services has increased the span of control, with 2 supervisors overseeing just over 30 direct reports each. This has resulted in a shift from a preventive approach to coaching and supporting staff to a reactive approach. Significant personnel issues are now the focus of supervisors and minor work rule infractions are more difficult to address in a timely manner.
- ***Senior Management Analyst:*** The loss of this position has resulted in a delay of 18 community-supported projects. Additionally, the Bureau has had to decrease participation in city-wide planning efforts with other bureaus and has put the park proposal process on-hold. This process has been an important conduit for the community to submit project ideas for improvements and new developments to our Parks system that better serve the

community. It has also contributed to the development of new partnerships with the community for both improving and maintaining park assets.

- **Capital Improvement Program Planning Supervisor:** The loss of this position has also increased the supervisory span of control from 1:6 to 1:11. This large span of control has significantly decreased the manager's ability to proactively support and monitor ongoing planning and design projects as well as provide necessary coaching and mentoring to staff.
- **Ballfields Crew Supervisor:** The loss of this supervisor position resulted in one UW II position being upgraded to a lead worker, and the Sports program supervisor taking on the direct supervisory duties for all members of the Delta and City Wide Athletic Fields crews. This does result in reduced capacity to meet the needs of sports organizations and users.
- **Office Support Specialist II:** The staff that enters work order data into our asset management system was cut by 25% due to this cut. This has caused up to a two month delay in the data being entered, which in turn has caused a similar delay in the ability to bill interagency billings to customers. In some cases, deadlines for grant billings might be missed, which impact actual reimbursable dollars received due to this cut.
- **Community Outreach & Information Assistant:** The loss of our full time web manager/editor/graphics backup employee has resulted in:
 - Significant investments in training and staff time due to splitting web management responsibilities to four (4) full-time employees. These employees already have workloads over capacity.
 - The PP&R site is our main marketing tool, it is not just informational. With the elimination of this position, we have eliminated consistent web oversight – one person managing the coordination and timing of content, monitoring content for accuracy and usability, directing content as active or inactive as events come and go.
 - Created a 5-day backlog of web update requests.
 - Affected PP&R Volunteer Services by reducing support staff by 50% and training staff to coordinate website updates for certain sections of the site.
 - Affected PP&R Graphics/Marketing/Branding with a 50-60% reduction, creating a 2-week backlog on marketing and branding services and bureau-wide support.
 - Has resulted in a several month delay on implementation of our eNewsletter strategy as referenced in the Printing & Distribution reduction.
 - Eliminated consistent editing capabilities on a daily basis.
- **Payroll Administrative Assistant:** This cut one of the bureau's two dedicated payroll staff employees. The impacts have been greatly felt by our 3,000+ employees. Some examples of changes since this cut:
 - Personnel Actions such as temporary/promotional appointments, or quota adjustments (such as management leave) previously were performed within a week, due to this cut, the lag time is up to 3-4 weeks.
 - Informational requests such as unemployment requests from the State of Oregon or employment verification of employment for housing has also increased from a few days to a few weeks in processing time from the cut.

- There is a 200% rise in direct deposit errors resulting in employees not receiving pay due to the lack of oversight in direct deposits that was lost with this position being cut.
- Final paychecks for seasonals aren't always processed within the BOLI regulatory time frame due to the lag time created by the lack of resources.
- Recently, deficiencies were uncovered by the external auditors Time Review Audit that determined that the verification of time review this position was performing previous to the cut was now creating inadequate controls due to this lost resource.
- ***Customer Service Center Representative:*** This work unit lost one of their eight dedicated staff to answer phones and serve walk-up customers. With the elimination of one of these employees, the backlog of answering phones as gone up proportionally, along with the wait for walk-in customers.

Narrative and Status to Add Packages included in FY 2012-13

Teen Programming - \$300,000

This funding provides that budget support for three full-time teen program coordinators (complemented by two supported through General Fund), and operational support for part-time staff, program supplies and materials for five program locations.

Portland Parks & Recreation's Teen Program provides a programming structure focused on:

- Physical Activity/Health & Wellness/Fitness
 - Environmental Stewardship/Outdoor Experiences
 - Leadership/Employment/Education
 - Arts Experiences
 - Positive Social Interaction/Fun

In addition to increased center hours that provide safe and supervised Drop-in visits for teens, the PP&R Teen Program has created enhanced specialized programming at PP&R community centers throughout Portland. This program model originally began with teen programs in seven communities throughout the city. Due to the ongoing economic challenges the program has continued to operate at a reduced level of service with Recreation Coordinators at five community centers. These specialized programs provide the opportunity to connect youth in specialized areas of interest, provide smaller youth/instructor ratios, increase the opportunity to engage with youth as individuals, and enable us to focus on specific areas of the teen population (middle school vs. high school).

Teen Services Program has worked closely with the Mayor's Future Connect Initiative. The four AmeriCorps VISTA volunteers are assigned to Teen Services sites allowing the programs to mutually support one another. As Future Connect Coordinators focus on outreach, strategy and capacity building, the Teen Service Coordinators are able to engage in much of the front-line, direct service that the VISTA volunteers are unable to perform in direct support of the Future Connect mission and goals. Joint programming has included college prep and career themed Teen Nights quarterly, academic support through tutoring programs, connecting secondary education programs/opportunities into related recreation classes, and college tour outings.

The PP&R Teen Program continues to model itself on the following structure:

By the Numbers

Registration programming provides individualized engagement to over 4,000 teens annually with over 100 specialized registration programs that provides hands-on instruction, mentorship, and personalized interaction each term. Drop-in programs (not requiring registration), such as open gym, open swimming, fitness rooms, and special events are available as additional options for youth to participate in as well as for the bureau to engage with teen participants averaging over 55,000 visits annually. These activities provide a safe environment with trained supervision by engaged adult mentors.

In the first six months of the 2012-13 Fiscal Year, Teen Services has processed 1,952 registrations in 223 courses of 73 separate activities in addition to 11,542 visits to the diverse drop-in programs offered at the five Teen Service locations. Teen Services is continuing to engage teens in a wide range of positive out-of-school options within the five program focus areas listed above and include a large variety of interests including: outdoor exploration, boxing, dancing, volunteer opportunities, photography, academic support classes, DJ academy & cooking. To put these numbers into perspective, Portland Parks & Recreation offered 14 courses to this age range prior to 2008, when Teen Services began programming activities for teens.

Schools

Teen Service Coordinators work directly with the school's administrators, teachers or SUN Community School Coordinators in over 30 area schools. Involvement consists of handing out informational flyers and speaking directly with students in classes, during lunch time and after school. This partnership includes our Teen Coordinators supporting programming for SUN Community School staff by providing instructors and materials for classes. Programming through this partnership is streamlined to compliment both the school and the PP&R program. Activities at PP&R facilities are programmed to run after SUN Community School programs as to not compete or pull from the same pool of potential participants. Partnerships between the schools identified below and PP&R will continue to evolve as programs and relationships become established.

Community Partners

Teen Service Coordinators work with approximately 50 community partners which include private businesses, libraries, neighborhood associations, and nonprofits. We share market information as well as collaborate on programming streamline these programs as to not compete for the same potential participants or unnecessarily duplicate services. Community partners help by connecting PP&R with parts of the community teens already have established relationships with. We are able to share information and bring resources to programs they need assistance with. Relationships with community partners will continue to grow and evolve as teen programming and funding becomes more established.

As part of the FY 2013-14 Adopted Budget, this program was converted to an ongoing program and will continue on as an ongoing program.

Portland Summer Lunch Program - \$70,000

Due to the shortening of the school year, PP&R was provided one time funding of \$70,000 in FY 2012/13 to expand and support summer lunch programs as part of the Summer Playgrounds Program. Funds were used to extend the summer lunch program at 26 sites, from August 16 to 24th, 2012, creating seven days of additional service. The 2013 lunch program began on June 18th, four days earlier than the rest of the summer playgrounds program. Funds were used for seasonal employees to distribute USDA lunches, maintenance to prepare the park spaces prior to service, and to clean the areas after lunch service as well as pay for amenities such as portable restrooms and hand washing stations.

As a result of this one time appropriation, PP&R was able to increase lunches served from 62,000 in 2009 to approximately 100,000 lunches in 2012, the second year of reaching this important milestone. The challenges associated with hunger are prevalent, especially in the outer east and north parts of the city where the majority of this program takes place. During the worst economic crises known in the recent past, PP&R was able to increase service when it was needed the most.

Narrative and Status to Add Packages included in Fall Budget Submittal

Riverplace Boat Dock - \$288,000

PP&R terminated a \$288,000 grant it had received with the Oregon State Marine Board and refunded the grant in full in order to remove the restrictions the grant had placed, and ensure full public access to the Riverplace Boat Docks. These funds were returned on February 4, 2013.

Narrative and Status to Budget Notes included in FY 2012-13

Grounds Keeping Services for Schools

A budget note was added to the PP&R adopted budget requesting Portland Parks & Recreation to work with local school districts to assess potential efficiencies in the maintenance and management of school grounds by leveraging the scale and expertise of the bureau's grounds keeping management function. Parks has a long history of working with Portland Public Schools through a Joint-Use Agreement, including ongoing maintenance of ball fields on school property, which are then made available for community use.

Other examples are PP&R providing the registrations for their ball fields in an effort to utilize PP&R's expertise and software in this area. PP&R and Portland Public Schools have also undergone a number of joint projects, such as joint community gardens and school arboreta. PP&R and Portland Public Schools together have a significantly increased number of synthetic turf fields and are exploring possible collaboration in equipment and maintenance management for these specialized assets.

The bureau has conducted one meeting with the school districts within Portland to talk about joint groundskeeping services, and is pulling together a summary and will likely schedule a follow-up meeting. There are areas of common interest, but not any obvious money saving ideas that could easily be implemented.

Portland Parks & Recreation

Performance Measures

Performance Measure	Type	FY 2012-13 Adopted Budget	FY 2012-13 Revised Budget	FY 2012-13 Year-End Actuals		
PK_0003 - Percentage of employees satisfied or very satisfied	EFFECTIVE	76%	76%	0%	0%	0%
PK_0004 - Annual volunteer hours	EFFICIENCY	455,000	455,000	475,324	0	0
PK_0010 - Percentage of residents rating park grounds as well maintained	EFFECTIVE	80%	80%	0%	0%	0%
PK_0011 - Percentage of residents rating the overall quality of parks as good or very good	EFFECTIVE	80%	80%	0%	0%	0%
PK_0015 - Percentage of residents rating the overall quality of recreation centers and activities as good or very good	EFFECTIVE	75%	75%	0%	0%	0%
PK_0017 - P.I.R. Number of Use Days	WORKLOAD	500	500	0	0	0
PK_0018 - P.I.R. Attendance (est.)	WORKLOAD	250,000	250,000	0	0	0
PK_0021 - Total Golf Rounds Played	EFFECTIVE	425,000	425,000	367,000	0	0
PK_0023 - Percentage of residents rating park facilities as well maintained	EFFECTIVE	60%	65%	0%	0%	0%
PK_0025 - Percentage of residents living within 3 miles of a full service community center	EFFECTIVE	69%	69%	70%	0%	0%
PK_0026 - Funding for facility maintenance as a percentage of current replacement value	EFFECTIVE	2.0%	2.0%	0.0%	0.0%	0.0%
PK_0027 - Percentage of maintenance that is scheduled	WORKLOAD	50%	50%	0%	0%	0%
PK_0028 - Acres of invasive weeds treated annually	WORKLOAD	2,500	2,500	0	0	0
PK_0029 - Percentage of residents living within 1/2 mile of a park or natural area	EFFECTIVE	79%	79%	80%	0%	0%
PK_0030 - Percentage of residents rating proximity to parks as good or very good	EFFECTIVE	85%	85%	0%	0%	0%
PK_0031 - Miles of Regional Trails	WORKLOAD	151	151	155	0	0
PK_0032 - Natural Areas Acreage	WORKLOAD	7,789	7,789	0	0	0
PK_0033 - Park acres per 1,000 residents	EFFECTIVE	19.20	19.20	0.00	0.00	0.00
PK_0034 - Number of annual visits (recreation programs)	WORKLOAD	4,000,000	4,400,000	0	0	0
PK_0037 - Total cost recovery rate for fee supported programs	EFFICIENCY	30%	38%	0%	0%	0%
PK_0038 - Percentage of residents satisfied or very satisfied with the affordability of recreation programs	EFFECTIVE	68%	68%	0%	0%	0%
PK_0039 - Percentage of residents who rate the variety of recreation programs as good or very good	EFFECTIVE	65%	65%	0%	0%	0%
PK_0040 - Percentage of employees rating internal communication as good or very good	EFFECTIVE	50%	50%	0%	0%	0%
PK_0041 - Workers compensation claims per 100 workers	EFFICIENCY	7.00	7.00	7.42	0.00	0.00
PK_0043 - Minority employees as a percentage of total	EFFECTIVE	15%	25%	27%	0%	0%
PK_0044 - Female employees as a percentage of total	EFFECTIVE	37%	54%	53%	0%	0%
PK_0045 - Annual greenhouse gas emissions	EFFECTIVE	13,000	13,000	0	0	0

Performance Measure Variance Descriptions

Several measures rely on information from the City Auditor's Annual Resident Survey. Results from the survey were not publicly available at the time this document was prepared. As a result many of the measure are incomplete.

Capital Improvement Plan - Summary by CIP Program

CAPITAL PROJECTS

This table summarizes project expenses by capital programs.

Bureau Capital Program	Prior Years Capital	FY 2011-12 Revised Budget	FY 2012-13 Adopted Budget	FY 2013-14 Estimated Budget	FY 2014-15 Estimated Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	5-Year Total
Portland Parks & Recreation								
Acquisitions								
Metro Bond Local Share Natural	457,320	500,000	1,000,000	200,000	0	0	0	1,200,000
Metro Bond Local Share Neighbor	0	500,000	325,000	0	0	0	0	325,000
SDC Acquisition Community Par	0	465,000	850,000	826,721	0	0	0	1,676,721
SDC Habitat Acquisiton	0	0	300,000	300,000	300,000	300,000	300,000	1,500,000
SDC Neighborhood Park Acquisi	2,931,721	0	457,735	500,000	1,000,000	1,000,000	1,000,000	3,957,735
SDC Trail Acquisition	0	13,580	160,000	260,000	135,000	135,000	135,000	825,000
Total Acquisitions	3,389,041	1,478,580	3,092,735	2,086,721	1,435,000	1,435,000	1,435,000	9,484,456
Buildings & Pools								
Capital Equipment Reserve	0	(725)	209,115	99,000	99,000	99,000	99,000	605,115
Children's Museum Energy Effici	0	0	0	288,990	288,990	0	0	577,980
Chimney Park Remodel	64,256	350,000	167,000	0	0	0	0	167,000
Co2 Sensors @ Eight Communit	0	0	0	128,700	0	0	0	128,700
Columbia Pool Roof	0	0	0	0	1,112,000	0	0	1,112,000
Community Music Center	0	0	0	1,992,000	0	0	0	1,992,000
Delta Park Maintenance Facility	10,883	605,000	454,000	0	0	0	0	454,000
Errol Heights Remove Schnaebli	0	0	0	0	182,734	0	0	182,734
Flavel Property Development	449,108	2,225,000	511,649	0	0	0	0	511,649
Forestry HQ Replacement	0	0	0	1,500,000	2,100,000	0	0	3,600,000
Fulton Community Center Upgra	0	0	0	25,000	750,000	0	0	775,000
Interstate Firehouse Cultural Cer	0	0	0	71,000	0	0	0	71,000
Leach Botanical Building	0	0	0	2,388,000	0	0	0	2,388,000
MAC HVAC Control Upgrades	0	0	0	214,500	0	0	0	214,500
Major Maintenance	1,052,748	251,363	1,493,537	433,409	1,024,425	1,079,124	1,088,654	5,119,149
Matt Dishman Community Cente	0	0	0	0	0	0	8,336,000	8,336,000
Mt Scott Community Center FCI	0	0	0	0	0	0	7,356,000	7,356,000
Mt Tabor Facility	0	280,000	500,000	0	5,000,000	10,000,000	15,000,000	30,500,000
Mt. Tabor Plant Production Gree	0	0	50,846	0	0	0	0	50,846
Mt.. Scott Community Center Re	0	0	0	348,000	4,168,000	0	0	4,516,000
Multnomah Arts Center Facility Ir	0	0	0	7,577,000	0	0	0	7,577,000
Pittock Mansion Exterior Masonr	0	0	0	2,111,000	0	0	0	2,111,000
Pittock Terrace Replacement	9,386	540,614	365,614	0	0	0	0	365,614
Pool Mechanical System Upgrade	0	0	0	0	1,170,000	2,340,000	1,170,000	4,680,000
Sellwood Community Center Rel	0	0	0	0	0	1,677,000	0	1,677,000
Sellwood Pool House Roof	0	0	0	60,000	0	0	0	60,000
Sellwood Pool Lead	0	0	0	0	300,000	0	0	300,000
Sellwood Pool Solar	0	0	0	0	14,040	0	0	14,040
Washington Monroe Community	437,101	252,890	0	3,018,000	11,539,000	15,830,000	0	30,387,000
Whitaker Pond Education Cente	0	0	0	2,849,000	0	0	0	2,849,000
Total Buildings & Pools	2,023,482	4,504,142	3,751,761	23,103,599	27,748,189	31,025,124	33,049,654	118,678,327
Developed Parks								
Beech Park - 1	0	0	0	892,000	206,000	3,089,000	0	4,187,000
Cathedral Park Transient Dock	0	0	0	0	1,055,000	1,801,000	0	2,856,000
Childrens Arboretum - East	0	0	0	618,000	0	0	0	618,000

Capital Improvement Plan - Summary by CIP Program

CAPITAL PROJECTS

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Portland Parks & Recreation								
Developed Parks								
Childrens Arboretum - West	0	0	0	2,093,000	0	0	0	2,093,000
Clatsop Butte	0	0	0	528,000	3,215,000	0	0	3,743,000
Couch Park - West Recreation Z	0	4,022	0	0	824,000	0	0	824,000
Cully Park	0	0	0	0	4,221,000	7,810,000	0	12,031,000
Dawson Park Improvements	223,375	500,000	400,000	500,000	0	0	0	900,000
Director Park Electrical Capacity	0	0	0	64,312	0	0	0	64,312
Director Park WiFi Installation	0	0	0	54,793	0	0	0	54,793
Dog Off Leach Area Repairs - Ci	0	0	0	200,000	300,000	0	0	500,000
East Holiday Master Plan	0	0	0	0	1,000,000	0	0	1,000,000
Errol Heights Master Plan	0	0	0	784,000	2,111,000	3,166,000	0	6,061,000
Gateway Plaza Development	0	0	0	1,000,000	0	0	0	1,000,000
Gilbert Hts-SE130TH	139	55,000	1,700	0	0	0	0	1,700
Halpern Fountain	0	0	0	100,000	500,000	500,000	400,000	1,500,000
Interstate Urban Renewal Capita	638,707	0	100,000	100,000	30,000	0	0	230,000
Ivon Park Improvement	79,697	9,675	13,204	0	0	0	0	13,204
Lents URA Development	992,353	265,000	1,175,000	100,000	100,000	100,000	0	1,475,000
Marshall Park and Trail	0	0	0	875,000	0	0	0	875,000
North Macadam URA	0	0	0	0	0	1,000,000	1,000,000	2,000,000
O' Bryant Square Development	0	0	0	0	5,100,220	0	0	5,100,220
Park Features and Amenities-Ma	0	0	0	1,500,000	2,000,000	1,000,000	0	4,500,000
Parklane Park Master Plan	0	0	0	0	0	6,046,000	0	6,046,000
Pettygrove Park	1,081	0	100,000	0	0	0	0	100,000
Pioneer Courthouse Square Mer	0	0	0	0	4,659,000	0	0	4,659,000
Restroom Repair	0	0	0	0	2,400,000	0	0	2,400,000
River District Neighborhood Park	706,900	1,348,144	400,000	0	0	0	0	400,000
Rocky Butte-Masonry	0	0	0	166,000	0	0	0	166,000
SDC Citywide Component Devel	489,439	0	525,000	25,000	310,000	310,000	310,000	1,480,000
SDC Neighborhood Park Develo	1,907,000	0	1,961,802	700,000	600,000	600,000	600,000	4,461,802
South Park Blocks Refurbish	0	0	0	375,000	0	0	0	375,000
Spring Garden Park Master Plan	0	0	0	0	1,457,000	0	0	1,457,000
Waterfront Park Lead Paint Abat	0	0	0	137,000	0	0	0	137,000
Waterfront Park Turf	10,386	155,614	166,000	0	0	0	0	166,000
Werbin - Cully Park Developmen	0	150,931	500,000	500,000	0	0	0	1,000,000
Willamette Park Improvement	10,682	644,200	633,518	0	0	0	0	633,518
Total Developed Parks	5,059,759	3,132,586	5,976,224	11,312,105	30,088,220	25,422,000	2,310,000	75,108,549
Golf								
Heron Lakes New Clubhouse	460,573	176,000	178,500	4,700,000	0	0	0	4,878,500
Total Golf	460,573	176,000	178,500	4,700,000	0	0	0	4,878,500
Green Infrastructure								
Community Garden Developmer	146,357	43,502	40,000	0	0	0	0	40,000
Natural Area Signage	0	0	0	1,000,000	0	0	0	1,000,000
Natural Area Stabilization	0	0	0	1,953,000	1,055,000	736,000	0	3,744,000
SDC Habitat Restoration	0	0	25,000	25,000	10,000	10,000	10,000	80,000

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Portland Parks & Recreation								
Green Infrastructure								
Westmoreland Duck Pond	0	0	300,000	400,000	0	0	0	700,000
Westmoreland Park Playground	17,891	240,144	405,000	0	0	0	0	405,000
Whitaker Pond NA Development	0	0	0	1,055,000	2,235,000	0	0	3,290,000
Total Green Infrastructure	164,248	283,646	770,000	4,433,000	3,300,000	746,000	10,000	9,259,000
Recreation Features								
City Destination Play Area	0	0	0	1,500,000	0	0	0	1,500,000
Couch Park Playground Replace	0	0	130,500	0	0	0	0	130,500
Downtown Play Area	0	0	0	300,000	0	0	0	300,000
E205 East Holladay Playground	1,756	260,000	19,154	0	0	0	0	19,154
E205 East Portland CC Playgro	1,463	200,000	19,154	0	0	0	0	19,154
East Delta Park Synthetic Fields	0	0	0	0	8,073,000	0	0	8,073,000
Essex Tennis Court Restoration	0	0	0	0	19,500	0	0	19,500
Fernhill Splash Pad	0	0	200,000	0	0	0	0	200,000
Harper's Playground - Arbor Lod	0	136,000	86,000	0	0	0	0	86,000
Lents Tennis Court Restoration	0	0	0	0	110,695	0	0	110,695
Lents Walker Stadium	0	0	0	0	0	2,950,000	0	2,950,000
Playground ADA & Safety	0	0	0	1,000,000	1,550,000	2,000,000	0	4,550,000
Portland Tennis Center Bubble	0	0	1,000,000	0	0	0	0	1,000,000
Portland Tennis Center Renovati	0	0	0	3,309,000	0	0	0	3,309,000
Reike School Synthetic Turf Rep	0	0	0	0	2,375,000	0	0	2,375,000
Skate Park - Regional	0	0	0	0	1,000,000	0	0	1,000,000
Splash Pad Fesibility	0	7,256	5,067	0	0	0	0	5,067
Sports Field Safety Improvement	0	0	65,000	65,000	0	0	0	130,000
Sports Field Synthetic Turf	0	0	0	500,000	0	0	0	500,000
Sports Fields - Schools	0	0	0	800,000	4,700,000	2,000,000	0	7,500,000
Tennis Court Decommission	0	0	0	220,000	0	0	0	220,000
Tennis Court Renovation	0	0	0	1,055,000	1,210,000	1,266,000	0	3,531,000
Wading Pool Conversion Priority	0	0	0	800,000	1,200,000	1,100,000	1,200,000	4,300,000
Westmoreland Park Ballfield Rer	0	0	0	999,000	0	0	0	999,000
Total Recreation Features	3,219	603,256	1,524,875	10,548,000	20,238,195	9,316,000	1,200,000	42,827,070
Utilities, Roads & Trails								
3 Bridges McLoughlin Staircase	12,308	93,578	50,000	0	0	0	0	50,000
Bridge Inventory & Assessment	0	0	0	100,000	0	0	0	100,000
Burnside ADA Compliance	0	0	0	528,000	0	0	0	528,000
Chimney Park Trail	0	0	0	0	237,000	0	0	237,000
City Mountain Bike Trail	0	0	0	1,000,000	0	0	0	1,000,000
Columbia Slough Trail - PIR to M	40,595	535,372	286,286	0	0	0	0	286,286
E205 Lynchwood Park - Path & /	0	100,000	100,000	0	0	0	0	100,000
Ed Benedict Skate Plaza Safety	0	43,000	43,200	0	0	0	0	43,200
Energy Monitoring System Upgr	0	0	0	71,500	0	0	0	71,500
Forest Park Culverts	627	219,373	154,373	0	0	0	0	154,373
Forest Park Entrance	0	0	0	0	4,973,000	0	0	4,973,000
Hoyt Arboretum	0	0	0	594,000	0	0	0	594,000

Capital Improvement Plan - Summary by CIP Program

CAPITAL PROJECTS

This table summarizes project expenses by capital programs.

Bureau Capital Program	Prior Years Capital	FY 2011-12 Revised Budget	FY 2012-13 Adopted Budget	FY 2013-14 Estimated Budget	FY 2014-15 Estimated Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	5-Year Total
Portland Parks & Recreation								
Utilities, Roads & Trails								
Installation New Drainage System	0	0	0	227,500	0	0	0	227,500
Kelly Point Park Trail	0	0	0	273,000	0	0	0	273,000
Leaf Erickson Drive Refurbishment	0	0	0	0	528,000	6,432,000	6,806,000	13,766,000
Marine Drive Trail Gaps	9,151	20,563	95,412	3,694,000	0	0	0	3,789,412
Marine Drive Trail, Bridgeton Rd	89,538	510,000	700,000	0	0	0	0	700,000
Marquam Natural Area Trails	38,969	350,000	603,017	0	0	0	0	603,017
Mt. Tabor Trail Improvements	0	0	0	0	528,000	930,000	0	1,458,000
N Portland Greenway Trail	0	501,800	222,800	0	0	0	0	222,800
Oaks Bottom Trail Development	65,277	275,000	575,770	0	0	0	0	575,770
Pittock Mansion Entry Road Rep	0	0	0	331,000	0	0	0	331,000
Red Electric Trail	0	0	0	0	0	0	1,776,000	1,776,000
Red Electric Trail Match	0	0	176,247	0	0	0	0	176,247
Road and Parking Lot Projects	0	0	0	0	0	2,000,000	3,000,000	5,000,000
SDC Trail Development	0	0	0	0	300,000	300,000	300,000	900,000
South Waterfront Greenway - Gr	0	0	1,000,000	0	0	0	0	1,000,000
South Waterfront Greenway - SC	952,686	457,000	300,000	0	0	0	0	300,000
Springwater Trailhead at SE 136	0	0	0	0	0	1,635,000	0	1,635,000
Springwater-Sellwood Gap Trail	0	0	30,000	0	0	0	0	30,000
Stephens Creek NA Trail Restoration	52,134	125,000	51,622	0	0	0	0	51,622
Swan Island Waud Bluff Trail	226,747	2,259,352	1,735,563	0	0	0	0	1,735,563
Ventura Park New Irrigation System	0	0	130,000	0	0	0	0	130,000
Washington & Lovejoy Masonry	0	0	47,000	0	0	0	0	47,000
Wildwood Trail Bridge	0	0	0	0	0	3,024,000	0	3,024,000
Willamette Greenway	0	0	0	0	0	0	5,130,000	5,130,000
Willamette Park Boat Ramp Development	0	0	0	807,300	0	0	0	807,300
Total Utilities, Roads & Trails	1,488,032	5,490,038	6,301,290	7,626,300	6,566,000	14,321,000	17,012,000	51,826,590
Total Portland Parks & Recreation	12,588,354	15,668,248	21,595,385	63,809,725	89,375,604	82,265,124	55,016,654	312,062,492
Total City Capital Plan	12,588,354	15,668,248	21,595,385	63,809,725	89,375,604	82,265,124	55,016,654	312,062,492

Portland Parks & Recreation

Encumbrance Carryover Detail

Vendor	REQUEST
STAGES NORTHWEST INC	30,984
MULTNOMAH COUNTY	29,145
COCA-COLA REFRESHMENTS USA INC	16,467
SWANK MOTION PICTURES INC	10,950
EXELTECH CONSULTING INC	10,000
ESA VIGIL-AGRIMIS INC	9,266
KPFF INC	8,350
MATHESON TRI-GAS INC	8,277
WATER GEAR INC	6,730
SPX Flow Technology Systems Inc.	5,955
COOPER ZIETZ ENGINEERING INC	5,198
TUFF SHED INC	5,140
NETHERLAND BULB CO	5,000
RESOLUTIONS NORTHWEST	5,000
VAN BLOEM GARDENS	5,000
AMERICAN SECURITY ALARMS INC	4,890
REXIUS FOREST BY-PRODUCTS INC	4,835
LETTERS N LOGOS INC	4,565
DAVID D SCHEER	4,361
D & R MASONRY RESTORATION INC	4,275
RALPH WEBB	4,200
WALTER E NELSON COMPANY	4,029
HISTORICAL RESEARCH ASSOCIATES INC	3,847
SAMECH INC	3,585
OREGON STATE	3,542
ROBERT SECORD	3,535
BUFFALO WELDING INC	3,426
STEP FORWARD ACTIVITIES INC	3,209
WHPACIFIC INC	3,206
AARON BROWN	3,197
HELENA CHEMICAL COMPANY	3,166
NORTH COAST ELECTRIC COMPANY	2,923
TRUJAX BUILDERS SUPPLY INC	2,806
SALMON RIVER ENGINEERING PLLC	2,675
PAMELA E HEPPER	2,439
OREGON FENCING ALLIANCE	2,384
RICH & RHINE	2,352
WESTSIDE ACADEMY OF KUNG FU	2,210
UNITED SITE SERVICES OF NEVADA INC	2,139
THE POOL & SPA HOUSE	1,888
NORTHWEST CONCESSION SUPPLY INC	1,728
TRICOR PRINT COMMUNICATIONS INC	1,457
ECOLIGHTS NORTHWEST LLC	1,300
QUALITY INSTALLATIONS INC	1,275
JEFF ELLIS & ASSOCIATES INC	1,218
FABULATIONS	1,056
	<u>253,180</u>