



City of Portland
Current Appropriation Level (CAL) Targets
FY 2014-15
City Budget Office
December 4, 2013

INTRODUCTION

The attached tables present Current Appropriation Level (CAL) target budgets for Fiscal Year 2014-15. As identified in the City's budget guidance, Council has chosen to go with a "stabilization" budget for FY 2014-15 that allows for bureaus to fully fund their current CAL target and, depending on the amount of additional available resources, provides room for some limited add packages. As a result, unlike in prior years, there are no cut tables or modified zero-based budget tables in this document. Included in these figures are decisions made in the Fall Budget Monitoring Process, including the elimination of some debt service targets and adjustments to Parks Bureau operations and maintenance. However, it is important to note that the figures presented in the following tables do not reflect any savings associated with the City's span-of-control analysis, nor the administrative process review that were funded as part of the FY 2013-14 Adopted Budget.

The targets are based on a calculation beginning with the FY 2013-14 General Fund Adopted Budget. A variety of inflation factors are applied and adjustments are made for Council decisions and for Citywide budgetary impacts, such as the Public Employee Retirement System (PERS) employer rate changes. For General Fund bureaus, the inflation factor is a weighted average of 0.5% growth in personal services and forecasted inflation for both internal and external materials and services. Additionally, funds associated with cost-of-living adjustments and health benefit increases are included in a separate compensation set-aside target. The CAL targets include several minor adjustments, as directed through City Council actions, such as overhead model changes.

Table 1 shows the breakdown between General Fund discretionary and overhead funding by bureau. Table 2 summarizes the targets for various transfers to bureaus and other funds. Table 3 lists targets for the divisions of the Office of Management and Finance and special appropriations, while Table 4 lists the remaining discretionary targets (e.g., funds for pension obligation bond debt, contingency, etc.). Table 5 gives a broad summary calculation of how the bureau targets were calculated. Bureaus should use the contact information below or speak to their assigned City Budget Office analyst if they would like more detailed information regarding these calculations.

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Table 1. FY 2013-14 CAL Targets

Bureau Name	Discretionary	Overhead
Portland Police Bureau	\$157,306,794	\$0
Portland Fire & Rescue	\$91,727,511	\$70,015
Portland Parks & Recreation	\$44,982,216	\$0
Office of Management and Finance ¹	\$15,105,076	\$10,065,328
Portland Housing Bureau	\$10,387,115	\$0
Bureau of Planning & Sustainability	\$6,538,217	\$587,547
Office of Neighborhood Involvement	\$6,149,647	\$361,398
Portland Development Commission	\$5,045,564	\$0
Office of the City Auditor	\$3,857,204	\$4,497,147
Office of the City Attorney	\$2,407,924	\$2,807,419
Office of the Mayor	\$880,777	\$1,026,906
Commissioner of Public Affairs	\$1,020,083	\$498,647
Portland Bureau of Emergency Management	\$934,412	\$1,089,439
City Budget Office	\$906,446	\$1,056,834
Office of Equity & Human Rights	\$817,445	\$481,375
Office of Government Relations	\$489,067	\$570,207
Commissioner of Public Works	\$427,690	\$498,647
Commissioner of Public Utilities	\$427,690	\$498,647
Commissioner of Public Safety	\$427,690	\$498,647
Special Appropriations ¹	\$7,350,814	\$156,333
Transfers to Bureaus/Funds ¹	\$30,524,500	\$0
Other Targets ¹	\$22,700,957	\$0
Total Targets	\$410,414,839	\$24,764,536

¹See Tables 2,3, & 4 for details

Table 2. Transfers to Bureaus/Funds

Bureau Program	Discretionary
BDS – Neighbor Qual. Cash Transfer	\$1,827,895
BOEC – Operations	\$12,288,534
BOEC – CAD Debt Service	\$0
OMF Facilities – City Hall Maintenance Reserve	\$201,738
OMF Facilities – Mayor Security Services	\$68,263
OMF Facilities – City Hall Debt	\$0
OMF Facilities – Police Training Facility	\$1,612,600
OMF Facilities – Westside Staging	\$170,406
OMF Facilities – McCall Building O&M	\$10,237
Parks Maintenance/Construction	\$1,222,768
Parks Memorial Trust	\$36,200
BES – Friends of Trees	\$921,895
PBOT – Street Lights	\$5,806,648
PBOT – Director Park	\$36,000
PBOT – Sustainability	\$86,334
PBOT – ULF Revenues	\$1,980,000
PBOT – BES Street Cleaning	\$767,775
PBOT – Sunday Parkways	\$102,370
Governmental Bond Redemption – Various Debt Service	\$1,436,494
General Reserve – Fire Apparatus	\$1,948,343
Total Transfers	\$30,524,500

Table 3. Office of Management & Finance/Special Appropriations

Division/Special Appropriation	Discretionary	Overhead
OMF - Revenue Bureau	\$5,269,836	\$0
OMF - Human Resources	\$3,877,845	\$4,521,212
OMF - Office of the Chief Administrative Officer	\$2,472,450	\$2,882,650
OMF - Internal Business Services	\$2,282,739	\$2,661,465
OMF - Citywide Projects	\$1,202,206	\$0
Total Office of Management & Finance	\$15,105,076	\$10,065,328
<i>Special Appropriations</i>		
Regional Arts & Culture Council*	\$3,803,251	
Innovation Fund	\$1,000,000	
Portland Center for the Performing Arts	\$831,905	
Youth Violence Prevention	\$727,001	
Future Connect Scholarships	\$432,000	
All Hands Raised	\$200,000	
City Memberships & Dues	\$134,087	\$156,333
SUN Program - David Douglas	\$100,000	
CashOregon Free Tax Help	\$75,000	
Clean & Safe District	\$22,184	
COPPEA Professional Development	\$18,386	
Council Emergency Funds	\$5,000	
Mayor's Secret Service Funds	\$2,000	
Total Special Appropriations	\$7,350,814	\$156,333

*Includes \$200,000 of one-time funds per existing contract.

Table 4. Other Targets

Other Funding	Discretionary
Compensation Set-Aside	\$7,252,922
Pension Obligation Bond Debt	\$9,213,659
General Contingency	\$3,000,000
General Fund Overhead True-Up	\$3,084,376
Inter-fund Loan Payback	\$140,000
Business License Tax Refund Interest	\$10,000
Total Other	\$22,700,957

Table 5. Bureau Target Calculations

Bureau/Office	FY 2013-14 Ongoing CAL Base + OH	Add: Inflation & FY 2013-14 Comp. Set- Aside	Council Directed/ Scheduled Changes*	FY 2014-15 CAL Base w/ OH
Portland Police Bureau	\$152,669,951	\$4,770,762	(\$133,919)	\$157,306,794
Portland Fire & Rescue	\$88,606,109	\$3,089,787	\$101,630	\$91,797,526
Portland Parks & Recreation	\$43,059,444	\$1,415,814	\$506,958	\$44,982,216
Portland Housing Bureau	\$10,124,808	\$264,448	(\$2,141)	\$10,387,115
OMF - Human Resources	\$8,227,785	\$220,396	(\$49,124)	\$8,399,057
Office of the City Auditor	\$8,138,228	\$249,279	(\$33,157)	\$8,354,350
Bureau of Planning & Sustainability	\$6,962,545	\$203,591	(\$40,371)	\$7,125,764
Office of Neighborhood Involvement	\$6,352,374	\$179,404	(\$20,733)	\$6,511,045
OMF - Office of the CAO	\$5,194,963	\$188,548	(\$28,411)	\$5,355,100
OMF - Revenue Bureau	\$5,060,139	\$233,472	(\$23,775)	\$5,269,836
Office of the City Attorney	\$5,053,686	\$191,699	(\$30,042)	\$5,215,342
Portland Development Commission	\$4,912,437	\$133,127	\$0	\$5,045,564
OMF - Internal Business Services	\$4,832,029	\$139,504	(\$27,328)	\$4,944,205
Portland Bureau of Emergency Management	\$1,973,642	\$60,402	(\$10,193)	\$2,023,851
City Budget Office	\$1,922,934	\$50,538	(\$10,193)	\$1,963,280
Office of the Mayor	\$1,852,331	\$68,754	(\$13,401)	\$1,907,683
Commissioner of Public Affairs ¹	\$1,485,411	\$40,968	(\$7,649)	\$1,518,730
Office of Equity & Human Rights	\$1,273,859	\$34,839	(\$9,879)	\$1,298,819
OMF - Citywide Projects	\$1,158,025	\$44,850	(\$669)	\$1,202,206
Office of Government Relations	\$1,035,865	\$28,895	(\$5,486)	\$1,059,274
Commissioner of Public Works ¹	\$908,923	\$22,458	(\$5,044)	\$926,337
Commissioner of Public Utilities ¹	\$908,200	\$22,861	(\$4,725)	\$926,337
Commissioner of Public Safety ¹	\$909,142	\$22,401	(\$5,206)	\$926,337

*These changes include primarily adjustments for escalating costs associated labor contract provisions, a decrease in employer PERS rates, and parks operation and maintenance requirements.

¹The Council Directed/Scheduled Changes column includes adjustments to equalize all four of the Commissioners' offices budgets to the highest of the four CAL Targets. Additionally, Commissioner Saltzman's office contains the Gateway Center for Domestic Violence Services.