

CITY BUDGET OFFICE

Charlie Hales, Mayor
Nick Fish, Commissioner
Amanda Fritz, Commissioner
Steve Novick, Commissioner
Dan Saltzman, Commissioner
LaVonne Griffin-Valade, Auditor



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CITY OF PORTLAND, OREGON

TO: Mayor Charlie Hales
Commissioner Nick Fish
Commissioner Amanda Fritz
Commissioner Steve Novick
Commissioner Dan Saltzman
Auditor LaVonne Griffin-Valade

FROM: Andrew Scott
City Budget Director

DATE: March 10, 2014

SUBJECT: **City Budget Office FY 2014-15 Budget Reviews**

Attached are the City Budget Office (CBO) reviews of the FY 2014-15 requested bureau budgets. These reviews analyze and highlight the issues that CBO believes Council should consider as we move forward through the budget process. The reviews are structured to address key issues first, followed by a discussion of the bureau's decision packages.

Forecast

The December five-year forecast projected that the City would have a little over \$9 million in excess ongoing and one-time resources. However, based on recent information the City Economist has lowered that estimate to about \$6 million. Inflation in Portland in 2013 was higher than expected – at 2.7% – and quarterly business license tax collections have been lower than expected. Final business license tax collections in April have the potential to change the General Fund outlook significantly, and if collections remain weak there is the possibility that there will not be any excess ongoing or one-time resources for FY 2014-15. The CBO will issue the final forecast by April 30th.

FY 2014-15 Budget Guidance

In FY 2013-14, the City made over \$20 million in General Fund reductions in order to balance the budget. These cuts, along with the Mayor and Council's decision to set-aside over \$8 million in one-time revenue for debt payments, has resulted in the small budget surplus we are currently forecasting.

The Mayor sent out guidance in November proposing a “stabilization budget” that asked General Fund bureaus to live within existing budgets. Cut packages would not be required, but add packages should be limited only to critical needs. Given the lack of resources, the Mayor’s guidance encouraged bureaus to look at internal realignment packages to fund those critical needs. In December, the Mayor issued additional guidance outlining three priority areas where he would consider limited General Fund add packages: complete neighborhoods, homelessness and hunger, and emergency preparedness.

CBO General Fund Recommendations

In total, bureaus requested \$18.9 million in ongoing funding and \$13.4 million in one-time funding. The largest General Fund requests came from Parks & Recreation, Housing Bureau, Special Appropriations, Emergency Management, Bureau of Transportation, and Neighborhood Involvement.

CBO has made a series of recommendations based on the stabilization budget guidance provided by the Mayor as well as City financial policies. In total, we recommend \$2.1 million in ongoing and one-time spending:

- Natural Resource Damage Assessment (NRDA) credits - \$1,000,000 ongoing
- Capital repairs at Mt. Tabor Yard and ongoing Parks capital maintenance - \$850,000 ongoing and one-time
- Parks operations and maintenance for Council-approved new assets - \$218,630 ongoing and one-time
- Community Emergency Notification System (CENS) - \$46,170 ongoing
- Protected sick time enforcement - \$12,697 one-time

In our view, these programs represent reductions to potential financial liabilities (NRDA credits), maintenance of existing assets (Parks capital and operations and maintenance), the continuation of a critical program (CENS), and the enforcement of an existing City regulation (sick time enforcement). Given the guidance for FY 2014-15 as a stabilization budget, we did not recommend any program expansions this year. Our analyses go into some depth on those packages, and we encourage you to read the full reviews to understand the context for each particular recommendation.

The CBO recommendations leave just under \$3.9 million unallocated. While the City is not required to spend those funds, the Mayor and Council will have the opportunity to add funding for:

- Critical programs that have been cut in prior years
- Programs related to the Mayor’s priorities of complete neighborhoods, homelessness and hunger, and emergency management
- Important infrastructure projects, such as development of a west-side emergency operation’s center, improvements to pedestrian crossings at key intersections, and ADA compliance at City facilities.

It is worth noting that remaining requests total just over \$30 million, so most requests will go unfunded in FY 2014-15. As part of the budget work sessions in early April, Council should discuss their priorities and, if possible, come to consensus on the criteria that should be used for allocating the remaining resources.

Other Issues for Consideration

The CBO reviews cover a number of other General Fund and non-General Fund issues:

Parks Asset Management. In the Parks review, CBO looks at options for addressing the asset management backlog at Parks facilities. We recommend that Council discuss a long-term strategy for funding both large and small capital projects in the bureau. Such a strategy could include an increase in Parks major maintenance funding, reinstating the General Fund capital set-aside (which would benefit all General Fund bureaus), and pursuing a new voter approved bond program to replace the Parks bond that is expiring this year. We also recommend changing the process for allocating operations and maintenance funding so that Council has an opportunity to make the decision prospectively during the budget process and in the context of the overall capital plan.

Water and BES Capital Spending. In both the Water and BES reviews, CBO recommends that Council discuss more directly the multi-year rate impact of the five-year capital improvement plans proposed by these bureaus. The rates that the utilities are proposing for FY 2014-15 are at least partially based on debt issuances that Council approved for FY 2013-14 existing capital projects, so bringing the rates down requires operational reductions in the bureau. We encourage Council to consider long-term capital needs when it comes to adopting utility rates and be clear with the utilities about rate expectations for the future.

Citywide Tree Code. Funding for implementation and enforcement of the new City tree code, which is scheduled to become effective January 1, 2015, is not included. The new code language has been delayed by Council multiple times, primarily due to funding constraints. BDS and Parks have submitted a joint request for \$409,195 in ongoing funding and \$88,493 in one-time funding that includes 5.5 FTE that will provide customer service, inspections, and oversight of the new process. If Council does not delay implementation, then funding for enforcement should be provided as part of the FY 2014-15 budget.

Portland Fire and Rescue Positions. CBO does not recommend ongoing funding for the 26 firefighter positions that are grant-funded through the first half of FY 2015-16. Instead, we recommend that the bureaus work to mitigate the impact of those reductions, if possible. However, to the extent that Council wants to avoid the operational impacts of eliminating those positions and potentially closing two fire stations, they should set aside the ongoing funding now to ensure that it is available in FY 2015-16.

Conclusion

The CBO recommendations are intended to provide a starting framework for Mayor and Council deliberations on the budget. There is still important information that will become available during the public budget hearings, Council budget work sessions and subcommittees, and further discussions with bureau management and our labor partners. We look forward to working with you to craft the Mayor's Proposed and Council Approved budgets over the next three months.

Please do not hesitate to contact me with any questions.

City of Portland
Decision Package Recommendations
(Includes Contingency and Ending Balance)

	Bureau Priority	Bureau Requested					CBO Analyst Recommendations				
		FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses	FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses
Bureau of Development Services											
<i>Key Priorities</i>											
DS_02 - Improve Housing and Nuisance Inspections	01	1.00	85,800	0	0	85,800	0.00	0	0	0	0
DS_03 - Extremely Distressed Properties Enforcement	02	1.00	100,248	200,000	0	300,248	0.00	0	0	0	0
<i>Total Key Priorities</i>		<i>2.00</i>	<i>186,048</i>	<i>200,000</i>	<i>0</i>	<i>386,048</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Critical Needs</i>											
DS_01 - Improve Overall BDS Service Level	01	18.00	0	0	0	0	18.00	0	0	0	0
<i>Total Critical Needs</i>		<i>18.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>18.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Total Bureau of Development Services		20.00	186,048	200,000	0	386,048	18.00	0	0	0	0
Bureau of Emergency Communications											
<i>Key Priorities</i>											
EC_03 - BOEC - Add CAD Coordinator	01	1.00	95,784	0	26,016	121,800	0.00	0	0	0	0
EC_02 - BOEC - Add EC Supervisor assigned to Train	02	1.00	95,784	0	26,016	121,800	0.00	0	0	0	0
EC_05 - BOEC - ECS assigned to Operations	03	2.00	191,568	0	52,032	243,600	0.00	0	0	0	0
EC_01 - BOEC- Add EC Dispatcher, Sr	04	6.00	462,535	0	125,633	588,168	0.00	0	0	0	0
EC_04 - BOEC- Replace Operations Workstations	05	0.00	0	900,000	0	900,000	0.00	0	0	0	0
<i>Total Key Priorities</i>		<i>10.00</i>	<i>845,671</i>	<i>900,000</i>	<i>229,697</i>	<i>1,975,368</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Total Bureau of Emergency Communications		10.00	845,671	900,000	229,697	1,975,368	0.00	0	0	0	0
Bureau of Environmental Services											
<i>Reductions</i>											
ES_02 - Eliminate Tryon Creek Facilities Plan Update	01	0.00	0	0	(411,354)	(411,354)	0.00	0	0	(411,354)	(411,354)
ES_17 - Reduce A/V Equipment Upgrades at WPCL	02	0.00	0	0	(10,000)	(10,000)	0.00	0	0	(10,000)	(10,000)
ES_11 - Reduction of Stormwater Manual Update	04	0.00	0	0	(75,000)	(75,000)	0.00	0	0	(75,000)	(75,000)
ES_06 - Replacement of MS Office Pro	05	0.00	0	0	(101,748)	(101,748)	0.00	0	0	(101,748)	(101,748)
ES_04 - Replacement of MS Office Pro - Training	06	0.00	0	0	(150,000)	(150,000)	0.00	0	0	(150,000)	(150,000)
ES_03 - Reduce Electricity Needed for Pump Stations	07	0.00	0	0	(345,538)	(345,538)	0.00	0	0	(345,538)	(345,538)
ES_05 - Transfer Portland Loos to the General Fund	08	0.00	0	0	(119,000)	(119,000)	0.00	0	0	(119,000)	(119,000)
ES_14 - Reduce Lab Equipment	09	0.00	0	0	(60,000)	(60,000)	0.00	0	0	(60,000)	(60,000)
ES_16 - Reduce Mult Co Vector Control Agreement	10	0.00	0	0	(47,400)	(47,400)	0.00	0	0	0	0
ES_12 - Eliminate Contributions to SW Neighborhood	11	0.00	0	0	(73,000)	(73,000)	0.00	0	0	(73,000)	(73,000)

City of Portland
Decision Package Recommendations
(Includes Contingency and Ending Balance)

	Bureau Priority	Bureau Requested					CBO Analyst Recommendations				
		FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses	FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses
Bureau of Environmental Services											
<i>Reductions</i>											
ES_01 - Eliminate Street Sweeping Contribution	12	0.00	0	0	(425,000)	(425,000)	0.00	0	0	(359,100)	(359,100)
ES_15 - Reduce Janitorial-Maintenance Svcs at WPC	13	0.00	0	0	(60,000)	(60,000)	0.00	0	0	(60,000)	(60,000)
ES_18 - Reduce Electronics Records Management	14	0.00	0	0	(8,000)	(8,000)	0.00	0	0	(8,000)	(8,000)
ES_10 - Reduction of Ecoroof Engineering Support	15	0.00	0	0	(100,000)	(100,000)	0.00	0	0	(100,000)	(100,000)
ES_09 - Reduction in Portland Harbor Nat Res Trustee	16	0.00	0	0	(100,000)	(100,000)	0.00	0	0	(100,000)	(100,000)
ES_07 - Reduction of Portland Harbor Tech Ct Suppor	17	0.00	0	0	(100,000)	(100,000)	0.00	0	0	(100,000)	(100,000)
ES_08 - Reduction of Portland Harbor Legal Support	18	0.00	0	0	(100,000)	(100,000)	0.00	0	0	(100,000)	(100,000)
<i>Total Reductions</i>		<i>0.00</i>	<i>0</i>	<i>0</i>	<i>(2,286,040)</i>	<i>(2,286,040)</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>(2,172,740)</i>	<i>(2,172,740)</i>
<i>Realignments</i>											
ES_13 - Renegotiate Vector Control Lease Agreement	03	0.00	0	0	0	0	0.00	0	0	0	0
<i>Total Realignments</i>		<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Total Bureau of Environmental Services		0.00	0	0	(2,286,040)	(2,286,040)	0.00	0	0	(2,172,740)	(2,172,740)
Bureau of Planning & Sustainability											
<i>Key Priorities</i>											
PN_01 - District Liaisons	01	3.50	177,748	0	207,238	384,986	0.00	0	0	0	0
PN_02 - State-Mandated Planning and Code Projects	02	4.00	176,446	0	205,721	382,167	0.00	0	0	0	0
<i>Total Key Priorities</i>		<i>7.50</i>	<i>354,194</i>	<i>0</i>	<i>412,959</i>	<i>767,153</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Critical Needs</i>											
PN_03 - Regulatory Improvement Code Amendment P	03	2.50	0	253,056	0	253,056	0.00	0	0	0	0
<i>Total Critical Needs</i>		<i>2.50</i>	<i>0</i>	<i>253,056</i>	<i>0</i>	<i>253,056</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Realignments</i>											
PN_04 - GFOG Realignments	01	0.25	0	0	0	0	0.25	0	0	0	0
<i>Total Realignments</i>		<i>0.25</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.25</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Total Bureau of Planning & Sustainability		10.25	354,194	253,056	412,959	1,020,209	0.25	0	0	0	0
City Budget Office											
<i>Critical Needs</i>											
BO_01 - Replace Budget Software System	01	0.00	0	461,700	538,300	1,000,000	0.00	0	0	0	0
<i>Total Critical Needs</i>		<i>0.00</i>	<i>0</i>	<i>461,700</i>	<i>538,300</i>	<i>1,000,000</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>

City of Portland
Decision Package Recommendations
(Includes Contingency and Ending Balance)

	Bureau Priority	Bureau Requested					CBO Analyst Recommendations				
		FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses	FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses
City Budget Office											
<i>Reductions</i>											
BO_02 - Eliminate Hatfield Fellow - Enterprise Server	01	0.00	0	0	0	0	0.00	(14,732)	0	(17,177)	(31,909)
<i>Total Reductions</i>		0.00	0	0	0	0	0.00	(14,732)	0	(17,177)	(31,909)
Total City Budget Office		0.00	0	461,700	538,300	1,000,000	0.00	(14,732)	0	(17,177)	(31,909)
Commissioner of Public Utilities											
<i>Critical Needs</i>											
PU_01 - CPU - Protected Sick Time	01	0.00	20,777	0	24,223	45,000	0.00	0	12,697	14,803	27,500
<i>Total Critical Needs</i>		0.00	20,777	0	24,223	45,000	0.00	0	12,697	14,803	27,500
Total Commissioner of Public Utilities		0.00	20,777	0	24,223	45,000	0.00	0	12,697	14,803	27,500
Fund & Debt Management											
<i>Critical Needs</i>											
FM_01 - Natural Resource Damage Assessment	NA	0.00	2,100,000	0	0	2,100,000	0.00	1,000,000	0	0	1,000,000
<i>Total Critical Needs</i>		0.00	2,100,000	0	0	2,100,000	0.00	1,000,000	0	0	1,000,000
Total Fund & Debt Management		0.00	2,100,000	0	0	2,100,000	0.00	1,000,000	0	0	1,000,000
Office of Equity & Human Rights											
<i>Key Priorities</i>											
OE_01 - Enhance Equity Services To City Bureaus	01	1.00	61,681	0	24,569	86,250	0.00	0	0	0	0
<i>Total Key Priorities</i>		1.00	61,681	0	24,569	86,250	0.00	0	0	0	0
<i>Realignments</i>											
OE_02 - Pilot Culturally-Specific Mentorship Program	02	0.00	0	0	0	0	0.00	0	0	0	0
OE_03 - Enhance Translation & Interpretation Services	02	0.00	0	0	0	0	0.00	0	0	0	0
<i>Total Realignments</i>		0.00	0	0	0	0	0.00	0	0	0	0
Total Office of Equity & Human Rights		1.00	61,681	0	24,569	86,250	0.00	0	0	0	0
Office of Government Relations											
<i>Key Priorities</i>											
GR_01 - Stabilization Program	01	1.00	45,561	0	53,121	98,682	0.00	0	0	0	0
<i>Total Key Priorities</i>		1.00	45,561	0	53,121	98,682	0.00	0	0	0	0
Total Office of Government Relations		1.00	45,561	0	53,121	98,682	0.00	0	0	0	0

City of Portland
Decision Package Recommendations
(Includes Contingency and Ending Balance)

	Bureau Priority	Bureau Requested					CBO Analyst Recommendations				
		FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses	FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses
Office of Management & Finance											
<u>Key Priorities</u>											
MF_03 - BTS-Technology Disaster Planning Analyst	01	1.00	0	0	136,801	136,801	1.00	0	0	136,801	136,801
MF_17 - BIBS - Risk - Earthquake Insurance	02	0.00	0	0	500,000	500,000	0.00	0	0	0	0
<i>Total Key Priorities</i>		1.00	0	0	636,801	636,801	1.00	0	0	136,801	136,801
<u>Critical Needs</u>											
MF_15 - Revenue - Tax Info Exchange-IRS and Portlan	01	1.00	165,000	0	0	165,000	0.00	0	0	0	0
MF_12 - BHR-City-Wide Non-Rep Class/Compensatio	02	0.00	0	138,510	161,490	300,000	0.00	0	0	0	0
MF_10 - BTS-Network Security Analyst	03	1.00	0	0	116,381	116,381	0.00	0	0	0	0
MF_19 - BIBS/Facilities Svcs - ADA Trans Plan Proj Mç	04	1.00	0	0	123,121	123,121	1.00	0	0	123,121	123,121
MF_01 - BIBS/CityFleet - Consolidate Mult Co Fleet Sr	05	7.00	0	0	756,268	756,268	7.00	0	0	756,268	756,268
MF_18 - BIBS - Procurement - Asst.Procurement Spec	06	1.00	0	0	50,000	50,000	1.00	0	0	50,000	50,000
MF_07 - BIBS/Facilities Svcs - Janitorial Services	07	0.00	0	0	200,000	200,000	0.00	0	0	200,000	200,000
MF_09 - BTS-Mitigate impact of Enterprise Server Chæ	08	0.00	0	533,435	(533,435)	0	0.00	0	0	0	0
MF_20 - Revenue- Property Management Fund GFOH	09	0.00	0	25,000	0	25,000	0.00	0	0	0	0
<i>Total Critical Needs</i>		11.00	165,000	696,945	873,825	1,735,770	9.00	0	0	1,129,389	1,129,389
<u>Reductions</u>											
MF_21 - Enterprise Server Savings	NA	0.00	0	0	0	0	0.00	(233,410)	0	(190,521)	(423,931)
<i>Total Reductions</i>		0.00	0	0	0	0	0.00	(233,410)	0	(190,521)	(423,931)
<u>Realignments</u>											
MF_11 - BHR-Senior Human Resources Analyst	01	1.00	0	0	0	0	0.00	0	0	0	0
MF_02 - BHR-Workforce Development	02	1.00	0	0	0	0	0.00	0	0	0	0
MF_13 - Revenue - Utility Franchise/License Fee Audii	03	0.50	0	0	0	0	0.00	0	0	0	0
MF_16 - BIBS - Risk - Risk Specialist	04	1.00	0	0	0	0	1.00	0	0	0	0
MF_04 - BTS-Police IT Information Systems Supervisc	05	0.00	0	0	0	0	0.00	0	0	0	0
MF_05 - BIBS/Facilities Svcs - Project Manager	06	1.00	0	0	0	0	1.00	0	0	0	0
MF_06 - BIBS/Facilities Svcs - Maintenance Techniciar	07	1.00	0	0	0	0	1.00	0	0	0	0
MF_14 - Revenue - MHCRC Special Appropriation	08	0.00	(288,791)	0	0	(288,791)	0.00	(288,791)	0	0	(288,791)
<i>Total Realignments</i>		5.50	(288,791)	0	0	(288,791)	3.00	(288,791)	0	0	(288,791)
Total Office of Management & Finance		17.50	(123,791)	696,945	1,510,626	2,083,780	13.00	(522,201)	0	1,075,669	553,468

City of Portland
 Decision Package Recommendations
 (Includes Contingency and Ending Balance)

	Bureau Priority	Bureau Requested					CBO Analyst Recommendations				
		FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses	FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses
Office of Neighborhood Involvement											
<i>Key Priorities</i>											
NI_01 - Priority #1 - Civic Engagement Expansion	01	0.00	365,000	0	0	365,000	0.00	0	0	0	0
NI_04 - East Portland Action Plan Implementation	01	1.00	0	300,000	0	300,000	0.00	0	0	0	0
NI_02 - Priority #2-ONI Priority Restorations/Expansior	02	0.50	200,000	0	0	200,000	0.00	0	0	0	0
NI_03 - Restoration/Expansion of other critical program	03	3.00	1,335,876	0	0	1,335,876	0.00	0	0	0	0
NI_06 - Noise Meter and Mapping Equipment	03	0.00	0	37,000	0	37,000	0.00	0	0	0	0
NI_07 - Review of Diversity and Civic Leadership Prog	04	0.00	0	40,000	0	40,000	0.00	0	0	0	0
<i>Total Key Priorities</i>		<i>4.50</i>	<i>1,900,876</i>	<i>377,000</i>	<i>0</i>	<i>2,277,876</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Critical Needs</i>											
NI_05 - ADA Transition Plan - Historic Kenton Firehous	02	0.00	0	100,000	0	100,000	0.00	0	0	0	0
<i>Total Critical Needs</i>		<i>0.00</i>	<i>0</i>	<i>100,000</i>	<i>0</i>	<i>100,000</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Total Office of Neighborhood Involvement		4.50	1,900,876	477,000	0	2,377,876	0.00	0	0	0	0
Office of the City Attorney											
<i>Critical Needs</i>											
AT_01 - Legal Records Attorney	01	1.00	74,509	0	86,871	161,380	0.00	0	0	0	0
AT_02 - Legal Records Paralegal	02	1.00	50,835	0	59,269	110,104	0.00	0	0	0	0
<i>Total Critical Needs</i>		<i>2.00</i>	<i>125,344</i>	<i>0</i>	<i>146,140</i>	<i>271,484</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Total Office of the City Attorney		2.00	125,344	0	146,140	271,484	0.00	0	0	0	0
Office of the City Auditor											
<i>Critical Needs</i>											
AU_01 - TRIM Expansion	01	3.00	209,564	318,791	616,016	1,144,371	0.00	0	0	0	0
AU_03 - New .25 OSS II for Council minutes support	02	0.25	6,255	0	7,293	13,548	0.25	0	0	0	0
<i>Total Critical Needs</i>		<i>3.25</i>	<i>215,819</i>	<i>318,791</i>	<i>623,309</i>	<i>1,157,919</i>	<i>0.25</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Realignments</i>											
AU_02 - Realignment: Council minutes support staff	01	0.25	0	0	0	0	0.25	0	0	0	0
<i>Total Realignments</i>		<i>0.25</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.25</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Total Office of the City Auditor		3.50	215,819	318,791	623,309	1,157,919	0.50	0	0	0	0

City of Portland
Decision Package Recommendations
(Includes Contingency and Ending Balance)

	Bureau Priority	Bureau Requested					CBO Analyst Recommendations				
		FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses	FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses
Office of the Mayor											
<u>Critical Needs</u>											
MY_01 - Add 1 FTE Deputy Chief of Staff	01	1.00	78,700	0	91,757	170,457	0.00	0	0	0	0
<i>Total Critical Needs</i>		<i>1.00</i>	<i>78,700</i>	<i>0</i>	<i>91,757</i>	<i>170,457</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Total Office of the Mayor		1.00	78,700	0	91,757	170,457	0.00	0	0	0	0
Portland Bureau of Emergency Management											
<u>Key Priorities</u>											
EM_01 - Community Emergency Notification System	01	0.00	46,170	0	53,830	100,000	0.00	46,170	0	53,830	100,000
EM_02 - Sears Facility	02	0.00	0	2,884,000	0	2,884,000	0.00	0	0	0	0
<i>Total Key Priorities</i>		<i>0.00</i>	<i>46,170</i>	<i>2,884,000</i>	<i>53,830</i>	<i>2,984,000</i>	<i>0.00</i>	<i>46,170</i>	<i>0</i>	<i>53,830</i>	<i>100,000</i>
<u>Critical Needs</u>											
EM_04 - Accountant II	01	(1.00)	5,762	0	(76,718)	(70,956)	0.00	0	0	0	0
EM_05 - Regional Disaster Preparedness Cost Share	02	0.00	38,180	0	0	38,180	0.00	0	0	0	0
<i>Total Critical Needs</i>		<i>(1.00)</i>	<i>43,942</i>	<i>0</i>	<i>(76,718)</i>	<i>(32,776)</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<u>Realignments</u>											
EM_03 - Sr. Community Outreach & Information Rep.	01	0.00	0	0	0	0	0.00	0	0	0	0
<i>Total Realignments</i>		<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Total Portland Bureau of Emergency Management		(1.00)	90,112	2,884,000	(22,888)	2,951,224	0.00	46,170	0	53,830	100,000
Portland Bureau of Transportation											
<u>Key Priorities</u>											
TR_02 - Infill Development Fee	01	0.00	0	275,000	0	275,000	0.00	0	0	0	0
TR_03 - Travel Portland (Downtown Marketing Initiativ	02	0.00	828,309	0	0	828,309	0.00	0	0	0	0
TR_04 - Shared Street Implementation Fund	03	0.00	0	400,000	0	400,000	0.00	0	0	0	0
TR_05 - Portland Export and Freight Strategy	04	1.00	100,000	0	0	100,000	0.00	0	0	0	0
TR_06 - Dignity Village	05	0.00	50,000	0	0	50,000	0.00	0	0	0	0
TR_07 - Last Thursday Events	06	0.00	0	25,000	0	25,000	0.00	0	0	0	0
TR_08 - Public Works Permitting - Add Eng Tech II	07	1.00	0	0	83,000	83,000	1.00	0	0	83,000	83,000
TR_09 - Central Business District - Add Eng Tech II	08	1.00	0	0	83,000	83,000	1.00	0	0	83,000	83,000
TR_10 - Dev & Building Plan Review - Add Eng Tech II	09	1.00	0	0	83,000	83,000	1.00	0	0	83,000	83,000
<i>Total Key Priorities</i>		<i>4.00</i>	<i>978,309</i>	<i>700,000</i>	<i>249,000</i>	<i>1,927,309</i>	<i>3.00</i>	<i>0</i>	<i>0</i>	<i>249,000</i>	<i>249,000</i>

City of Portland
Decision Package Recommendations
(Includes Contingency and Ending Balance)

	Bureau Priority	Bureau Requested					CBO Analyst Recommendations				
		FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses	FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses
Portland Bureau of Transportation											
<u>Critical Needs</u>											
TR_01 - Trans Safety – Ped Crossing Imp (Citywide)	01	0.00	0	1,000,000	0	1,000,000	0.00	0	0	0	0
<i>Total Critical Needs</i>		<i>0.00</i>	<i>0</i>	<i>1,000,000</i>	<i>0</i>	<i>1,000,000</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<u>Realignments</u>											
TR_11 - Strategic Parking Mgmt Plan - Add Limited Ter	01	1.00	0	0	0	0	1.00	0	0	0	0
TR_12 - Dev & Bldg Plan Review - Convert to Perman	02	0.00	0	0	0	0	0.00	0	0	0	0
TR_13 - Utility Permitting - Convert to Permanent	03	0.00	0	0	0	0	0.00	0	0	0	0
TR_14 - Communications Program - Convert to Perma	04	0.00	0	0	0	0	0.00	0	0	0	0
TR_15 - Trans Plng - Smart Trans - Add Limited Term	05	1.00	0	0	0	0	1.00	0	0	0	0
TR_16 - Trans Plng - Extend Limited Term Position	06	0.67	0	0	0	0	0.67	0	0	0	0
TR_17 - Trans Plng - Convert Part Time to Full Time	07	0.50	0	0	0	0	0.50	0	0	0	0
<i>Total Realignments</i>		<i>3.17</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>3.17</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Total Portland Bureau of Transportation		7.17	978,309	1,700,000	249,000	2,927,309	6.17	0	0	249,000	249,000
Portland Development Commission											
<u>Key Priorities</u>											
ZD_01 - Neighborhood Economic Development Grants	01	0.00	0	100,000	0	100,000	0.00	0	0	0	0
<i>Total Key Priorities</i>		<i>0.00</i>	<i>0</i>	<i>100,000</i>	<i>0</i>	<i>100,000</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Total Portland Development Commission		0.00	0	100,000	0	100,000	0.00	0	0	0	0
Portland Fire & Rescue											
<u>Key Priorities</u>											
FR_01 - Secure ongoing funding for SAFER grant posi	01	0.00	2,620,000	(2,620,000)	0	0	0.00	0	0	0	0
FR_03 - Restore Safety Chief position	02	1.00	154,782	0	12,648	167,430	0.00	0	0	0	0
FR_04 - Restore a Reconfigured (Half) Dive Team	03	0.00	70,000	0	0	70,000	0.00	0	0	0	0
FR_05 - Restore EMS Coordinator	04	1.00	146,436	0	11,856	158,292	0.00	0	0	0	0
<i>Total Key Priorities</i>		<i>2.00</i>	<i>2,991,218</i>	<i>(2,620,000)</i>	<i>24,504</i>	<i>395,722</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<u>Critical Needs</u>											
FR_06 - Mobile Technology	01	0.00	0	266,000	0	266,000	0.00	0	0	0	0
FR_07 - CPR Smartphone App and CPR Training	02	0.00	0	108,000	0	108,000	0.00	0	0	0	0
FR_08 - Paramedic Training	03	0.00	0	250,000	0	250,000	0.00	0	0	0	0

City of Portland
Decision Package Recommendations
(Includes Contingency and Ending Balance)

	Bureau Priority	Bureau Requested					CBO Analyst Recommendations				
		FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses	FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses
Portland Fire & Rescue											
<u>Critical Needs</u>											
FR_09 - ADA Upgrade and Building Maintenance	04	0.00	0	250,000	0	250,000	0.00	0	0	0	0
FR_10 - Community Outreach and Risk Reduction	05	1.00	0	94,740	0	94,740	0.00	0	0	0	0
<i>Total Critical Needs</i>		1.00	0	968,740	0	968,740	0.00	0	0	0	0
Total Portland Fire & Rescue		3.00	2,991,218	(1,651,260)	24,504	1,364,462	0.00	0	0	0	0
Portland Housing Bureau											
<u>Key Priorities</u>											
HC_01 - Permanent Hsg & Access for Vulnerable Popu	01	0.00	1,000,000	0	0	1,000,000	0.00	0	0	0	0
HC_02 - Homelessness & Emergency Prep: Shelter &	02	0.00	350,000	0	0	350,000	0.00	0	0	0	0
HC_03 - Prevent & end homelessness for youth	03	0.00	500,000	0	0	500,000	0.00	0	0	0	0
HC_05 - Complete Neighborhoods: Housing Investme	05	0.00	0	3,000,000	0	3,000,000	0.00	0	0	0	0
<i>Total Key Priorities</i>		0.00	1,850,000	3,000,000	0	4,850,000	0.00	0	0	0	0
<u>Critical Needs</u>											
HC_04 - Equity: Fair Housing and Title VI Programs	01	0.00	0	100,000	0	100,000	0.00	0	0	0	0
<i>Total Critical Needs</i>		0.00	0	100,000	0	100,000	0.00	0	0	0	0
Total Portland Housing Bureau		0.00	1,850,000	3,100,000	0	4,950,000	0.00	0	0	0	0
Portland Parks & Recreation											
<u>Key Priorities</u>											
PK_02 - Convert Seasonal to Full Time Jobs	02	32.00	1,145,883	0	0	1,145,883	0.00	0	0	0	0
PK_05 - Access & Equity Program	05	0.00	150,000	0	0	150,000	0.00	0	0	0	0
<i>Total Key Priorities</i>		32.00	1,295,883	0	0	1,295,883	0.00	0	0	0	0
<u>Critical Needs</u>											
PK_01 - Workplace Improvements - Mount Tabor Yard	01	0.00	0	2,040,000	0	2,040,000	0.00	0	850,000	0	850,000
PK_03 - Funding and Expansion of GRUNT Program	03	1.00	128,000	0	0	128,000	0.00	0	0	0	0
PK_04 - Parks & Natural Areas Maintenance Enhance	04	9.00	928,116	90,000	0	1,018,116	0.00	0	0	0	0
PK_06 - ADA Transition Plan	06	1.00	0	650,000	0	650,000	0.00	0	0	0	0
PK_07 - Asset Management Implementation	07	3.00	260,000	0	0	260,000	0.00	0	0	0	0
PK_08 - Major Maintenance	08	0.00	500,000	0	0	500,000	0.00	500,000	(500,000)	0	0
PK_09 - Ongoing funds for SUN & Aging Srvcs Pass-T	09	0.00	347,909	0	0	347,909	0.00	0	0	0	0

City of Portland
Decision Package Recommendations
(Includes Contingency and Ending Balance)

	Bureau Priority	Bureau Requested					CBO Analyst Recommendations				
		FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses	FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses
Portland Parks & Recreation											
<u>Critical Needs</u>											
PK_10 - O&M from Acquisitions and Improvements	10	0.00	288,152	104,746	0	392,898	2.00	251,264	(32,634)	0	218,630
<i>Total Critical Needs</i>		14.00	2,452,177	2,884,746	0	5,336,923	2.00	751,264	317,366	0	1,068,630
Total Portland Parks & Recreation		46.00	3,748,060	2,884,746	0	6,632,806	2.00	751,264	317,366	0	1,068,630
Portland Police Bureau											
<u>Key Priorities</u>											
PL_12 - Equity Program Manager	01	1.00	152,208	0	0	152,208	0.00	0	0	0	0
PL_15 - Traffic Night Shift Restoration	02	4.00	250,327	0	37,344	287,671	0.00	0	0	0	0
<i>Total Key Priorities</i>		5.00	402,535	0	37,344	439,879	0.00	0	0	0	0
<u>Critical Needs</u>											
PL_14 - RegJIN Systems Technician	01	1.00	0	0	87,688	87,688	1.00	0	0	87,688	87,688
PL_09 - PPCOA Bargaining Agreement Cost Increase	02	0.00	68,783	0	0	68,783	0.00	0	0	0	0
PL_10 - BTS IA Increase: Enterprise Server	06	0.00	0	0	0	0	0.00	0	248,142	0	248,142
<i>Total Critical Needs</i>		1.00	68,783	0	87,688	156,471	1.00	0	248,142	87,688	335,830
<u>Realignments</u>											
PL_11 - Data Analyst	01	0.00	0	0	0	0	0.00	0	0	0	0
<i>Total Realignments</i>		0.00	0	0	0	0	0.00	0	0	0	0
Total Portland Police Bureau		6.00	471,318	0	125,032	596,350	1.00	0	248,142	87,688	335,830
Portland Water Bureau											
<u>Reductions</u>											
WA_01 - Budget Reduction and Realignment	01	(11.00)	0	0	(29,655,560)	(29,655,560)	(11.00)	0	0	(29,655,560)	(29,655,560)
<i>Total Reductions</i>		(11.00)	0	0	(29,655,560)	(29,655,560)	(11.00)	0	0	(29,655,560)	(29,655,560)
Total Portland Water Bureau		(11.00)	0	0	(29,655,560)	(29,655,560)	(11.00)	0	0	(29,655,560)	(29,655,560)
Special Appropriations											
<u>Key Priorities</u>											
SA_01 - Street Level Gang Outreach Support	NA	0.00	26,000	0	0	26,000	0.00	0	0	0	0
SA_15 - SUN Investments	NA	0.00	603,000	(235,000)	0	368,000	0.00	0	0	0	0

City of Portland
Decision Package Recommendations
(Includes Contingency and Ending Balance)

	Bureau Priority	Bureau Requested					CBO Analyst Recommendations					
		FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses	FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses	
Special Appropriations												
<u>Key Priorities</u>												
	SA_17 - Short-Term Rent Assistance (STRA)	NA	0.00	250,000	0	0	250,000	0.00	0	0	0	0
	<i>Total Key Priorities</i>		<i>0.00</i>	<i>879,000</i>	<i>(235,000)</i>	<i>0</i>	<i>644,000</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<u>Critical Needs</u>												
	SA_04 - VOZ	NA	0.00	0	30,000	0	30,000	0.00	0	0	0	0
	SA_05 - SE Works	NA	0.00	40,000	0	0	40,000	0.00	0	0	0	0
	SA_06 - Restorative Justice Program	NA	0.00	28,000	0	0	28,000	0.00	0	0	0	0
	SA_07 - Venture Portland	NA	0.00	0	100,000	0	100,000	0.00	0	0	0	0
	SA_08 - Village Market	NA	0.00	0	75,000	0	75,000	0.00	0	0	0	0
	SA_09 - Zenger Farms	NA	0.00	0	50,000	0	50,000	0.00	0	0	0	0
	SA_10 - Earl Boyles Early Works	NA	0.00	0	100,000	0	100,000	0.00	0	0	0	0
	SA_11 - Right-Of-Way	NA	0.00	0	265,000	0	265,000	0.00	0	0	0	0
	SA_12 - Southwest Corridor DEIS	NA	0.00	0	650,000	0	650,000	0.00	0	0	0	0
	SA_13 - Janus Youth	NA	0.00	247,000	0	0	247,000	0.00	0	0	0	0
	SA_14 - Sexual Assault Resource Center (SARC)	NA	0.00	50,000	0	0	50,000	0.00	0	0	0	0
	SA_16 - Tree Regulatory Improvement Project	NA	5.50	409,195	88,493	32,701	530,389	0.00	0	0	0	0
	SA_19 - Specific Animals - Vector	NA	0.00	117,000	0	0	117,000	0.00	0	0	0	0
	SA_20 - Sobering - Hooper	NA	0.00	658,000	0	0	658,000	0.00	0	0	0	0
	SA_22 - Lifeworks NOW	NA	0.00	200,000	0	0	200,000	0.00	0	0	0	0
	<i>Total Critical Needs</i>		<i>5.50</i>	<i>1,749,195</i>	<i>1,358,493</i>	<i>32,701</i>	<i>3,140,389</i>	<i>0.00</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<u>Realignments</u>												

City of Portland
 Decision Package Recommendations
 (Includes Contingency and Ending Balance)

	Bureau Priority	Bureau Requested					CBO Analyst Recommendations				
		FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses	FTE	Gen Fund Ongoing	Gen Fund 1-Time	Other Revenues	Total Expenses
Special Appropriations											
<i>Realignments</i>											
SA_03 - Mt Hood Cable Regulatory Commission	NA	0.00	288,791	0	0	288,791	0.00	288,791	0	0	288,791
<i>Total Realignments</i>		<i>0.00</i>	<i>288,791</i>	<i>0</i>	<i>0</i>	<i>288,791</i>	<i>0.00</i>	<i>288,791</i>	<i>0</i>	<i>0</i>	<i>288,791</i>
Total Special Appropriations		5.50	2,916,986	1,123,493	32,701	4,073,180	0.00	288,791	0	0	288,791
<hr/>											
Summary by Decision Package Type											
<i>Total Reductions</i>		<i>(11.00)</i>	<i>0</i>	<i>0</i>	<i>(31,941,600)</i>	<i>(31,941,600)</i>	<i>(11.00)</i>	<i>(248,142)</i>	<i>0</i>	<i>(32,035,998)</i>	<i>(32,284,140)</i>
<i>Total Key Priorities</i>		<i>70.00</i>	<i>11,837,146</i>	<i>5,306,000</i>	<i>1,721,825</i>	<i>18,864,971</i>	<i>4.00</i>	<i>46,170</i>	<i>0</i>	<i>439,631</i>	<i>485,801</i>
<i>Total Critical Needs</i>		<i>58.25</i>	<i>7,019,737</i>	<i>8,142,471</i>	<i>2,341,225</i>	<i>17,503,433</i>	<i>30.25</i>	<i>1,751,264</i>	<i>578,205</i>	<i>1,231,880</i>	<i>0</i>
<i>Total Realignments</i>		<i>9.17</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>6.67</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Grand Total		126.42	18,856,883	13,448,471	(27,878,550)	4,426,804	29.92	1,549,292	578,205	(30,364,487)	(28,236,990)