



PORTLAND FIRE & RESCUE



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September 13, 2016

To: Christine Owens
City Budget Office

From: Chief Mike Myers

Re: Portland Fire & Rescue (PF&R) FY 2016-17 Fall BMP Submittal

PF&R's FY 2016-17 Fall BMP submittal includes the prior year budget/actual reconciliation, updates on FY 2015-16 decision packages, performance measures, and budget amendment requests.

PF&R's Fall BMP requests Council to approve:

- Public Safety GO Bond beginning fund balance true-up
- Fire Facilities GO Bond beginning fund balance true-up
- Sears/Fire Occupancy Study
- Capital Project – Burn Building Repairs
- Capital Project – Overhead Door Replacement
- External M&S/Capital Encumbrance Carryover to ensure completion of approved contract and purchases from FY15-16

As always, PF&R takes pride in serving the city and being fiscally responsible. Your support for the above budget requests will help ensure PF&R achieves this goal.

Summary of BuMP Requests by Bureau

	Bureau Request		FPD Recommendation	
	Gen Fund	Total	Gen Fund	Total
	Discretionary	Expenses	Discretionary	Expenses
Portland Fire & Rescue				
FR_001 - Public Safety GO Bond fund balance true-up	0	1,255,260	0	1,255,260
FR_002 - Fire Facilities GO Bond fund balance true-up	0	171,766	0	171,766
FR_003 - Seats/Fire Occupancy Study	0	0	0	0
FR_004 - Capital Project -Burn Building Repairs	20,000	20,000	20,000	20,000
FR_005 - Capital Request - Overhead Door Replacement	120,000	120,000	120,000	120,000
FR_006 - External M&S/Capital Encumbrance Carryovers	2,580,871	2,580,871	2,580,871	2,580,871
Total Portland Fire & Rescue	2,720,871	4,147,897	2,720,871	4,147,897
Grand Total	2,720,871	4,147,897	2,720,871	4,147,897

**CBO Discussion and Recommendations
FY 2016-17 Fall BMP**

Bureau: Portland Fire & Rescue

Type: Technical Adjustment

Request: FR_001 - Public Safety GO Bond fund balance true-up

	Fall BMP Requested Adjustments	Fall BMP CBO/Council Changes	Fall BMP Total Adjustments
EXPENDITURES			
Capital Outlay	1,255,260	0	1,255,260
TOTAL EXPENDITURES	1,255,260	0	1,255,260
REVENUES			
Budgeted Beginning Fund Balance	1,255,260	0	1,255,260
TOTAL REVENUES	1,255,260	0	1,255,260

Bureau Description:

This technical adjustment budget request will true-up the Public Safety GO Bond FY2016-17 beginning fund balance for the purchase of emergency apparatus, since FY15-16 expenditures were less than projected.

CBO Discussion and Recommendation

**CBO Discussion and Recommendations
FY 2016-17 Fall BMP**

Bureau: Portland Fire & Rescue

Type: Technical Adjustment

Request: FR_001 - Public Safety GO Bond fund balance true-up

	Fall BMP Requested Adjustments	Fall BMP CBO/Council Changes	Fall BMP Total Adjustments
EXPENDITURES			
Capital Outlay	1,255,260	0	1,255,260
TOTAL EXPENDITURES	1,255,260	0	1,255,260
REVENUES			
Budgeted Beginning Fund Balance	1,255,260	0	1,255,260
TOTAL REVENUES	1,255,260	0	1,255,260

Bureau Description:

This technical adjustment budget request will true-up the Public Safety GO Bond FY2016-17 beginning fund balance for the purchase of emergency apparatus, since FY15-16 expenditures were less than projected.

CBO Discussion and Recommendation

**CBO Discussion and Recommendations
FY 2016-17 Fall BMP**

Bureau: Portland Fire & Rescue

Type: Technical Adjustment

Request: FR_002 - Fire Facilities GO Bond fund balance true-up

	Fall BMP Requested Adjustments	Fall BMP CBO/Council Changes	Fall BMP Total Adjustments
EXPENDITURES			
Capital Outlay	171,766	0	171,766
TOTAL EXPENDITURES	171,766	0	171,766
REVENUES			
Budgeted Beginning Fund Balance	171,766	0	171,766
TOTAL REVENUES	171,766	0	171,766

Bureau Description:

This technical adjustment budget request will true-up the Fire Facilities GO Bond FY16-17 beginning fund balance for the fire station roof replacement/repair project, since the FY15-16 expenditures were less than projected.

CBO Discussion and Recommendation

**CBO Discussion and Recommendations
FY 2016-17 Fall BMP**

Bureau: Portland Fire & Rescue

Type: Technical Adjustment

Request: FR_003 - Sears/Fire Occupancy Study

	Fall BMP Requested Adjustments	Fall BMP CBO/Council Changes	Fall BMP Total Adjustments
EXPENDITURES			
External Materials and Services	0	0	0
Internal Materials and Services	100,000	0	100,000
Capital Outlay	(100,000)	0	(100,000)
TOTAL EXPENDITURES	0	0	0

Bureau Description:

This technical adjustment budget request re-appropriates \$100,000 internally within Fund 400 - Fire Facilities GO Bond for PF&R's match for the Sears/Fire Occupancy Study

CBO Discussion and Recommendation

**CBO Discussion and Recommendations
FY 2016-17 Fall BMP**

Bureau: Portland Fire & Rescue

Type: New Request

Request: FR_004 - Capital Project -Burn Building Repairs

	Fall BMP Requested Adjustments	Fall BMP CBO/Council Changes	Fall BMP Total Adjustments
EXPENDITURES			
Capital Outlay	20,000	0	20,000
TOTAL EXPENDITURES	20,000	0	20,000
REVENUES			
General Fund Discretionary	20,000	0	20,000
TOTAL REVENUES	20,000	0	20,000

Bureau Description:

This \$20,000 request would address safety and structural concerns with the burn building located at PF&R's training facility at 4800 NE 122nd Avenue. The burn building was constructed in 1996 and is routinely used to provide hands-on training for firefighters to learn proper firefighter techniques, understand fire behavior, and practice essential safety procedures. The burn building needs extensive repairs to meet safety standards and maintain the structural integrity of the building. Specific repairs and/or replacement include 1) refractory tiles, many of which are cracked or warped, while those on and around the windows are broken or missing; 2) windows and doors, because the refractory tiles around the windows and doors have extensive damage, they are difficult to operate due to the warping of the metal hatches or the associated hardware such as hinges; 3) thermocouple heat sensors and automatic windows no longer function and require fire trairing staff to manually ventilate the burn building. The dysfunction of the windows and doors and the thermocouple heat sensors and automatic windows represent a significant safety risk as the windows and doors are very important for emergency egress and for managing the intensity of the fire.

CBO Discussion and Recommendation

**CBO Discussion and Recommendations
FY 2016-17 Fall BMP**

Bureau: Portland Fire & Rescue

Type: New Request

Request: FR_005 - Capital Request - Overhead Door Replacement

	Fall BMP Requested Adjustments	Fall BMP CBO/Council Changes	Fall BMP Total Adjustments
EXPENDITURES			
Capital Outlay	120,000	0	120,000
TOTAL EXPENDITURES	120,000	0	120,000
REVENUES			
General Fund Discretionary	120,000	0	120,000
TOTAL REVENUES	120,000	0	120,000

Bureau Description:

This request for \$120,000 is a major maintenance & asset replacement project to replace 10 apparatus bay overhead doors and the related components including springs, cables, tracks, and motors at five stations. The overhead doors at these stations are original from when the stations were built more than 30 years ago. PF&R's apparatus bay overhead doors are planned to be replaced after 25 years and these doors are beyond their expected useful life, which raise the risk of malfunction or breakdown and incur increasing repairs costs. The only alternative to replacement is to prolong the life of the current doors through continued emergency repairs, which increase the risk of overhead door malfunction or breakdown, which could delay emergency response and increase repair costs.

CBO Discussion and Recommendation

**CBO Discussion and Recommendations
FY 2016-17 Fall BMP**

Bureau: Portland Fire & Rescue

Type: Encumbrance Carryover Request

Request: FR_006 - External M&S/Capital Encumbrance Carryovers

	Fall BMP Requested Adjustments	Fall BMP CBO/Council Changes	Fall BMP Total Adjustments
EXPENDITURES			
External Materials and Services	262,656	0	262,656
Capital Outlay	2,318,215	0	2,318,215
TOTAL EXPENDITURES	2,580,871	0	2,580,871
REVENUES			
General Fund Discretionary	2,580,871	0	2,580,871
TOTAL REVENUES	2,580,871	0	2,580,871

Bureau Description:

PF&R had encumbrance balances at the end of FY2015-16 that need to be carried over to the current fiscal year to provide budget appropriation/resources to meet contractual obligations. This encumbrance carryover request totals \$2,580,870, of which \$2,318,215 supports emergency apparatus ordered at the end of the fiscal year, and the remaining \$262,655 support external materials and services which include \$125,000 for turnouts and new duty uniforms, and \$63,000 for architectural services and facilities repairs.

CBO Discussion and Recommendation

Prior Year Business Area Reconciliation Report

	FY 2015-16 Revised Budget	FY 2015-16 Year-End Actuals	Percent of Actuals to Revised
Portland Fire & Rescue			
EXPENDITURES			
Personnel Services	\$97,295,024	\$97,375,296	100%
External Materials and Services	\$7,554,923	\$7,404,104	98%
Internal Materials and Services	\$6,410,575	\$6,351,372	99%
Capital Outlay	\$2,410,042	\$91,528	4%
TOTAL EXPENDITURES	\$113,670,564	\$111,222,300	98%
REVENUES			
Licenses & Permits	\$3,041,224	\$3,464,629	114%
Charges for Services	\$1,605,000	\$1,652,320	103%
Intergovernmental Revenues	\$1,045,354	\$895,419	86%
Interagency Revenue	\$4,878,029	\$4,517,096	93%
Fund Transfers - Revenue	\$402,249	\$402,249	100%
Miscellaneous	\$120,000	\$294,514	245%
General Fund Discretionary	\$102,505,698	\$0	0%
General Fund Overhead	\$73,010	\$0	0%
TOTAL REVENUES	\$113,670,564	\$11,226,227	10%

Bureau Reconciliation Narrative

FY15-16 BUSINESS AREA RECONCILIATION – GENERAL FUND

Revenues

As a whole, PF&R program revenues at year-end exceeded the revised budget by approximately \$134,000 or slightly more than 1%. License and permit and charges for services both exceeded the revised budget, with the largest increase reflected in licenses and permits. There continues to be a marked increase in the number and complexity of building construction permits submitted for review and approval. These projects include multi-family dwelling units; high rise buildings, multi-level mixed use building, large commercial spaces, public assembly venues and facilities where hazardous materials are stored, used and/or processed. Actual plan review and permit revenue receipts were significantly higher than estimated. So much so that PF&R increased the revised budget by \$540,000 in the 2016 Spring BMP, and at year-end the plan review and permit revenues still exceeded the revised budget by \$423,000 or 14%. Charges for services at year-end were approximately three percent more than the revised budget and interagency revenues were lower than anticipated by \$360,000 since the reimbursements from FPDR for sworn employees OPSRP expenses and light duty expenses were less than budgeted.

Expenditures

Overall, PF&R ended the fiscal year with an unspent balance of slightly more than 2% or \$2.2 million, which is entirely attributable to the \$2.3 million unspent in capital outlay for emergency apparatus acquisition. There were delays in finalizing all the necessary paperwork, but PF&R was able to encumber the funds at year-end and are included in PF&R's encumbrance carryover request.

Personnel services were over-spent by \$70,000 in spite of re-allocating budget, and receiving resources in the FY15-16 Spring BMP and the over-expenditure ordinance. All of these resources were necessary to cover the vacation/sick-leave payouts associated with an unusually high number of FPDR retirements. The external and internal materials and service categories were both under-spent which offset the personnel services over-expenditure

Service Area	Bureau Name	Decision Package Title	Package Description	Funded in:	Package Fund	Package	Package Status	Package Update
Public Safety	Portland Fire & Rescue	GF Request - Training FF Specialist	This decision package would provide funding to restore one of the two Training Academy Firefighter Specialist positions that were eliminated from the FY 2013-14 Adopted Budget. The primary duties and responsibilities are providing classroom and drill ground instruction, preparing recruit probationary reports.	FY 2015-16 Adopted Budget	\$ 115,368	1.00	Complete	Restoration of the Training FF Specialist eliminated in FY13-14 allows the bureau to accommodate additional firefighter recruits in the training academy without relying on overtime hours or compromising recruit safety.
Public Safety	Portland Fire & Rescue	Offset Reduction - Training FF Specialist	This decision package will cut \$100,668 from PF&R's retirement payout budget. This reduction is proposed to meet the offset requirement for the Training Firefighter Specialist decision package. PF&R has \$1.13 million in ongoing budget to pay for unused vacation and sick leave accruals when a sworn employee retires as required by the PFFA contract.	FY 2015-16 Adopted Budget	\$ (100,668)		Complete	The budget allocation for PF&R's sworn retirement payouts was reduced by \$100,668 to restore the Training FF Specialist.
Public Safety	Portland Fire & Rescue	Offset Reduction - Dive Rescue Team	This decision package will cut \$72,000 from PF&R's retirement payout budget. This reduction is proposed to meet the offset requirement for the Dive Rescue Team decision package. PF&R has \$1.13 million in ongoing budget to pay for unused vacation accruals when a sworn employee retires as required by the PFFA contract.	FY 2015-16 Adopted Budget	\$ (72,000)		Complete	The budget allocation for PF&R's sworn retirement payouts was reduced by \$72,000 to fund the restoration of a reconfigured dive team.
Public Safety	Portland Fire & Rescue	GF Request - Ongoing Funding for 26 Positions	This decision package requests ongoing funding of \$2.8 million for 26 positions that have been funded by the Staffing for Adequate Fire and Emergency Response (SAFER) grant since January 9, 2014, and will end on January 8, 2016. The funding need for FY15-16 is for 26 positions for six months.	FY 2015-16 Adopted Budget	\$ 1,572,878	13.00	Complete	The \$1.57 million included in the FY15-16 Adopted Budget funded all 26 firefighter positions through the end of FY2015-16.
Public Safety	Portland Fire & Rescue	GF Request - Dive Rescue Team	Before FY 2013-14, PF&R maintained a 24/7 Dive Rescue Team with 25 members to staff three shifts (eight per shift with one for Kelly relief shift). The Dive Rescue Team was eliminated to meet PF&R's FY 2013-14 reduction target.	FY 2015-16 Adopted Budget	\$ 72,000		Complete	A reconfigured dive team was put back into service to focus on recovery efforts in the rivers and waterways.
Public Safety	Portland Fire & Rescue	Offset Reduction - EMS Deputy Chief	This decision package will cut \$156,504 from PF&R's retirement payout budget. This reduction is proposed to meet the offset requirement for the EMS Deputy Chief decision package. PF&R has \$1.13 million in ongoing budget to pay for unused vacation and sick leave accruals when a sworn employee retires as required by the PFFA contract.	FY 2015-16 Adopted Budget	\$ (156,504)		Complete	The FY15-16 budget allocation for retirement payouts was reduced by \$156,504 to fund an EMS Deputy Chief position.
Public Safety	Portland Fire & Rescue	GF Request - EMS Deputy Chief	This request will fund an Emergency Medical Services (EMS) Deputy Chief position. PF&R is the largest provider of pre-hospital EMS in Oregon, responding to approximately 50,000 medical calls a year, which equals 70% of total incidents. PF&R is aggressively working to identify and implement EMS practices to improve patient outcomes and reduce costs.	FY 2015-16 Adopted Budget	\$ 156,504	1.00	Complete	The EMS Deputy Chief position is filled and work is being done to meet the stated goal.
Public Safety	Portland Fire & Rescue	Innovation Funding Solar Water Heating System	This request allocates the \$10,000 PF&R received for the Solar Water Heater Demonstration Project from the July 2015 Innovation Fund microgrant awards. A solar water heating system works by increasing the temperature of water flowing into the regular water heater reducing the amount of energy needed to create hot water for showers, dishwashers, laundry, and other needs.	FY 2015-16 Fall BMP	\$ 10,000		Complete	The solar panel project was completed at Station 13 in March 2016.
Public Safety	Portland Fire & Rescue	Innovation Fund Carryover - CHAT	This request would carry over \$130,000 of the resources PF&R received from the City of Portland Innovation Fund in FY2014-15 for a Field Treatment Pilot now referred to as the Community Health Assessment Team (CHAT). The CHAT pilot program will be at least six months in length and staff an emergency response vehicle with a PF&R Firefighter and a Social Worker from Multnomah County. The main beneficiary of this program will be the patient, particularly homeless or uninsured individuals who do not have regular access to care.	FY 2015-16 Spring BMP	\$ 130,000		In Progress	The IGA with Multnomah County was approved by Council in July. Mid-way through the six-month pilot program, intensive case management and multi-system care coordination has been provided to 14 of the 20 High Utilizers. During this three month period the cumulative number of 911 calls from these 14 individuals decreased from approximately 197 to 92. A 53% decrease.

Portland Fire & Rescue Performance Measures

Performance Measure	Type	FY 2013-14 Year-End Actuals	FY 2014-15 Year-End Actuals	FY 2015-16 Adopted Budget	FY 2015-16 Year-End Actuals	FY 2016-17 Adopted Budget
FR_0002 - Percentage of residents rating service good or very good	EFFECTIVE	86%	87%	87%	87%	88%
FR_0003 - Total number of incidents	KPM	72,023	77,581	73,260	81,038	83,350
FR_0016 - Number of inspectable occupancies	WORKLOAD	39,883	40,135	40,200	40,250	40,450
FR_0017 - Number of structural fires in inspectable occupancies	WORKLOAD	210	207	200	402	265
FR_0018 - Number of structural fires in non-inspectable occupancies	WORKLOAD	418	360	400	305	460
FR_0019 - Number of structural fires per 1,000 inspectable occupancies	EFFECTIVE	5.30	5.16	5.00	10.00	5.31
FR_0021 - Average number of on-duty emergency staffing	WORKLOAD	165	165	165	165	165
FR_0022 - Number of fire incidents	WORKLOAD	2,038	2,613	2,073	2,818	3,300
FR_0023 - Number of medical incidents	WORKLOAD	50,764	54,268	51,636	57,260	58,050
FR_0024 - Number of other incidents	WORKLOAD	19,221	20,700	19,551	20,960	22,000
FR_0025 - Number of incidents per average on-duty emergency staff	EFFICIENCY	437	470	444	491	505
FR_0026 - Total number of structural fires	WORKLOAD	628	567	640	707	725
FR_0027 - Number of structural fires per 1,000 residents	WORKLOAD	1.03	0.94	1.02	1.12	0.98
FR_0028 - Total number of fires per 1,000 residents	WORKLOAD	3.33	4.34	3.30	4.46	5.17
FR_0029 - Number of medical incidents per 1,000 residents	WORKLOAD	83.07	90.22	82.50	90.56	90.99
FR_0030 - Number of lives lost per 100,000 residents	EFFECTIVE	0.65	0.50	0.48	1.42	0.64
FR_0031 - Property loss as a percentage of property value	EFFECTIVE	0.58%	0.50%	0.50%	1.30%	0.50%
FR_0034 - Number of frontline emergency vehicles	WORKLOAD	77	81	77	76	81
FR_0035 - Average age of frontline engines	EFFICIENCY	8.90	8.80	9.00	10.00	8.50
FR_0036 - Average age of frontline trucks	EFFICIENCY	7.40	8.40	7.50	4.50	8.30
FR_0037 - Average miles on frontline engines	EFFICIENCY	86,075	89,442	86,000	99,000	89,000
FR_0038 - Average miles on frontline trucks	EFFICIENCY	55,663	62,136	55,000	35,000	60,000
FR_0039 - Number of fee code enforcement inspections	WORKLOAD	14,795	14,950	15,000	13,423	15,150
FR_0040 - Number of fee code enforcement re-inspections	WORKLOAD	785	817	825	826	850
FR_0041 - Percentage of inspectable occupancies inspected within 27 months	EFFICIENCY	57%	67%	60%	77%	70%
FR_0042 - Total number of code violations found	WORKLOAD	16,525	14,625	16,000	13,171	15,100
FR_0043 - Average number of violations per inspection	WORKLOAD	1.12	0.98	1.10	0.98	1.00

Portland Fire & Rescue
Performance Measures

Performance Measure	Type	FY 2013-14 Year-End Actuals	FY 2014-15 Year-End Actuals	FY 2015-16 Adopted Budget	FY 2015-16 Year-End Actuals	FY 2016-17 Adopted Budget
FR_0044 - Percentage of violations abated within 90 days of detection	EFFICIENCY	72%	77%	75%	72%	80%
FR_0045 - Percentage of structural fires where flamespread was confined to room of origin	KPM	78%	76%	80%	76%	77%
FR_0049 - Percentage of time unit from closest station is available for response	KPM	92%	92%	93%	92%	92%
FR_0051 - Total number of arson incidents per 10,000 residents	EFFECTIVE	4	3	3	3	3
FR_0055 - Percentage of responses (turnout and travel) to Code 3 incidents within 5:20	EFFICIENCY	62%	62%	64%	60%	64%
FR_0056 - Number of no-fee code enforcement inspections	WORKLOAD	2,369	2,747	2,500	3,262	2,900
FR_0057 - Number of no-fee code enforcement re-inspections	WORKLOAD	5,147	5,410	5,200	5,205	5,600
FR_0058 - Number of special request inspections	WORKLOAD	2,705	2,571	2,700	2,264	2,700
FR_0060 - Number of plan review and permits	WORKLOAD	7,577	8,073	7,100	9,176	8,300
FR_0061 - Number of fire incidents investigated	WORKLOAD	855	872	870	880	910
FR_0062 - Numbers of arson fires	WORKLOAD	209	178	200	203	180
FR_0063 - Numbers of arrests	WORKLOAD	55	42	50	45	60
FR_0064 - Clearance rate	WORKLOAD	26	26	25	22	30
FR_0065 - Hours of in-service training	WORKLOAD	72,602	72,895	74,000	61,100	74,000
FR_0066 - Number of reported fires (calls reporting fire conditions)	WORKLOAD	10,288	11,224	10,450	10,912	14,300
FR_0067 - Unit responses	WORKLOAD	89,496	96,061	91,000	100,631	103,300
FR_0069 - Number of civilian deaths due to fires	WORKLOAD	4	6	3	9	4
FR_0070 - Value of properties saved	WORKLOAD	\$39,971,130	2,959,858,000	\$40,000,000	4,200,000,000	3,000,000,000
FR_0071 - Maximum response time to 90 percent of high priority calls	KPM	7.12	7.12	7.11	7.19	7.10
FR_0072 - Hours of community outreach/partnership activities	WORKLOAD	6,900	7,000	7,000	6,150	5,800
FR_0073 - Citizens contacted during community outreach/partnership activities	KPM	121,702	108,600	120,000	103,200	120,000
FR_0074 - Percentage of lower acuity healthcare and public assist calls responded to by RRV	EFFICIENCY	56%	68%	75%	74%	75%
FR_0075 - Successful Cardiac Arrest Resuscitation rate	KPM	46%	49%	50%	0%	50%
FR_0076 - Insurance Service Office rating	EFFECTIVE	2	2	2	2	2
FR_0077 - Time lost to on-duty injury (in full-time equivalent employees)	KPM	13.50	10.30	10.40	10.10	10.00

Portland Fire & Rescue

Performance Measures

Performance Measure	Type	FY 2013-14	FY 2014-15	FY 2015-16	FY 2015-16	FY 2016-17
		Year-End Actuals	Year-End Actuals	Adopted Budget	Year-End Actuals	Adopted Budget

Performance Measure Variance Descriptions

As part of PF&R's 2016 budget submittal, the bureau adopted ambitious long-range strategic targets for its key performance measures. Prior to submission of its 2017-18 budget proposal, PF&R likely will revisit and revise its key performance measures and strategic targets to align with the goals from the new strategic plan currently under development by the bureau's new leadership. The selected performance measures will be measured and reported more frequently so that leadership can review and take actions to improve performance.

In 2015-16, the number of incidents and run volume continued to increase. Unlike past years, there was a noticeable increase in response times at the 90th percentile from 7:12 to 7:19. PF&R is looking at current response times (turnout and travel time) to determine if this negative trend is continuing into the current fiscal year. The other key performance measures were within expected performance ranges for 2015-16. As in previous years, successful cardiac arrest resuscitation rate is unavailable at this time because the county reports this data on a calendar-year basis.

Capital Program Status Report

Fire

CIP Program	FY 2015-16		FY 2015-16		FY 2015-16		FY 2016-17		FY 2016-17		FY 2016-17		FY 2016-17	
	Adopted Budget	Revised Budget	Year-End Actuals	Year-End Actuals	Variance \$	Variance %	Adopted Budget	Revised Budget	Year to Date Actuals	Variance \$	Variance %	Adopted Budget	Revised Budget	Year to Date Actuals
Acquisitions	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0		\$0	\$0	\$0
	\$8,384,405	\$13,666,392	\$1,183,722	\$1,183,722	(\$12,482,670)	(91%)	\$1,698,249	\$1,698,249	\$0	\$0		\$1,698,249	\$1,698,249	\$0
Total	\$8,384,405	\$13,666,392	\$1,183,722	\$1,183,722	(\$12,482,670)	(91%)	\$1,698,249	\$1,698,249	\$0	\$0		\$1,698,249	\$1,698,249	\$0

* Prior Year variances compare Year-End Actuals to Revised Budget

** Current Year variances compare Revised Budget to Adopted Budget

Prior Year Variance Description

Cu

The GO Bond budget is intended for apparatus replacement over several years. The report for FY15-16 shows capital outlay expenditures at year-end of approximately \$1.2 million compared to a revised budget of \$13.7 million. The variance is reflects the amount of time between placing an order to when PF&R takes delivery of the apparatus and final payment is made to the vendor. Also, the Fall BMP includes a request to true-up the FY2016-17 beginning fund balance to accommodate the apparatus that will be ordered during the current fiscal year. Council passed an ordinance in May, 2006 authorizing the purchase of the following five remaining apparatus funded by the GO Bond: two brush units, one water tender, one dive apparatus and one form unit.