OPERATING BUDGET

- Personnel costs COLA/benefits
- Inflation
- New or enhanced programs/services
- General Fund transfers



5-YEAR CAPITAL IMPROVEMENT PLAN

- Regulatory compliance
- Maintain system reliability
- Emergency preparedness
- Reduce system risk
- Impact of multi-year/ongoing projects
- Support other agencies' project needs

Coverage Targets



RESOURCES

- Rates and Charges Revenue
- Fund Balance
- Wholesale Revenues
- Non-Rate Revenues
- Revenue Bonds
- Rate Stabilization Fund

Portland Utility Board—October 4 Meeting





