

working for clean rivers



## CIP PREP OVERVIEW & UPDATE

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City of Portland Environmental Services

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ENVIRONMENTAL SERVICES  
CITY OF PORTLAND

NICK FISH, COMMISSIONER  
MICHAEL JORDAN, DIRECTOR

# What is CIP PREP?

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## Capital Improvement Program Process Review & Enhancement Project

- Internal Process Review and Mapping
- Hot Spot Identification
- Short and Long-term Process Improvement Recommendations



# Bureau Project Team

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**Project Co-Managers:** Dawn Uchiyama - Director's Office

Steve Hansen- Program Management and  
Controls Division

**Business Leads:**

Jonas Biery – Business Services

Megan Callahan - Communications

Matt Criblez – Pollution Prevention

Sara Culp – Engineering Services

Mary King – Wastewater Services

Kerry Rubin – Watershed Services

**Consultant:**

Delaris



# CIP PREP Objectives

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## **CIP PREP objectives are:**

- Clarify CIP process roles and responsibilities
- Improve work flow (efficiency/effectiveness)
- Ensure ability to significantly increase CIP output

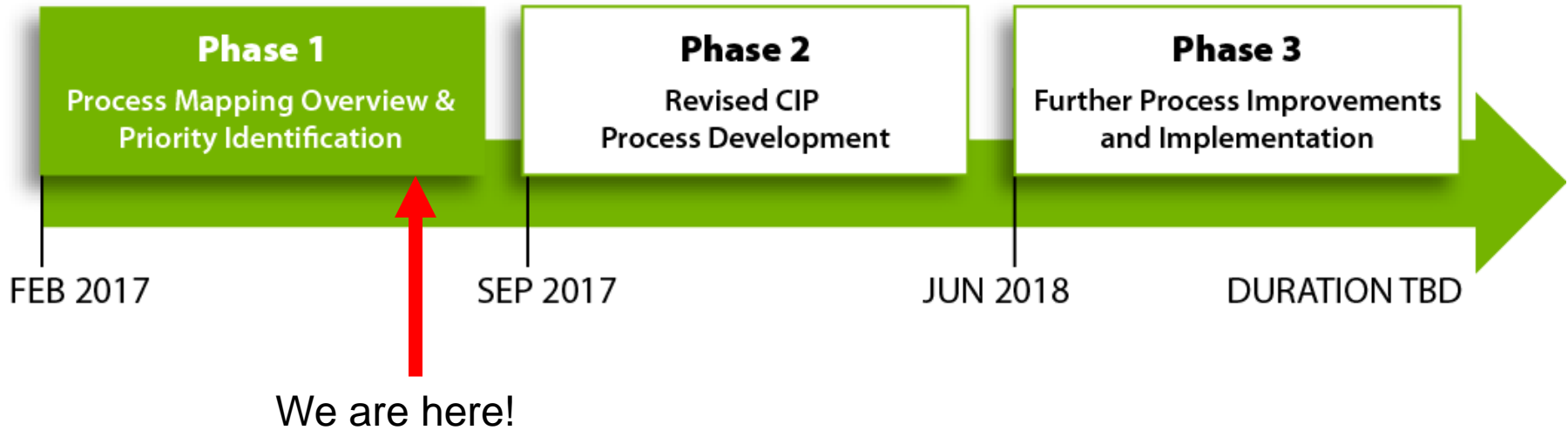
## **Which will help us achieve:**

- Address aging infrastructure in timely manner
- Create path to long-term financial and program sustainability



# Phases of CIP PREP

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# CIP PREP Phase 1 Mapping

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1. Create and vet an **As-Documented** process map

*Complete*

2. Create an **As-Implemented** process map

*Complete*

3. Identify improvement opportunities in the as-implemented process

*Input Complete—now focusing on analyzing inputs*

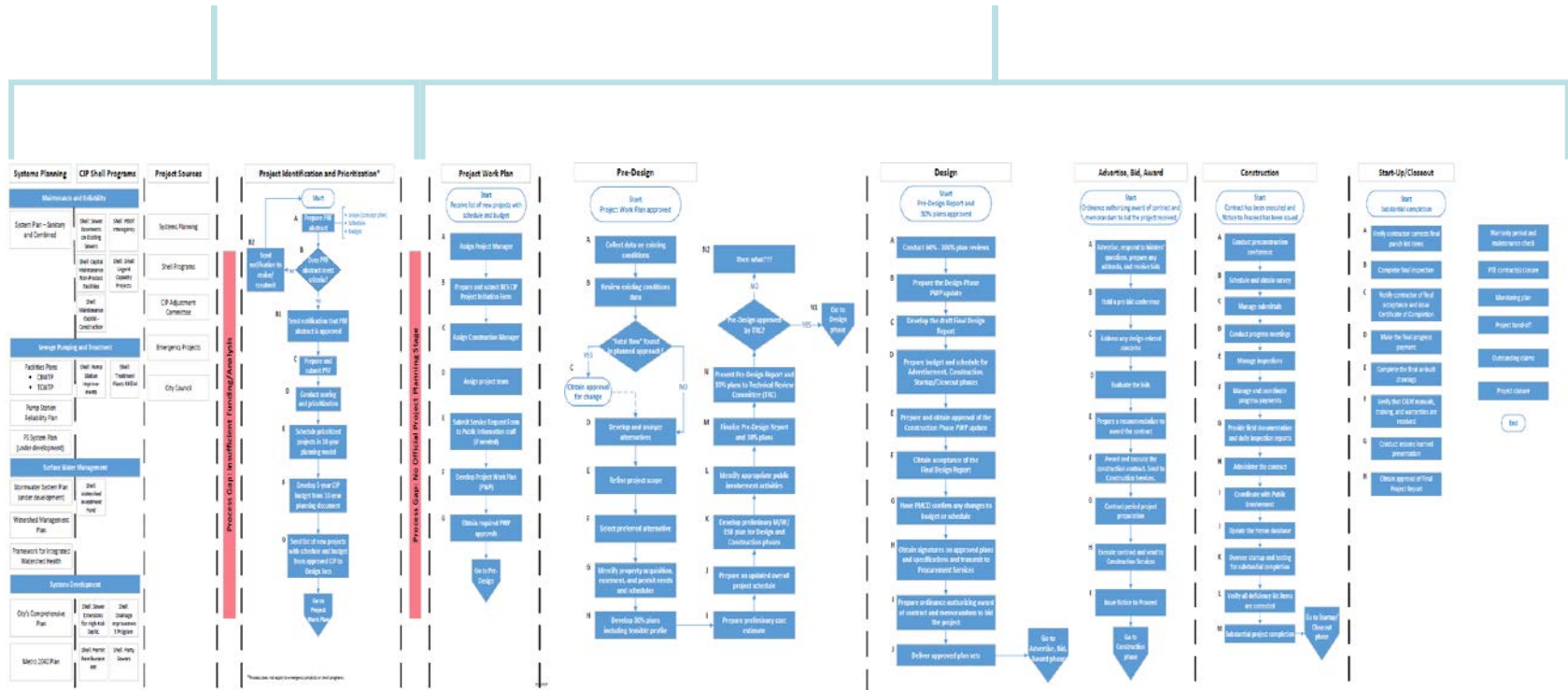
Current  
Focus



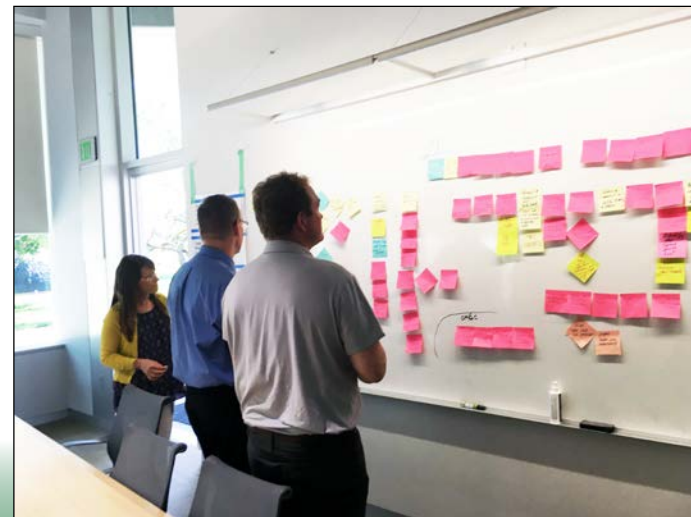
# As-Documented Process Map

Identify the Work to be Delivered

Deliver the Work that has been Identified



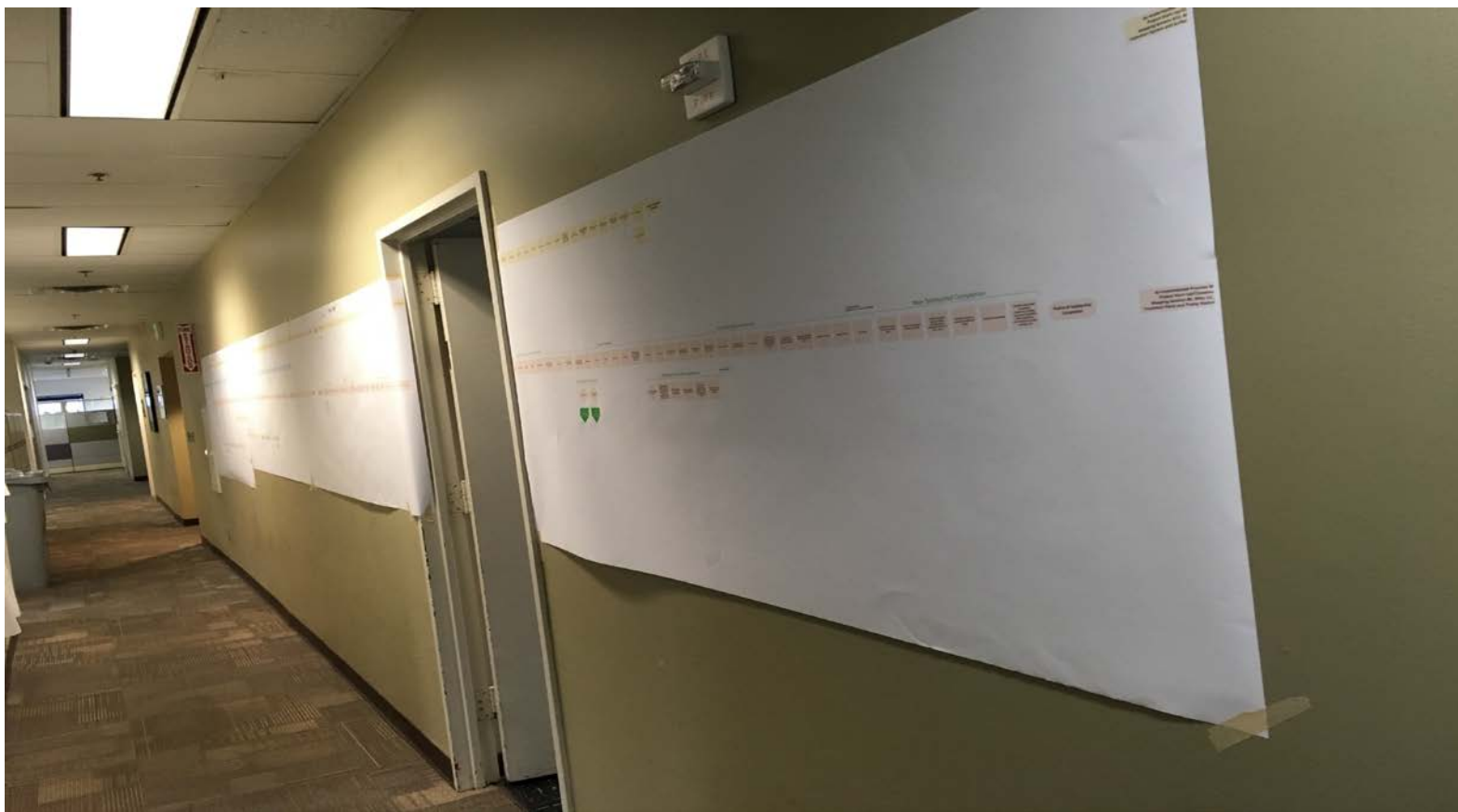
# As-Implemented Meetings





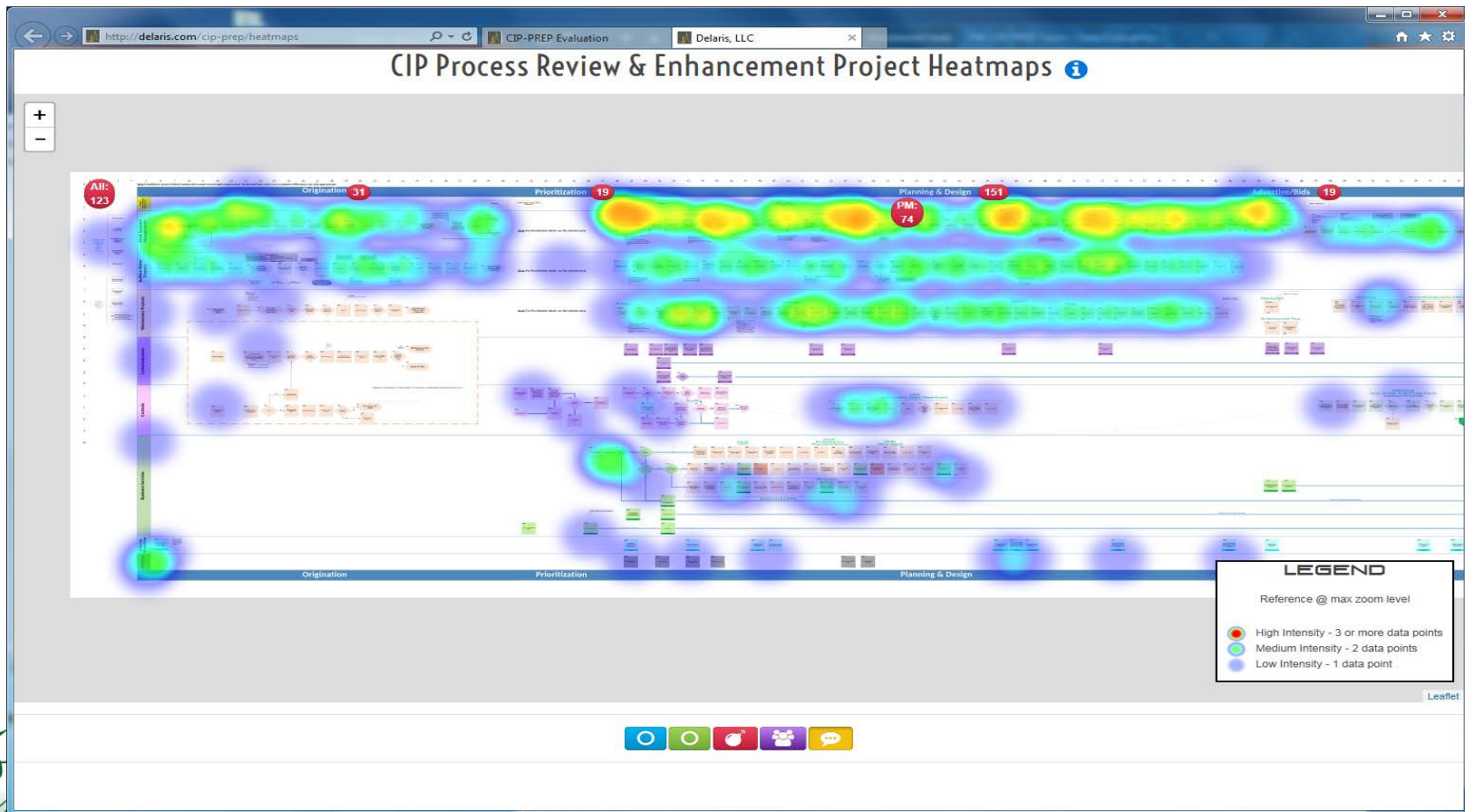
# *As Implemented Process Map—the 35 footer*

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# Phase 1: Work through August

The team created “heat maps” of the CIP process, identifying “hot spots” – areas with high numbers of suggestions.



# Phase 1: Work through August

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- **Ongoing**-The CIP PREP Team is reviewing and evaluating suggestions in the ‘hotspots’

A subset of the team will review all suggestions

- **August 30**-CIP PREP team to meet with BLT

Will present summary of analysis and recommendations for next steps



# Next Steps

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- **August-September.**

Scoping short-term improvements, researching best practices from other agencies, planning Phase 2 (longer term efforts)

- **Update Project Plan and Approach**



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# *Questions?*

