



City of Portland  
**Current Appropriation Level (CAL) Targets**  
FY 2018-19  
City Budget Office  
November 30, 2017

## INTRODUCTION

The attached tables present Current Appropriation Level (CAL) target budgets for Fiscal Year 2018-19. As identified in the City's budget guidance, the Mayor is asking for 5% reduction packages from all General Fund bureaus. Each bureau target includes one-time funds used as part of the moving of the City's data center. These funds are not subject to the cut targets. Finally, also included in these figures are decisions made in the Fall Budget Monitoring Process.

The targets are based on a calculation beginning with the FY 2017-18 General Fund Adopted Budget, and then the FY 2017-18 compensation set-aside is added to each bureau's base. A variety of inflation factors are applied and adjustments are made for Council decisions and for Citywide budgetary impacts, such as costs resulting from new labor contracts. For General Fund bureaus, the inflation factor is a weighted average of 0.5% growth in personal services and forecasted inflation for both internal and external materials and services. Additionally, funds associated with cost-of-living adjustments and health benefit increases are included in a separate compensation set-aside target.

Table 1 shows the breakdown between General Fund discretionary and overhead funding by bureau. Table 2 summarizes the targets for various transfers to bureaus and other funds. Table 3 lists targets for special appropriations, while Table 4 lists the remaining discretionary targets (e.g., funds for pension obligation bond debt, contingency, etc.). Table 5 gives a broad summary of how the bureau targets were calculated. Tables 6 and 7 show cut targets, as well as those targets that will not be subject to cuts – either by Council direction or because they are related to debt service payments. Bureaus should use the contact information below or speak to their assigned City Budget Office analyst if they would like more detailed information regarding these calculations.

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**Table 1. FY 2017-18 CAL Targets**

<b>Bureau Name</b>	<b>Discretionary</b>	<b>Overhead</b>	<b>TOTAL</b>
Office of the City Attorney	\$2,867,083	\$3,359,003	\$6,226,086
Office of the City Auditor	\$4,564,094	\$5,347,178	\$9,911,272
City Budget Office	\$1,090,477	\$1,277,576	\$2,368,053
Portland Bureau of Emergency Management	\$1,517,084	\$1,777,377	\$3,294,461
Portland Fire & Rescue	\$107,312,091	\$77,797	\$107,389,888
Office of Government Relations	\$754,356	\$883,784	\$1,638,140
Portland Housing Bureau	\$2,817,066	\$0	\$2,817,066
Office of Management & Finance	\$15,863,248	\$11,164,349	\$27,027,597
Office of the Mayor	\$1,660,811	\$1,945,764	\$3,606,575
Office of Neighborhood Involvement	\$8,473,973	\$302,512	\$8,776,485
Office of Equity & Human Rights	\$1,175,667	\$616,648	\$1,792,315
Commissioner of Public Affairs	\$905,512	\$1,060,875	\$1,966,387
Portland Parks & Recreation	\$65,323,795	\$0	\$65,323,795
Portland Police Bureau	\$188,287,977	\$0	\$188,287,977
Bureau of Planning & Sustainability	\$7,953,184	\$801,015	\$8,754,199
Commissioner of Public Safety	\$529,539	\$620,394	\$1,149,933
Commissioner of Public Utilities	\$529,539	\$620,394	\$1,149,933
Commissioner of Public Works	\$529,539	\$620,394	\$1,149,933
Prosper Portland	\$5,360,502	\$0	\$5,360,502
Bureau of Emergency Communications	\$15,401,656	\$0	\$15,401,656
Special Appropriations <sup>1</sup>	\$8,583,592	\$179,353	\$8,762,945
Transfers to Bureaus/Funds <sup>1</sup>	\$40,051,762	\$0	\$40,051,762
Other Targets <sup>1</sup>	\$28,234,153	\$0	\$28,234,153
<b>Total Targets</b>	<b>\$509,786,698</b>	<b>\$30,654,413</b>	<b>\$540,441,111</b>

<sup>1</sup>See Tables 2, 3, and 4 for details

**Table 2. Transfers to Bureaus/Funds**

<b>Bureau Program</b>	<b>Discretionary</b>
Public Elections Fund	\$1,237,200
BDS Neigh Quality	\$982,528
Facilities - Police Training Debt	\$1,609,000
Facilities - Westside Staging	\$77,325
Facilities - McCall's Building O&M	\$10,538
PDX Building Debt Service	\$2,575,541
Government Bonds - Various Debt	\$1,218,119
Government Bonds - HIF Bonding	\$1,000,000
Habitat Restoration	\$1,000,000
General Reserve	\$1,000,000
HIF – Short-Term Rentals	\$274,980
Housing - Joint Office of Homeless Services	\$17,583,323
Parks - Maintenance/Construction	\$1,804,036
Pension Obligation Bonds - Transfer	\$1,307,371
Parks - Memorial Trust	\$68,036
PBOT - Streetlights	\$6,455,262
PBOT - Director Park	\$36,000
PBOT - Out of the Mud	\$478,801
PBOT - Sustainability	\$95,978
PBOT - Street Cleaning	\$853,537
PBOT - Sunday Parkways	\$113,805
Prosper Portland - NPI Revenue Sharing	\$234,299
Water – Dodge Park	\$36,085
<b>Total Transfers</b>	<b>\$40,051,762</b>

**Table 3. Special Appropriations**

<b>Special Appropriation</b>	<b>Discretionary</b>	<b>Overhead</b>
City Memberships & Dues	\$153,087	\$179,353
All Hands Raised	\$200,983	\$0
Council Emergency Funds	\$5,000	\$0
Mayor's Secret Service Funds	\$2,000	\$0
Clean & Safe District	\$24,662	\$0
Regional Arts & Culture Council	\$4,069,190	\$0
COPPEA Professional Development	\$16,320	\$0
PCPA Cash Xfer and related activities	\$916,377	\$0
Future Connect Scholarship	\$577,204	\$0
Youth Violence Prevention	\$1,119,724	\$0
CashOregon Free Tax Help	\$81,228	\$0
Mt Hood Cable Regulatory	\$304,998	\$0
IGA with County for Title 13 Animals	\$63,827	\$0
EBS Charge for Special Appropriations	\$77,081	\$0
Compliance Officer/Community Liaison and	\$797,673	\$0
Citizen Utility Board bill insert	\$10,578	\$0
Last Thursday Special Appropriation	\$31,734	\$0
Restorative Justice Special Appropriation	\$29,619	\$0
Village Market Special Appropriation	\$69,815	\$0
VOZ Workers' Rights Education Project	\$32,493	\$0
<b>Total Special Appropriations</b>	<b>\$8,583,592</b>	<b>\$179,353</b>

**Table 4. Other Targets**

<b>Other Funding</b>	<b>Discretionary</b>
Business License Tax Interest	\$10,000
Pension Bonded debt retirement	\$8,090,061
Pension Bonded debt interest	\$2,627,654
Unrestricted Contingency	\$2,793,546
Comp Set-Aside	\$12,712,892
Build Portland	\$2,000,000
<b>Total Other Funding</b>	<b>\$28,234,153</b>

**Table 5. Bureau Target Calculations**

Bureau/Office	FY 2017-18 Ongoing CAL Base + OH	Add: Inflation & FY 2017-18 Comp. Set- Aside	Council Directed/ Scheduled Changes*	FY 2018-19 CAL Base w/ OH
Office of the City Attorney	\$6,088,155	\$174,892	(\$36,961)	\$6,226,086
Office of the City Auditor	\$9,798,820	\$273,669	(\$161,217)	\$9,911,272
City Budget Office	\$2,310,708	\$79,876	(\$22,531)	\$2,368,053
Portland Bureau of Emergency Management	\$3,230,480	\$87,423	(\$23,442)	\$3,294,461
Portland Fire & Rescue	\$104,563,267	\$2,911,691	(\$85,070)	\$107,389,888
Office of Government Relations	\$1,597,839	\$40,821	(\$520)	\$1,638,140
Portland Housing Bureau	\$2,749,567	\$89,433	(\$21,934)	\$2,817,066
Office of Management & Finance	\$26,545,911	\$710,463	(\$228,777)	\$27,027,597
Office of the Mayor	\$3,525,368	\$85,253	(\$4,046)	\$3,606,575
Office of Neighborhood Involvement	\$8,553,520	\$242,624	(\$19,659)	\$8,776,485
Office of Equity & Human Rights	\$1,746,360	\$46,461	(\$506)	\$1,792,315
Commissioner of Public Affairs <sup>1</sup>	\$1,895,846	\$72,426	(\$1,885)	\$1,966,387
Portland Parks & Recreation	\$62,735,642	\$1,815,559	\$772,594	\$65,323,795
Portland Police Bureau	\$181,636,867	\$5,130,532	\$1,520,578	\$188,287,977
Bureau of Planning & Sustainability	\$8,636,222	\$230,028	(\$112,051)	\$8,754,199
Commissioner of Public Safety <sup>1</sup>	\$1,106,695	\$44,932	(\$1,694)	\$1,149,933
Commissioner of Public Utilities <sup>1</sup>	\$1,106,680	\$43,233	(\$1,884)	\$1,148,029
Commissioner of Public Works <sup>1</sup>	\$1,106,679	\$44,855	(\$1,724)	\$1,149,810
Prosper Portland	\$5,204,371	\$156,131	\$0	\$5,360,502
Bureau of Emergency Communications	\$15,305,982	\$415,783	(\$320,109)	\$15,401,656

\*These changes include primarily adjustments for labor contract costs, lower data center move costs and retirement of debt obligations for the 1900 building.

<sup>1</sup>The Council Directed/Scheduled Changes column includes adjustments to equalize all four of the Commissioners' offices budgets to the highest of the four CAL Targets. Additionally, Commissioner Saltzman's office contains the Gateway Center for Domestic Violence Services.

**Table 6. Cut Targets\***

Bureau/Program	FY 2018-19 CAL Target Cut Levels		
	Discretionary	Overhead	Total
Office of the City Attorney	\$142,624	\$167,950	\$310,574
Office of the City Auditor	\$226,135	\$267,359	\$493,494
City Budget Office	\$54,079	\$63,879	\$117,957
Portland Bureau of Emergency Management	\$75,391	\$88,869	\$164,260
Portland Fire & Rescue	\$5,363,923	\$3,890	\$5,367,813
Office of Government Relations	\$37,707	\$44,189	\$81,897
Portland Housing Bureau	\$140,420	\$0	\$140,420
Office of Management & Finance	\$744,221	\$558,217	\$1,302,438
Office of the Mayor	\$82,961	\$97,288	\$180,249
Office of Neighborhood Involvement	\$423,310	\$15,126	\$438,436
Office of Equity & Human Rights	\$58,773	\$30,832	\$89,606
Commissioner of Public Affairs	\$45,238	\$53,044	\$98,282
Portland Parks & Recreation	\$3,264,640	\$0	\$3,264,640
Portland Police Bureau	\$9,404,922	\$0	\$9,404,922
Bureau of Planning & Sustainability	\$396,190	\$40,051	\$436,241
Commissioner of Public Safety	\$26,443	\$31,020	\$57,463
Commissioner of Public Utilities	\$26,345	\$31,020	\$57,364
Commissioner of Public Works	\$26,437	\$31,020	\$57,456
Prosper Portland	\$268,025	\$0	\$268,025
Bureau of Emergency Communications	\$763,755	\$0	\$763,755
Public Elections Fund	\$61,860	\$0	\$61,860
BDS Neigh Quality	\$49,126	\$0	\$49,126
Facilities - Westside Staging	\$3,866	\$0	\$3,866
Facilities - McCall's Building O&M	\$527	\$0	\$527
HIF - short term rentals	\$63,749	\$0	\$63,749
Housing - Joint Office of Homeless Services	\$879,166	\$0	\$879,166
Parks - Maint/Const	\$90,202	\$0	\$90,202
Parks - Memorial Trust	\$3,402	\$0	\$3,402
PBOT - Streetlights	\$322,763	\$0	\$322,763
PBOT - Director Park	\$1,800	\$0	\$1,800
PBOT - Out of the Mud	\$23,940	\$0	\$23,940
PBOT - Sustainability	\$4,799	\$0	\$4,799
PBOT - Street Cleaning	\$42,677	\$0	\$42,677
PBOT - Sunday Parkways	\$5,690	\$0	\$5,690
Prosper Portland - NPI Revenue Sharing	\$11,715	\$0	\$11,715
Water – Dodge Park	\$1,804	\$0	\$1,804
Comp Set-Aside	\$635,645	\$0	\$635,645
Build Portland	\$100,000	\$0	\$100,000
City Memberships & Dues	\$7,654	\$8,968	\$16,622
All Hands Raised	\$10,049	\$0	\$10,049
Clean & Safe District	\$1,233	\$0	\$1,233
Regional Arts & Culture Council	\$203,459	\$0	\$203,459

PCPA Cash Xfer and related activities	\$45,819	\$0	\$45,819
Future Connect Scholarship	\$28,860	\$0	\$28,860
Youth Violence Prevention	\$55,986	\$0	\$55,986
CashOregon Free Tax Help	\$4,061	\$0	\$4,061
Mt Hood Cable Regulatory	\$15,250	\$0	\$15,250
IGA with County for Title 13 Animals	\$3,191	\$0	\$3,191
Compliance Officer/Community Liaison	\$39,884	\$0	\$39,884
Citizen Utility Board bill insert	\$529	\$0	\$529
Last Thursday Special Appropriation	\$1,587	\$0	\$1,587
Restorative Justice Special Appropriation	\$1,481	\$0	\$1,481
Village Market Special Appropriation	\$3,491	\$0	\$3,491
VOZ Workers' Rights Education Project	\$1,625	\$0	\$1,625
<b>Total Cut Targets</b>	<b>\$24,298,428</b>	<b>\$1,532,721</b>	<b>\$25,831,149</b>

**\*Note: Cut targets are exclusive of one-time funds included in bureau budgets for the data center move. For bureaus with discretionary and overhead, the total cut target *does not need* to be achieved proportionally.**

**Table 7. Targets Not Subject to Cut**

Bureau/Program/Appropriation	Discretionary Base
Facilities - Police Training Debt	\$1,609,000
PDX Building Debt Service	\$2,575,541
Government Bonds - Various Debt	\$1,218,119
Government Bonds - HIF Bonding	\$1,000,000
Habitat Restoration	\$1,000,000
General Reserve	\$1,000,000
POBs – Transfer	\$1,307,371
Business License Tax Interest	\$10,000
Pension Bonded debt retirement	\$8,090,061
Pension Bonded debt interest	\$2,627,654
Unrestricted Contingency	\$2,793,546
Council Emergency Funds	\$5,000
Mayor's Secret Service Funds	\$2,000
COPPEA Professional Development	\$16,320
EBS Charge for Special Appropriations	\$77,081
<b>Total Not Subject To Cut</b>	<b>\$23,331,692</b>