

The Oregonian

Portland's new police chief tells officers she values them, here to 'strengthen' their work

By Maxine Bernstein

August 10, 2017

A commenter on Facebook warned Portland's new police chief that she was coming to a "hella wet and hella wyte" city from sunny and diverse Oakland.

Danielle Outlaw, the first African American woman to lead Portland police, shrugged Thursday during her first public visit here and responded simply, "I find commonalities in human beings."

The 41-year-old explained that she wanted the job because Portland police face many of the same issues as the Oakland department, where she has spent the last 19 years, most recently as a deputy chief.

Both are grappling with how to improve community relationships, deal with racial disparities in the criminal justice system, handle homeless encampments, effectively manage crowds, hire a more diverse force and adopt police reforms in hotbeds of social and political activism.

"There are a lot of similarities from where I come from and here in Portland," Outlaw said shortly after she was introduced by the mayor at a news conference at police headquarters. "For me, it's not just about having a title of police chief but being able to go somewhere and add value to a community, an organization."

She said she's here to make the bureau better.

"I want to make it very clear, I'm not here - I don't want to say reform. I'm here to strengthen the good work that's already been done here," she said.

Yet Outlaw said her job is to hold people accountable and work to identify vulnerabilities and gaps in the bureau and its work.

Clasping a cellphone with pink roses on the cover, she stood before a room crammed with dozens of media, police commanders and uniformed officers. She wore a Portland Police Bureau pin on the lapel of her black pantsuit jacket as she spoke briefly and took questions during a 20-minute appearance.

She began by recognizing the rank-and-file before her.

"I want you to first know that anything that we discuss can't be done without you because you are the ones doing the work," Outlaw told them. "I value you. I recognize you, and I acknowledge you and I look forward to our partnership moving forward."

Asked how she'd approach her job as the first African American woman to hold the chief's post, she said she'd like to be known as "Danielle," but recognizes that many will have additional expectations of her because of her gender and race.

And that may be truer in Portland where the population is 71 percent white and where the mayor made a point of noting the state and the city's history of "systemic racism" when he launched a national search to fill the chief's position.

"I would really hope it was my qualifications that got me here. Actually, I know that's what got me here ... and then it just so happens to be that I'm an African American female," Outlaw said. "But with that said, I realize I wear many hats and I represent a lot of things to many people, and because of that, there's an added responsibility and expectations placed on me. ... I'm OK with that."

After flying into Portland in the morning, Outlaw met with the mayor's staff, the Police Bureau's interim chief, Chris Uehara, and the two assistant chiefs. After the news conference, she spent the rest of the afternoon meeting with police union leaders and the city's public safety heads and fire chief.

The placards for invited guests asked to meet with Danielle Outlaw Thursday afternoon in City Hall's Rose Room. State Sen. Lew Frederick said people went around the table, introducing themselves to Outlaw. "It's a culture change we need, very frankly. Folks still feel under siege in this city," Frederick said.

By late afternoon, she made the rounds with Mayor Ted Wheeler to offices of the city commissioners, city attorney and city auditor.

She ended her first day of introductions with a "community conversation" at City Hall that was open only to people invited by the mayor and closed to the public. She's set to fly home Friday morning. Wheeler said the guests were people "who are invested in her success."

Taking over as an outsider, Outlaw said she'll spend her first months trying to learn the culture of the Police Bureau.

"I have no problem saying, 'I don't know what I don't know,'" Outlaw said. "I'm relying on a lot of the men and women of this organization to give me the lay of the land ... learning exactly what makes the Portland Police Bureau, the Portland Police Bureau."

If the issues the bureau faces are community distrust and black legitimacy, she said, "My question is why?"

As for protests and demonstrations by groups such as Black Lives Matter, Outlaw said the police role is to protect First Amendment rights while making sure no one gets hurt.

"I value perspective. I value diversity. People who come out and organize and demonstrate because there's something there in their mind, whatever that is ... as long as it's done in a lawful way, no one gets hurt," she said.

"It's very important as an organization that we have to be willing to hear things that we might not want to hear. That's the only way we can improve as a police agency."

Her other priorities will be crime prevention and making sure officers have the training, resources and health and wellness support to become "who they need to be as a whole."

The need to embrace the catchphrase "21st century policing" was part of the mayor's job description for the next chief, and Outlaw said she is a strong advocate for it.

"It means that as an organization we're not only in alignment with best practices," she said, but working to "raise the bar."

"It's not just doing what everyone else does, but setting the bar and being the best," said Outlaw, who will earn \$215,000 annually and is expected to start no later than Oct. 2.

Wheeler, who was impressed with her passion for the job and experience, urged police and residents to stand behind her.

"I believe the success of this community, the success of this bureau and the success of all of us in this community are tied to Chief Outlaw's success," Wheeler said. "She has the full backing of my administration. I know that the professionals of the Portland Police Bureau will work hard to help her succeed as the chief of this bureau. And I know the community will welcome her with open arms."

At the top of Outlaw's cover letter to the city and resume for the job, her name sits in bold block lettering beside a circle containing her initials but with no periods between the letters, spelling out "DO."

She described herself as a "strong, proven, resilient and progressive law enforcement executive," with a commitment to diversity and thirst for learning in a fast-paced environment who wants to "shape how we police in today's world and in the future."

Though she's risen through the ranks of Oakland police since she began as a police explorer while in high school, her resume shows she's been involved in policing beyond Oakland and on the national level.

Document: Danielle Outlaw's cover letter to city of Portland

Document: Danielle Outlaw's resume

Between February 2016 and this past January, for example, she served as a police accountability consultant for the U.S. Department of Justice's Civil Rights Division. She conducted visits and interviews and analyzed documents from Chicago police on their use of force. She advised Justice Department officials about "unconstitutional conduct" by Chicago police and "offered potential remedies," including guidance on training and policies, she wrote.

She led Oakland's efforts to comply with court-mandated reforms on use of force and other matters as the department's inspector general from March to May 2013 and serves as a member of the civil rights committee of the International Association of Chiefs of Police.

Dante James, director of Portland's Office of Equity and Human Rights, said Outlaw stood out among the six candidates he helped interview as part of a community panel.

"She described herself as a cop and as a mother of two black sons. She was a real person in a way that elevated her," James said.

Portland Police Association President Daryl Turner, who lobbied for Police Chief Mike Marshman to keep the job, said the union will support Outlaw. He said he was pleased to hear her recognize the work of the rank-and-file officers and that she'll rely on the leadership to help her understand the bureau and its culture.

"I think we're eager to get started working with her," he said. "She brings a different perspective to what we need to do."

Oakland civil rights lawyer John Burris, who recently won a \$1 million payout from the city of Oakland to settle a lawsuit against the police department in a sexual misconduct case, said Outlaw wasn't embroiled in the sex scandal but worked to improve the recruiting and hiring of officers in the wake of the case.

"To me, she understands the challenges police have and the responsibilities they have related to the community. She'll be a strong advocate for good, constitutional policing," Burris said.

Carmen Rubio, executive director of the Latino Network who was among the community members who interviewed Outlaw and five other candidates, said she supported the mayor's selection.

"Our city has grown and changed, and not just in size and demographics. What we value as a community and what we expect from our institutions has also changed," Rubio said. "In her career, Ms. Outlaw has demonstrated a strong commitment to community policing, partnerships, and a vision for building a safe and thriving communities."

Some of Outlaw's Facebook posts:

To get a sense what may drive Outlaw, here's a look at some of the published sayings that she's posted on her Facebook page:

"The ones who say 'you can't' and 'You won't' are probably the ones scared that 'you will.'"

"There are two sides to the libra woman: The Debutant and The General."

"FEAR has two meanings: Forget Everything And Run or Face Everything And Rise."

She also posted a Lang Leav poem called "Her Time," which starts, "She has been feeling it for awhile now – that sense of awakening. There is a gentle rage simmering inside her, and it is getting stronger by the day ... It is her rocket fuel and finally, she is going places. She can feel it down to her very core – this is her time. She will not only climb mountains – she will move them too."

One day, she posted a photo of the insides of her purse, revealing her deputy chief's badge, a small notebook and a pair of pink high-heeled shoes.

The Portland Tribune

City looks to Dignity Village as potential model for Hazelnut Grove

*By Lyndsey Hewitt
August 10, 2017*

Hazelnut Grove continues to operate on city land without a contract. City wants neighborhood and village to create a Good Neighborhood Agreement.

The city is early discussions about the long-term vision of Hazelnut Grove, the tiny-home encampment in North Portland's Overlook neighborhood.

Commissioner Chloe Eudaly's director of policy, Jamey Duhamel, says that their office and the city are looking at evolving the site to be more on par with the city's famous Dignity Village, rather than the Kenton Village, all in North Portland. (According to state law, municipalities are allowed two parcels of land for campgrounds that provide transitional housing accommodations for people who "lack permanent shelter and cannot be placed in other low income housing.")

"We are interested in creating a more formal agreement with Hazelnut Grove, but those discussions haven't begun yet. We're probably looking at something like a Dignity model than a Kenton model," Duhamel says.

While the Overlook Neighborhood Association has been pressing to have the Kenton model brought to Overlook, Duhamel says Kenton was a specific project that began with an entire outline of who would live there.

"It's not really replicable in this circumstance, because Hazelnut Grove has existed there for two years. They've organically grown into a different kind of model," she says. The Kenton village was designed for 14 homeless women.

Dignity Village, which was established in 2000 out of a protest, is considered a transitional village and has a partnership with JOIN, a nonprofit that employs a social service worker there. It has inspired villages elsewhere, including Hazelnut Grove itself, and also in Seattle. It became a city-sanctioned village in 2004. With space for up to 60 people, according to its website, folks have a maximum of two years of living at the village before they must find alternative housing. However, that hasn't always been strictly enforced, and some have been there for longer. Hazelnut Grove has 19 people living at the site.

The city also is willing to consider moving Hazelnut Grove to a different piece of land in the future, but not until a replacement site is identified — and not until things can resolve with Overlook.

"At this point our office and the city isn't interested in displacing Hazelnut Grove without an adequate replacement, and if they're going to continue to stay where they are at, we feel there should be an agreement," Duhamel says.

The neighborhood association has been at odds with the Hazelnut Grove encampment. Recently the group proposed revisions to their bylaws that would prohibit homeless folks from being members. The groups have been engaging in a mediation process which they hope will culminate in a Good Neighborhood Agreement. It's being facilitated by the Office of Neighborhood Involvement and Resolutions Northwest.

Mayor Ted Wheeler's office is supportive of the effort.

"We strongly believe that Overlook Neighborhood and Hazelnut Grove have some healing to do with one another before progressing," Michelle Plambeck, spokeswoman for Wheeler, said in an email.

Duhamel says through the mediation process, some improvements have been made, especially concerning the issue of the camp being in a wildfire zone.

A fire marshal inspected the property recently to clear more brush, install fire extinguishers and establish more rules about open burning, Duhamel says.

"So you know, we've done a bunch of work to try and mitigate some of the concerns, and we felt that was moving them toward a mutually agreeable resolution," she says. She expressed worry about the new bylaw proposal potentially harming the process.

"But we'll have to wait and see," Duhamel says.

The neighborhood will vote on the matter at 6:30 p.m. Tuesday at the Lucky Labrador Taproom, 1700 N. Killingsworth St.

Airbnb lobbying Portland to end city inspections of short-term rentals

*By Steve Law
August 10, 2017*

Bay area company wants to deregulate industry and allow listing companies to handle registration of new hosts

Airbnb is lobbying the Portland City Council to abandon mandatory city inspections of short-term rental properties and allow the company to simply register its own local hosts and then forward that information to the city.

Company officials, who plan to meet individually with city commissioners Friday morning to press their new plan, shared the details Thursday with reporters.

Essentially, Airbnb is asking the city to largely deregulate its system for assuring short-term rentals are safe for renters, and instead rely on renters to raise concerns when they post reviews on Airbnb's website.

Currently, the city requires Airbnb and other short-term rental companies to refrain from listing hosts' properties for rent on websites until the hosts get a city permit. Permits are issued after cursory home inspections, during which city staff check for basic safety features such as proper exits, smoke detectors and carbon monoxide detectors.

Airbnb and some other short-term rental companies have flouted the city ordinance, and only a relatively small share of their hosts bother to get inspected and licensed by the city.

When the City Council passed its short-term rental ordinance in 2014, neither the city nor Airbnb fully understood all the ramifications of the city requirements, said Laura Spanjian, Airbnb's public policy manager for the Northwest and other regions.

"We want to revisit that," Spanjian said. "What we would like to work with the city of Portland on is to get rid of mandatory inspections," she said. "It's very hard for a city do do mandatory inspections. No city has been successful at it."

The city maintains its inspection system would work if Airbnb and its smaller competitors followed the ordinance and declined to advertise properties until the hosts get licensed and inspected.

As an alternative, Airbnb is proposing the city adopt a "pass-through registration" system similar to one recently approved by New Orleans, Spanjian said.

Under that system, people aspiring to rent out rooms in their homes, condos or apartments register on Airbnb's website, then click that it's OK for Airbnb to pass on the information to the city. "They're registered as soon as they hit send," she said.

Rather than have city inspections, she said, problems with properties and "bad actors" would emerge through Airbnb's review system, whereby renters rate hosts and provide feedback. That would help reveal any problems with the properties, and Airbnb could respond, Spanjian said, or would-be renters would be forewarned by reading reviews from past renters.

City Commissioner Nick Fish, who has been among the biggest critics of short-term rental companies that ignore city rules, said he is not inclined to support Airbnb's latest proposal.

"First of all, it feels like we're rewarding bad behavior," Fish said. "Their compliance rate is abysmal."

The city's requirements for safe egress and exits, smoke detectors and carbon monoxide monitors are reasonable, he said. "I think the city has an obligation to make sure citizens are safe," he said. "I don't have a lot of confidence in self-certification systems."

Airbnb, which has an estimated 4,500 properties listed for rent in the city of Portland, also is under fire for reducing the supply of affordable housing in Portland and other markets.

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Willamette Week

Future Portland Police Chief Danielle Outlaw Strikes a Conciliatory Tone at First Public Appearance

An outsider from Oakland, Outlaw kicked off the presser by thanking the Portland police officers in the room for their service.

*By Katie Shepherd
August 10, 2017*

Danielle Outlaw, Portland Mayor Ted Wheeler's choice for police chief, spent much of her first public appearance in the city appealing to the rank-and-file officers who could be her toughest sell.

"I want to first acknowledge all of the Portland Police Bureau people in the room," future Chief Danielle Outlaw said. "You are the ones that are doing the work and I want you to know that I value you and I recognize you and I acknowledge you and I look forward to our partnership moving forward."

Outlaw will come to Portland from the beleaguered Oakland Police Department, which faced a series of scandals over the past several years that led the department to burn through three police chiefs in two weeks. Outlaw rose through the ranks to deputy chief and has been credited with contributing to reforms that addressed many of the problems in the Oakland police force.

But Outlaw said she's not in Portland to reform the bureau. Instead, she says she wants to focus on strengthening the law enforcement agency.

"I want to make it very clear, I'm not here to—I don't want to say reform," Outlaw said. "I'm here to strengthen the good work that's already been done here from the police department and the members of the department."

Wheeler said in December that he believed the Portland Police Bureau was tied with the Office of Neighborhood Involvement for the city office most in need of reform. Whether Outlaw agrees with that assessment remains to be seen. But she laid out her general priorities Thursday afternoon, which included reducing crime, building ties with the community and working closely with the rank-and-file to make sure they're well prepared.

"My focuses will also be, obviously we're a crime enforcement agency, it's crime prevention and reduction," she said. "It's also prioritizing our relationships with the community, those that are

already there and improving those. And making sure the rank and file of the police department have what they need."

Outlaw added that it wasn't enough to meet current standards for police work and said she hopes Portland can make an example of its police force by trying new tactics.

"As an organization it's important to make sure that we're not only in alignment with best practices but to raise the bar," she said.

Uber Investor Sues Company Founder Over Failure to Disclose Use of "Greyball" Technology

The website Axios reports that Benchmark Capital is suing Travis Kalanick over failure to disclose problems at the company.

*By Rachel Monahan
August 10, 2017*

When the *New York Times* broke the story in March that the ride-hailing company Uber had evaded Portland regulators with a high-tech tool called Greyball, among the interested readers were Uber's early investors.

In a lawsuit filed today in Delaware, investor Benchmark Capital accuses former CEO and founder Travis Kalanick of failing to disclose to the board the use of Greyball as well as other problems, including "pervasive gender discrimination and sexual harassment," the website Axios first reported.

Greyball technology was used in Portland in 2014, before City Council agreed to welcome the company to town. The software prevented regulators from actually hailing an Uber, populating the ride-sharing app with images of fake cars designed to trick inspectors.

A preliminary investigation by the city into Uber found no evidence of wrongdoing since 2014. But city officials subsequently subpoenaed the Greyball technology playbook and other records.

The investor lawsuit aims to kick Kalanick off the board. Axios reports that Kalanick through a spokesperson said the lawsuit was "without merit."

Future Portland Police Chief Danielle Outlaw Recently Defended an Agreement Between Oakland Police and ICE

Outlaw said the agreement helped cops catch bad guys. Oakland city council said it tarnished public trust in the police.

*By Katie Shepherd
August 10, 2017*

Last month, before Oakland City Council voted to revoke its partnership with the branch of U.S. Immigration and Customs Enforcement tasked with policing international drug, sex and labor trafficking, the Oakland Police Department made a last-ditch effort to save the agreement.

The person who made the case for continuing to work in a limited fashion with ICE was Oakland Police Deputy Chief Danielle Outlaw, Portland's next police chief.

Outlaw's defense of Oakland's memorandum of understanding—which was proposed by the Homeland Security Investigations arm of ICE—raises questions about how she would handle similar requests from the federal agency when she comes to Portland to head the police bureau.

Like Portland, Oakland claims to be a sanctuary city that bucks federal priorities for immigration enforcement under the Trump administration.

In her testimony last month, Outlaw argued that the partnership didn't violate the sanctuary-city goals, and instead helped Oakland police investigate serious crimes like sex trafficking and gang activity.

"The department absolutely does honor and value the city's sanctuary city policy," Outlaw said last month in an Oakland public safety committee meeting. "With that said, the current MOU as it stands, we believe, supports sanctuary city policy and that it does provide parameters and accountability."

Outlaw's defense of working with federal agents who work in ICE puts Mayor Ted Wheeler in an awkward position.

Wheeler made promises, which were mostly symbolic, about Portland's status as a sanctuary city last November, when then-President-elect Donald Trump started threatening to take funds from cities that didn't cooperate with federal immigration authorities. Portland City Council voted in March to officially become a not just a sanctuary city, but also "a welcoming city" and "an inclusive city to all." The Council joined a legal battle in June to fight the Trump's executive order that would potentially strip the city of federal funds because of that vote.

Wheeler and Outlaw today declined to comment on the apparent contradiction between Wheeler's priorities and those of his new chief.

In Oakland, Outlaw's stance frustrated city officials trying to sever local law enforcement ties to federal immigration enforcement.

Brian Hofer, who chairs Oakland's Privacy Advisory Commission, a local government body which advises the city on privacy concerns, disagrees with Outlaw's assessment of the city's deal with the feds. He says the agreement didn't improve police performance and opened the door to data sharing that could put noncriminal undocumented immigrants at risk.

"What we ultimately found was that the agreement provided no benefit to Oakland," Hofer says.

Hofer says his commission interviewed command-level officers in the Oakland police force over the course of three months about the deal between the city and the Homeland Security branch of ICE, and officers told the commission that the task force that was authorized under the agreement had never been formed.

They also found that ICE agents had impersonated local police and lied, saying they were investigating gang members, in order to detain undocumented immigrants in California, Hofer says.

In her testimony, given on July 11, Outlaw said the agreement empowered the Oakland Police Department to carry out investigations that it otherwise wouldn't have had the resources to pursue—none of which had anything to do with immigration enforcement, she added. Although it is a subdivision of ICE, HSI focuses on international trafficking, gang or other major crime

that might involve undocumented immigrants, while it leaves civil immigration enforcement largely to another branch of the federal agency, Enforcement and Removal Operations.

"We work with HSI in doing human traffic investigations, gang investigations, and we work with them as well during our cease-fire operations which focuses on our most violent criminals here in the city of Oakland," Outlaw said at the July 11 meeting.

Hofer said he was shocked when Outlaw spoke in favor of keeping the agreement and listed successes that she said came from the partnership. She credited the agreement with two cases where HSI agents helped OPD charge gang members with federal crimes.

"That was just wrong," Hofer said. "We asked for months what they had been doing with ICE and HSI. Over and over and over they said, 'Nothing.' They bent over backwards to say we don't work with them at all."

The number-one reason given by members of the public, the privacy advisory commission and Oakland City Council members for rescinding the agreement was that it damaged the public's trust in the police department. Many shared worries at the July 11 public safety committee meeting and a July 18 city council meeting that the agreement would facilitate communication and data sharing between OPD and ICE—which some said they feared would lead to heightened immigration enforcement in Oakland.

Although the agreement created a special relationship between ICE and Oakland police, it specifically barred Oakland officers from enforcing civil immigration laws. However, some argued the agreement opened the door to data on thousands of Oaklanders with nonviolent infractions like speeding tickets.

Outlaw's testimony did not address this concern, and Oakland city council members did not press the issue with her.

Hofer says they should have. He says the feds can see the data of their law-enforcement partners, and that's why Oakland was right to ignore Outlaw's advice and break up the partnership.

"To pretend that they don't have access to our data is ridiculous," Hofer said.

The Portland Mercury

Good Morning, News: Trump Makes Threats, the New Police Chief Waffles, and Dumb Neighborhood Politics

By Dirk VanderHart

August 11, 2017

More alliterative bluster from the Worst President America Will Ever Know this morning. Trump tweeted that the military is "locked and loaded, should North Korea act unwisely" with its fast improving nuclear arsenal. The *NYT* **takes pains to note**: "As a practical matter, Mr. Trump's tweets do not necessarily indicate a specific change in military readiness or any imminent action."

Keep in mind: There's still no proof North Korea has the ability to miniaturize warheads that could reach the US, though a strike on the pacific territory of Guam appears possible. **Here are a couple of maps** clarifying things.

Did you miss incoming Police Chief Danielle Outlaw's first Portland press conference yesterday? Doug Brown's **got that thorough run down**, with audio. The most-quoted portion of Outlaw's appearance was a moment where she waffled on saying she'd "reform" the bureau, saying instead she'd strengthen its good work. Plenty of people aren't happy with that, but take note Outlaw also vowed to hold cops accountable. It's far too early to draw conclusions.

Seattle might be on the verge of creating "between 40 and 50 safe-parking zones scattered throughout the city" where homeless people living in their vehicles, and pursuing services, **wouldn't be ticketed or towed**.

Speaking of the homelessness crisis, the Overlook Neighborhood Association—my neighborhood association—continues to **come up with cringeworthy ideas**. The *Trib* reports on an item meant to prevent transient people from becoming members. "...if you happen to plop down on a city park bench for the night, that's not sufficient to say you have a commitment to Overlook," says Chris Trejbal, the association's chairman. I'm sure those folks are beating down the OKNA's doors.

The paper's also got an **update on the future** of the organized camp Hazelnut Grove, which Commissioner Chloe Eudaly's office says might move forward as a model akin to Dignity Village.

The O got the police report for an incident where a Washington County deputy decided he **just had to shoot a goat**. It's gruesome. "I shot him again in the side of the head, just below the eye," he said. "This caused more screaming and struggling, but did not kill him."

Hey! Looks like Portland Public Schools is **on the verge of choosing a superintendent** again. Fingers crossed that this one sticks.

The state says Commissioner Dan Saltzman's mandate that all large nightclubs have an automatic sprinkler system **is over-broad trash**. The city disagrees.

You might have heard that Gov. Kate Brown is getting ready to wield the veto pen for the first time? One line-item veto, for around \$2 million that would go toward long-sought bike and pedestrian improvements on Southwest Portland's Capitol Highway, **is getting tons of backlash**. Brown's heard from US Rep. Earl Blumenauer, Democratic state lawmakers, and tons of advocates asking her to reconsider.

Let's end on a high note, though. Bask in the glory that is the **escalating war of words between Trump and Senate Majority Mitch McConnell**.

It won't be in the 90s today! And check that chill Sunday drizzle!

Highlights From New Police Chief Danielle Outlaw's First Public Appearance in Town

*By Doug Brown
August 10, 2017*

Portland's newly-hired Police Chief Danielle Outlaw made her first public appearance in Portland this afternoon since her hiring was announced on Monday.

Mayor Ted Wheeler introduced her at the press conference, and his office let reporters ask the new chief—who'll start some time before October 2—six questions before shuffling her off to

other meetings. It lasted about 17 minutes. Let's take a look at the presser (the people cheering are city/police employees who packed the back of the room, not the media).

1 - MAYOR TED WHEELER'S OPENING STATEMENTS.

1 - Ted Wheeler introduction ►

"I believe she'll be a strong partner to me, as this community's mayor," Wheeler said. "I believe she'll be strong leader for the Portland Police Bureau. I'm impressed for her passion for this work. I believe that she'll be in it for the long haul."

Wheeler said Outlaw has already met his mayoral staff and PPB assistant chiefs. After the press conference she had plans to meet with police union leaders, the heads of other emergency bureaus, and "some members of the community who are invested in her success." If there's time left over today, she'll meet the rest of Portland City Council.

"I believe the success of the bureau and the success of all of us in this community are tied to Chief Outlaw's success," the mayor said. "She has the full backing of my administration. I know that the professionals at the Portland Police Bureau will work hard to help her succeed as the chief of this bureau."

Other than that, Wheeler pretty much paraphrased **his office's press release from Monday.**

2 - POLICE CHIEF DANIELLE OUTLAW'S OPENING REMARKS

2 - Danielle Outlaw opening statement ►

"I'm not here to—I don't want to say reform—I'm here to strengthen the good work that's already been done (by Portland police officers)," she said. "But, of course, I also have a job to do. I have a job to make sure we hold ourselves accountable, we're accountable to the community. If there's any areas of vulnerability or gaps identified, that's what my job is as a leader to come in and strengthen that, improve that."

Here's a good portion of what she said when she first took the podium:

A lot of people want to know, why now? Why are you coming to Portland, Danielle? There are a lot of similarities from where I come from and here in Portland...

I've been approached by many recruiters over the years asking me to put in for chief's positions. But for me, it's not about having the title of police chief, it's about being able to go somewhere and add value to the community, to the organization, and being able to walk away leaving that organization a lot stronger than what it was before.

I'm not here to—I don't want to say reform—I'm here to strengthen the good work that's already been done here from the police department and the members of the police department. But, of course, I also have a job to do. I have a job to make sure we hold ourselves accountable, we're accountable to the community. If there's any areas of vulnerability or gaps identified, that's what my job is as a leader—to come in and strengthen that, improve that.

We're a crime enforcement agency—crime prevention and reduction. It's also prioritizing our relationships with the community; those that are already there, improving upon those. And it's making sure the rank-and-file of the police department have what they need, whether that's training, resources. Just doing what I can as a leader and advocate, making sure our officers are who the need to be as a whole.

3 - QUESTION ABOUT "21ST CENTURY POLICING" AND BEING A "PROGRESSIVE POLICE LEADER"

3 -q1 -21st c policing, progressive leader ►

Outlaw has been **touted as an advocate for "21st-century policing"** and has been called "progressive." What does that mean?

It means that as an organization, it's important to make sure that we're not only in alignment with best practices, but to raise the bar... Many years ago, we used to ask 'who else in the country does this?' We're being asked to do these things and no one else does it—we don't have anyone to bench mark against. Once the lightbulb clicked on that you are setting the standard. That really opened us up to being the best agency in the state... We lead and be ahead of what's already been done.... 21st Century policing is not just doing what everyone else does and best practices, it's setting the bar and being the best.

4 - QUESTION ABOUT USE-OF-FORCE AND POLICING PORTLAND PROTESTS

4 - q2- protests, use of force ►

"I just shared a story with command staff here," Outlaw said about protests. "I have a lot of lessons on what *not* to do. With that said, I come from Oakland and have a lot of experience in dealing with crowd management with these things, what works really well, and, again, what doesn't work well — how our actions can inflame the situation and what we can do more collaborative. But also having a presence and setting the tone very soon in advance. It's all about balance."

5 - QUESTION ABOUT THE SECRETIVE HIRING PROCESS

5 - q3 - confidential application ►

Wheeler's search for knew police chief was wayyyyyyyyyyyy more secretive than the mayor and his staff said it would be (**see the *Portland Tribune* story from a little bit ago on that**). Back in January, **as I noted at the time**, Wheeler said there would be public vetting of the final few candidates before a choice was made, saying "There will also be community engagement at the end of the process. When we get down to the top couple of finalists—let's say three today, as the marker—I'd like to have an opportunity for the public to be able to vet finalists."

However, the public didn't even know Outlaw was even a candidate at all until it was revealed she got the job on Monday—zero public vetting. Why? Because Outlaw said she didn't want the "scrutiny" from the public. The Oakland chief (her boss) knew she was a candidate, she said, but the public didn't because "I didn't want a lot of distractions."

Here's her full answer to the *Tribune's* Nick Budnick about why she didn't want public vetting:

It was not an attempt on my part to be non-transparent. But for those of us, and a lot of us in the room know this: When you put yourself out there as a chief's candidate, you're really exposing yourself to a lot. You're exposing yourself to scrutiny personally, professionally. Up until a certain point in the process, the expectation is, depending on the agency, that there is some confidentiality.

But, at some point, and I was prepared for this, when the city tells you 'heads up, we're going to release your name,' that's something we have to prepare for. For me, given that I was still

actively working in my current organization, I didn't want a lot of distractions. My chief was very supportive, she knew what I was doing, but I didn't need the distraction in my professional life, and I didn't want my family to be distracted by what was going on here as well.

6 - QUESTION ABOUT BLACK LIVES MATTER

6 - q4 - Black Lives Matter opinion ►

A reporter asked her how she feels about the Black Lives Matter movement.

"I, whether I agree or disagree, that's their truth. It can be Black Lives Matter or whomever," Portland's new chief said. "As long as it's done in a lawful way—no one gets hurt, it's not violent—people have a right to demonstrate, and have a right to do it in a very peaceful way. Again, our role is to protect First Amendment rights, but we also have a job to do as well."

Here's her full answer:

I value perspective, I value diversity. People come out and they organize, and demonstrate, because there's something there—in their mind, whatever that is. I, whether I agree or disagree, that's their truth. It can be Black Lives Matter or whomever.

As long as it's done in a lawful way—no one gets hurt, it's not violent—people have a right to demonstrate, and have a right to do it in a very peaceful way. Again, our role is to protect First Amendment rights, but we also have a job to do as well.

I don't have an opinion, or negative opinion either way, because people come from their places of truth. But at the same time, I think it's very important as an organization that we be willing to hear things that we might not want to hear. There has to be a checks-and-balances system and that's the only way we improve as an agency

7 - QUESTION ABOUT ICE COLLABORATION

7 - q5 - ICE collaboration ►

Willamette Week ran a piece earlier today, titled: "**Future Portland Police Chief Danielle Outlaw Recently Defended an Agreement Between Oakland Police and ICE; Outlaw said the agreement helped cops catch bad guys. Oakland city council said it tarnished public trust in the police.**"

Many people here are happy about Portland being a "sanctuary city" where the cops aren't supposed to collaborate with federal Immigration and Customs Enforcement (ICE) agents carrying out President Trump's cruel immigration demands. You should check that *WW* story out before listening to/reading Outlaw's response. She said the story was, essentially, out of context . She wasn't "defending" collaboration with ICE to Oakland City Council, she said, she was "clarifying" ("HSI" stands for the Homeland Security Investigations branch of ICE):

I didn't defend the (Memorandum of Understanding with ICE). What I did was clarify our role, our working partnership with HSI operationally. I wanted the people in the room to know exactly what OPD does with HSI. I wanted to be clear that Oakland is also a sanctuary city and that we did not and do not enforce federal immigration laws. That was first and foremost.

But the other part for me was to educate on what exactly we did do. What the MOU did was allow overtime reimbursement and to allow officers to be deputized so we can charge at the federal level. That was it. Quite frankly, we hadn't done any of that. We hand't enforce the MOU at all in about a year. But my purpose in stating how we worked with HSI, again, was to make it

very clear to those in the room what our relationship was... It was not a defense of the MOU, it was actually a rather neutral statement, and it was done solely to educate.

8 - QUESTION ABOUT BEING AN AFRICAN AMERICAN WOMAN POLICE CHIEF

8 - q6 - being African American ►

Danielle Outlaw will be the first woman of color to lead the PPB: "First I'd like to say I really hope it was my qualifications that got me here. Actually, I know that's what got me here. It just so happens to be that I'm an African American female." Here's a good chunk of her response:

I've been asked that question in a few different ways—"How do you feel about being the first African American female chief?" First I'd like to say I really hope it was my qualifications that got me here. Actually, I know that's what got me here. It just so happens to be that I'm an African American female.

With that said, I realize that I wear many hats and represent a lot of things to many people. Because of that, there's an added responsibility and expectation placed on me, and I own that. Whatever I can do within my realm of influence—we don't all have to look like me in order to achieve the same goal. Anyone standing up here can adhere to the same values. But I understand, because of what I look like and who I am, what the expectations are...

I understand that there's an expectation there, I think it can be beneficial, but I want people to see for being Danielle and not just the African American female that's the first in Portland. I'm an outsider, but something about me is that I have no problem with saying "I don't know what I don't know." I'm relying on a lot of men and women in this organization to give me direction and guidance of the lay of the land. Culture doesn't just happen overnight, and in order to understand any culture you have to find out what it is first.

A lot of this, as soon as I hit the ground, I'll be learning what exactly makes the Portland Police Bureau the Portland Police Bureau. If the issues within the community are trust and lack of legitimacy, for example if that's the case, my question is why? I think there's a lot of thing that can be done by anyone standing up here to improve these relationships, but I also acknowledge that because of who I am, there's an added expectation. I'm ok with that.

It's expected she'll start some time before October 2.

City Council Just Demanded Early Statements from Cops After Shootings. Here Are Three Big Questions.

*By Dirk VanderHart
August 9, 2017*

What a bizarre, fast-paced ride we've been on lately in regard to city policy after police shootings.

At this point last month, most citizens assumed cops were being interviewed by internal police bureau investigators right after they used deadly force. That was, after all, a central promise of a police union contract last year.

Then in mid-July, a bombshell. The district attorney's office was uncomfortable with interviews on such a short time frame, so the city had **quietly done away with them.**

And now? As of today? They're back—the result of some hurried legislative wrangling that we **reported about on Monday**.

The upshot of a unanimous Portland City Council vote this afternoon is that the city will operate as if a **March memo** from Multnomah County District Attorney Rod Underhill never happened. Rather than bending to Underhill's opinion that forcing cops to give statements could make them immune to criminal prosecution down the line, the city is instructing internal affairs investigators to force them to give statements promptly.

It's good news for police accountability advocates who've pushed such policy for years, and who'd thought it was won in a contract with the Portland Police Association last year.

But three big questions remain. Even as the city reverts back to older policy, it's crafting an entirely new police directive that will set forth a procedure for taking statements from cops who've used deadly force.

We know that directive will explicitly separate those internal investigations—which only seek to determine if a cop broke city and police rules—from criminal investigations. And we know it will direct that those interviews in relatively short order. Here's what we don't know:

HOW SOON INTERVIEWS WILL TAKE PLACE

Policymakers had floated language that mandated interviews "within 48 hours," which City Attorney Tracy Reeve says was a way to set out the absolute maximum time, even as most statements are taken sooner.

Advocates don't like it. Numerous people testified this afternoon that language mandating statements within 24 hours or before the end of an officer's shift would be better. Some even argued that a 48-hour window veered dangerously close to the old "48-hour rule," which gave cops two days after shooting someone before speaking with investigators, and was excised in exchange for a pay raise to cops last year.

"What you are now proposing is instituting the 48-hour rule even though we paid \$10 million to make it go away," said Jo Ann Hardesty, a **city council candidate** and president of the local NAACP chapter. "The community prefers [interviews] at the end of the shift."

The argument seemed to win favor with Commissioner Amanda Fritz, who recalled being asked to document her activities for each and every shift during her former career as a mental health nurse.

"I don't know why an officer would be any different," she said.

WHETHER IT WILL INCLUDE A LOOPHOLE

One of the central sticking points for an otherwise-appreciative crowd this afternoon was "paragraph 21," a provision in the ordinance that offers wiggle room if officials don't want to compel an officer's statement directly after a shooting. Here's the language.

- ~~terminated as appropriate.~~
21. Because there is some uncertainty in the law, and notwithstanding that criminal prosecutions of officers in Multnomah County are rare, prudence dictates that the Chief of Police and the Police Commissioner, in consultation with the City Attorney, have the discretion to defer an administrative investigation until after the criminal investigation is completed where circumstances suggest such deferral is warranted in a particular case.

Advocates don't trust that sentiment, saying it could be abused by officials who don't want to punish officer wrongdoing.

"It creates an exception so wide that it would swallow the rule," the Portland chapter of the National Lawyers Guild argued in written testimony to council.

Reeve, the city attorney, said the language was an "escape hatch" that's used in other cities. Those cities "do an initial gut check evaluation of whether a shooting looks like it's likely to be, put colloquially, a bad shooting," Reeve said. "In those circumstances, Seattle does not compel an investigation. It defers to the criminal [process]."

Given the uncertainty about whether compelling a statement from a cop as part of an internal investigation means immunity to criminal prosecution, Reeve and some city commissioners were inclined to think the language was prudent.

But council appears to be leaning against the loophole in the final police directive it will take up in coming weeks. Both Fritz and Commissioner Dan Saltzman indicated opposition to the language. Fritz noted that police being prosecuted for shootings "just doesn't happen," so such language was probably unnecessary.

Wheeler, the city's police commissioner, said he was "ambivalent" about the loophole.

"That's not one I'm going to fall on my sword over," the mayor said. He continued: "I would obviously use that exception extremely judiciously. [But] I understand that politicians saying 'trust me with this tool' doesn't carry a lot of weight..."

WHETHER A JUDGE WILL WEIGH IN

Under Wheeler's initial plan, Portland would have sought a judge's opinion about when it could compel officer testimony before enacting any rules. That strategy changed after a hearing last week that prompted more urgency among officials to get something on the books.

But that urgency has created a problem: Asking a judge's opinion via a "validation procedure" would require the city to hold off on that policy until a ruling came down. Since officials want to move forward with a new rule right away, that option is no longer available.

That's left no clear path forward for the city to seek an opinion, Reeve told the *Mercury* this afternoon. The city could seek an opinion on the city's rule once it's in the book, she said, but it's likely a court would decline to offer one.

City council is planning to take up a new directive concerning police statements on August 24, when these questions (and probably many more) will be hammered out.

The Daily Journal of Commerce

City appeals Landmarks Commission approval of Portland Building renovation

*By Kent Hohlfeld
August 10, 2017*

The **city of Portland** is appealing the **Historic Landmarks Commission**'s conditional approval of a renovation plan for the **Portland Building** in downtown. The conditional approval passed by a 4-0 vote at a July 24 hearing.

The plan for the \$195 million renovation involves the use of a metal tile rain screen system to cover the exterior of the building. It would simulate the building's existing appearance and address many of the problems that have plagued the structure.

The sticking point revolves around a condition of the Landmarks Commission's approval that requires the proposed rooftop mechanical equipment be reduced by 50 percent or moved inside the building, according to Jen Clodius, a spokeswoman for the city.

During the July hearing, Landmarks Commission members said they felt the equipment being proposed was too large and would be too visible sitting atop the iconic building, which is listed on the National Register of Historic Places.

Design team members said they were concerned that moving the mechanical equipment inside the structure would recreate many of the problems that the current building has suffered. Currently, mechanical equipment for the building sits on the second floor of the structure.

The appeal is scheduled to go before the Portland City Council at 3 p.m. on Aug. 24.

Updated (full story): City Council overturns denial of Ankeny Apartments project design

*By Kent Hohlfeld
August 9, 2017*

Portland City Council tentatively overturned a Portland Design Commission denial of the Ankeny Apartments project by a 4-0 vote on Wednesday.

The seven-story, L-shaped complex at 1122 S.E. Ankeny St. will wrap around two single-family houses, and will include 16 apartments and ground-floor retail. The design has drawn criticism from neighbors but won praise from the City Council for efforts to make the project a net-zero energy building.

The latest change from earlier versions of the building was the adoption of setbacks ranging from 18 inches to three feet from the property lines on the south, north and east sides of the structure. The original design left the structure built up to the property line on all sides, which had concerned neighbors.

"I want to thank the applicant and the neighbors who spent a considerable amount of time going back and forth on this, and I think coming to a very solid and amical resolution," Mayor Ted Wheeler said before casting his vote in favor of the project.

After the hearing, project developer Landon Crowell applauded the efforts of the city's staff, especially Grace Jeffreys and Tim Heron of the city's Bureau of Development Services. He also gave a nod to his development team, which included Jerry Waters of Yost Grube Hall Architecture, Tim Ramis of Jordan Ramis and Greg Vik of Vik Construction.

Other changes in the project from previous versions evaluated by the Design Commission included the addition of wood siding material on parts of the structure and a slight reduction in tower height.

"I have no standing to say this, but I think the revised building is an improvement over the original building," Commissioner **Nick Fish said**. "I congratulate you for balancing the neighborhood's concerns, but also having a building that is quite distinctive."

The development team also volunteered to add a construction mitigation plan as a condition of receiving City Council approval. The plan will require an assessment of surrounding properties before and after construction to identify any damage that might occur during construction.

"This project has gone from being a zero lot line project to one that has setbacks," said Ramis, who served as Crowell's legal counsel. "That distinction has allowed us to address things like maintenance questions and construction issues."

The development team also agreed to avoid any pile driving during construction. The issue had been a sticking point with neighbors who feared the process would damage their properties.

"We will use an auger system where we will drill a hole in the ground and inject concrete," Ramis said. "If we tried to do (pile driving), it would be a violation of our construction plan and we couldn't do it."

The road to approval has been a long one for the project. First proposed in February 2016, it went through five Design Commission hearings and four City Council hearings before finally winning approval.

"I am really reluctant to reward a process that has had five hearings at the Design Commission and (four) hearing before us," Commissioner Amanda Fritz said before casting her vote. "I appreciate the neighbors having been responded to at the end; it would have been better to have respond to them at the beginning."

Wednesday's vote was tentative. A staff report will be needed to finalize the updated design and construction plan before final approval is given. The final vote on the appeal will be held Aug. 31.

The Skanner

Legacy, City and Prosper Portland Team up for Black Development Project

*By Melanie Sevchenko
August 10, 2017*

After close to 50 years of gentrifying historically Black neighborhoods, the city of Portland has recently announced a new development that hopes to heal Portland's relationship with its African American community.

Beginning in the 1960s, the Portland Development Commission bought and razed properties it considered “blighted” in North Portland’s Albina neighborhood – the heart of the African American business district.

By the early 1970s, the PDC’s surge of urban renewal projects peaked with the proposed Emmanuel Hospital expansion in the Eliot neighborhood. While it never made it to fruition, the construction plans displaced over 170 predominantly Black families.

By then, over half of Eliot’s Black population was pushed out.

A half a century later the development agency – now known as Prosper Portland, and sporting a new equity-building image – has teamed up with Legacy Health and the city of Portland to make good in the neighborhood it once demolished.

The collaborative project is the development of a long-vacant 1.7-acre site currently owned by Legacy Health and sitting adjacent to Legacy Emanuel Medical Center at North Russell Street and North Williams Avenue.

“This development will benefit the community by helping to expand Legacy Emanuel’s mission of healing in this community,” says George J. Brown, Legacy Health president and CEO, in an official statement.

“It will also provide a new location for the spiritual center for what was once the center of Portland’s African American community,” he continued.

Plans for the development’s use are far from finalized, yet partners are promising a neighborhood addition that will both honor and serve Portland’s Black community.

To date, they’ve confirmed the center will include medical care services – including a surgery center and patient and family housing – as well as affordable homes, community space, and a business hub for those most impacted by gentrification.

By fall of this year the partners will be forming a Project Working Group to help guide the vision. They’ll also be seeking input from community leaders and the public. Construction is slotted for 2019.

Stakeholders are adamant about not looking at the development as a means to atone for the damage that’s been done.

Rather, said Mayor Ted Wheeler at a press conference last week, “It is to make clear that whatever ultimately is built on those properties will be done in collaboration with the community and will include projects that serve and support the community.”

As the construction of luxury apartments in place of older properties in North and Northeast Portland shows no signs of stopping, the Legacy project follows another initiative aimed at correcting rapid gentrification.

The 80-unit affordable housing project, called the Beatrice Marrow building, is currently under construction on NE Martin Luther King Jr Boulevard, between Cook and Ivy Streets.

The city-funded development makes use of the Portland Housing Bureau’s “preference policy,” which prioritizes rental homes for African Americans and family members who are from the neighborhood.

“We cannot make up for what was done in the past,” said Prosper Portland board commissioner Dr. Alisha Moreland-Capua of the Legacy site’s tumultuous history.

“The steadfast efforts of Prosper Portland to acknowledge the unfortunate past and commit to a more inclusive and equitable future is critical,” she continued. “The work ahead will require revisiting the past as a means of reconciliation and healing. We cannot revise history, but we must revisit and reconcile it.”

For more details about this project, contact Michael Cox in Mayor Wheeler’s office at (503) 823-4046.

OPB

Portland's Next Police Chief Says She's Here To 'Strengthen' Bureau

*By Conrad Wilson
August 10, 2017*

In her first public remarks since being selected, Portland’s next police chief, Danielle Outlaw, said her goal is not reform, but rather to support the Portland Police Bureau’s good work.

“I want to make it very clear, I’m not here to — I don’t want to say reform, I’m here to strengthen the good work that’s already been done here from the police department and the members within the department,” Outlaw said at a news conference Thursday. “Of course, I also have a job to do. I have a job to make sure we hold ourselves accountable, we’re accountable to the community.”

Outlaw comes to Portland after 19 years with the Oakland Police Department. Since 2013, she has served as a deputy chief.

Like Portland, the Oakland Police Department has been under court orders to improve transparency and accountability when officers use force. Outlaw acknowledged the similarities between OPD and Portland.

“I’ve been approached by many recruiters over the years asking to put in for chief positions,” she said. “For me it’s not about just having a title of police chief, it’s about being able to go somewhere and add value to the communities, to the organization and being able to walk away leaving that organization a lot stronger than when it was before.”

Portland Mayor Ted Wheeler said he selected Outlaw because of her ability to provide leadership to the bureau’s 1,200 employees and further establish modern policing policies throughout the agency.

“Chief Outlaw and I have shared dedication to improving relationships with Portland’s communities of color, increasing diversity and embracing equity,” Wheeler said. “I believe the success of this community, the success of this bureau and the success of all of us in this community are tied to Chief Outlaw’s success. She has the full backing of my administration.”

Wheeler called on officers and leaders at the bureau, as well the the city at large, to welcome her.

The Portland Police Association’s leadership publicly backed former Chief Mike Marshman for the job. Marshman was one of four finalists. He took over in an interim capacity in 2016, but announced his retirement Monday, just minutes after Outlaw was named chief.

Outlaw said as a leader its her job to make sure rank-and-file officers have the training and resources they need.

Outlaw also addressed what it means to be the city's first female African-American chief of police and someone to lead the agency as an outsider, rather than having risen through the ranks.

"I would really hope it was my qualifications that got me here — actually I know that's what got me here," Outlaw said in response to a question from a television news reporter. "And then it just so happens to be that I'm an African-American female. But with that said, I realize I wear many hats and I represent a lot of things to many people and because of that, there's an added responsibility and expectation placed on me. And I own that."

Outlaw also addressed questions about protesters and the role of the police in those situations. She said she's seen how police can inflame and deescalate situations.

"I have a lot of lessons about what not to do," Outlaw said, referencing her experiences in Oakland. "I value perspective, I value diversity and people come out and demonstrate because there's something there."