

# **Independent Citizen Committee**

## **Public Safety General Obligation (GO) Bond**

**Date:**

**May 6, 2015**

# **PUBLIC SAFETY GENERAL OBLIGATION BOND INDEPENDENT CITIZEN COMMITTEE MEETING**

**May 6, 2015  
3:00PM - 5:00PM  
City Hall Rose Room**

## **AGENDA**

- |           |  |                 |
|-----------|--|-----------------|
| <b>1.</b> | <b>Welcome</b>                             | <b>3:00 PM</b>  |
| <b>2.</b> | <b>Committee Business</b>                  | <b>3:10 PM</b>  |
|           | a. Approve Meeting Summary from February   |                 |
| <b>3.</b> | <b>Overall Program Financial Reporting</b> | <b>3:15 PM</b>  |
|           | a. Program's financial status report       |                 |
| <b>4.</b> | <b>Review Project Status Reports</b>       | <b>3: 35 PM</b> |
|           | a. Apparatus                               |                 |
|           | b. Emergency Radio System                  |                 |
| <b>5.</b> | <b>Questions/Next Steps</b>                | <b>4:25 PM</b>  |
| <b>6.</b> | <b>Adjourn</b>                             | <b>5:00 PM</b>  |

# Previous Meeting Notes

## Public Safety GO Bond Independent Citizen Committee

### Meeting Notes for February 12, 2015

**ICC members present:** Kirk Hall, Nicolette Johnson, Mick Seidl, Cobi Jackson

**ICC members absent:** None

**City staff present:** Jay Guo, Karl Larson, Aaron Beck, Jeff Baer, Doug Stickler, Connie Johnson, Marco Benetti, Ethan Cirimo

#### **Committee Business:**

- Minutes from November 5, 2014 meeting were discussed and approved.
- City staff presented financial spreadsheets on GO Bond Fund expenses to date.
- City staff presented a financial projection for an upcoming debt sale and discussed an approach for debt sales in future.
- City staff presented updates on the three funded projects.
- City staff reviewed the annual report to Council

#### **Follow Up Items:**

City staff – Project leads to come up with estimated completion dates to be included in next ICC report  
ICC – None

#### **Next Quarterly Meeting (May 6, 2015) Agenda Items**

- Review project reports from quarter ending March 31, 2015.

#### **Adjourn**

# **Program, Budget, Actual Life-to-Date Expenses and Revenues**

Public Safety GO Bond Program  
 Program budget and actual life-to-date expenses and revenues  
 For ICC May 2015 meeting

	Original budget	Current budget	Life to date actuals through March 2015	Balance
<b><u>Requirements</u></b>				
Fire Station 21	\$7,900,000	\$11,924,553	\$10,462,520	\$1,462,033
Fire Apparatus	\$19,800,000	\$20,777,345	\$11,658,011	\$9,119,334
Emergency Coordinations Center	\$19,848,543	\$19,848,543	\$19,631,571	\$216,972
Public Safety Emergency Radio System	\$52,096,007	\$52,098,415	\$32,348,648	\$19,749,767
Program Admin costs (General Fund Overhead)	\$625,000	\$625,000	\$166,476	\$458,524
Fire project management	\$575,000	\$250,000	\$0	\$250,000
Bond issuance costs	\$560,000	\$560,000	\$386,279	\$173,721
Program contingency	\$0	\$0	\$0	\$0
<b>TOTALS</b>	<b>\$101,404,550</b>	<b>\$106,083,856</b>	<b>\$74,653,505</b>	<b>\$31,430,351</b>
<b><u>Resources</u></b>				
Other cash for Public Safety Emergency Radio System	\$3,156,007	\$3,156,007	\$3,156,007	\$0
Public Safety Emergency Radio System replacement monies	\$10,000,000	\$10,000,000	\$10,000,000	\$0
GO bond proceeds (2010)	\$72,400,000	\$72,400,000	\$51,550,044	\$20,849,956
GO bond proceeds (1998)	\$0	\$1,620,000	\$1,620,000	\$0
Grants	\$0	\$2,356,467	\$2,110,291	\$246,176
Property sales	\$0	\$696,461	\$701,755	(\$5,294)
Miscellaneous	\$0	\$6,378	\$19,418	(\$13,040)
Water and Facilities Services resources for ECC project	\$15,848,543	\$15,848,543	\$15,576,493	\$272,050
Interest earnings	\$0	\$0	\$558,906	(\$558,906)
<b>Total resources</b>	<b>\$101,404,550</b>	<b>\$106,083,856</b>	<b>\$85,292,914</b>	<b>\$20,790,942</b>

Public Safety GO Bond Fund Projection

	Budget with suggested enhancements and revenue true ups	Through FY 2013-14	Total FY 2014- 15	Total FY 2015- 16	Total FY 2016- 17
<b><u>Requirements</u></b>					
Fire Station 21	\$11,930,122	\$7,551,224	\$2,973,153	\$0	\$0
Fire Apparatus	\$21,987,345	\$7,222,466	\$6,380,474	\$5,349,405	\$3,035,000
ECC	\$19,848,543	\$19,631,571	\$0	\$0	\$0
Public Safety Emergency Radio System	\$50,888,415	\$24,640,444	\$12,174,965	\$5,291,357	\$2,687,332
Admin Costs (Fund level requirements of GFOH, I	\$626,064	\$73,621	\$173,358	\$250,368	\$177,515
Fire project management	\$250,000	\$0	\$68,181	\$85,000	\$96,819
Bond issuance costs	\$560,000	\$386,279	\$173,721	\$0	\$0
Program contingency	\$0	\$0	\$0	\$0	\$0
<b>TOTALS</b>	<b>\$106,090,489</b>	<b>\$59,505,605</b>	<b>\$21,943,852</b>	<b>\$10,976,130</b>	<b>\$5,996,666</b>

<b><u>Resources</u></b>					
Other PSSRP cash for 800 MHz radio system	\$13,156,007	\$13,156,007	\$0	\$0	(\$5,393,036)
Property sales (Station 21)	\$701,755	\$701,755	\$0	\$0	\$0
Grants (Station 21)	\$800,291	\$800,291	\$0	\$0	\$0
Grants (Apparatus)	\$1,556,467	\$1,556,467	\$0	\$0	\$0
GO bond proceeds (1998)	\$1,620,000	\$1,620,000	(\$918,328)	\$0	\$0
GO bond proceeds (2010)	\$72,400,000	\$51,550,045	\$19,039,063	\$0	\$0
Miscellaneous	\$7,426	\$7,426	\$0	\$0	\$0
Other ECC resources	\$15,848,543	\$15,631,571	\$0	\$0	\$0
Interest earnings	\$0	\$474,047	\$90,052	\$70,079	\$36,813
<b>Total resources</b>	<b>\$106,090,489</b>	<b>\$85,497,609</b>	<b>\$18,210,787</b>	<b>\$70,079</b>	<b>(\$5,356,223)</b>
<b>Checktotal (S/B \$0)</b>	<b>\$0</b>				

Beginning program balance		\$0	\$25,992,004	\$22,258,939	\$11,352,889
Ending program balance		\$25,992,004	\$22,258,939	\$11,352,889	\$0

# **Fire Apparatus Replacement Project**

## **Quarterly Summary and Finances**

## Fire Apparatus Replacement Project (As of March 31, 2015)

Project Status		
Overall		<ul style="list-style-type: none"> <li>Satisfactory progress continues on the construction of the two fireboats, the three tillered aerial trucks and the quint.</li> <li>Purchase order placed for two air/light/rehab units, the pre-construction conference will occur in summer of 2015.</li> <li>The ordinance to proceed with the use of the H-GACbuy contract (H-GACbuy is a national cooperative contracting consortium) for the purchase of new fire engines was approved by City Council. The specifications are in the final stage of review and approval.</li> </ul>
Schedule		The Fire Apparatus Replacement Project is on schedule.
Cost		The Fire Apparatus Replacement Project remains within budget.
Scope		The Fire Apparatus Replacement Project remains within its scope.
Quality		The Fire Apparatus Replacement Project's quality remains on-track.
Key		Green: on target – Yellow: objectives threatened – Red: corrective action needed

### Narrative

The Fire General Obligation Bond Project Oversight Committee (POC) met on January 15, 2015 to review the project staff's report of the activities for the period ending December 31, 2014. The project's cost, scope and quality were reported on-track and no significant risks were identified.

### Executive Summary

A new quint apparatus was custom ordered to Portland Fire and Rescue's (PF&R) specifications and is currently under construction. The three ladder trucks were ordered and are under construction.

The two new Rehab/Air/Light unit specifications were finalized and a pre-construction conference will occur in the summer of 2015. The ordinance to authorize the purchase of new Pierce fire engines utilizing the Houston-Galveston Area Council Buy program (H-GACbuy, a national cooperative contracting consortium) was approved by Council on March 18, 2015. The similarity of these engines to the four new engines PF&R just put into service will allow PF&R to continue to move towards fleet standardization, speeding up the acquisition and construction specification writing process. Specifications are still being reviewed to identify any cost savings through value engineering and by using feedback from our mechanics and firefighters as to what is needed.

Testing of the two new fireboats is coming to a close. Some issues identified during the testing process were resolved to meet PF&R's specifications. The first boat is slated to be delivered in April. The second boat is nearly complete with paint and final testing will commence shortly thereafter. Most, if not all, issues identified with the first boat will be corrected in the second boat as well prior to delivery.



## **Major timelines/milestones**

- Two Air/Light/Rehab units were ordered.
- The engine acquisition process began and is on schedule.

## **Project status/highlights/accomplishments**

The purchasing procedures are complete for the quint apparatus. The fireboat contract was extended until May 30, 2015 to allow ample time for full project completion. The tiller trucks are now ordered. Specifications for the rehab trucks are complete. Specifications for the fire engines are nearly complete.

## **Project risks/issues**

Deficiencies pertaining to the fire boat specifications were tentatively resolved. The contract for delivery of these boats was extended to through May 30, 2015. A definitive delivery date is not yet confirmed by the manufacturer. As work progresses the timeline will become clearer.

## **Problems encountered/how they were dealt with**

Performance and paint issues related to the fireboats were collaboratively addressed with the manufacturer and PF&R. The manufacturer has responded positively to correct any issues and concerns with the project.

Decisions pertaining to the purchase of trucks, quints, combination rehab units and fire engines were made as above. This process is on-going as it pertains to the specifications of the additional types of apparatus.

## **Next steps/next quarter projections**

Finalizing the order of approved apparatus and evaluating the type and configuration of apparatus needs, specifically for the water tender and brush vehicles.

## **Estimated completion in Fall 2016\***

\*Dependent on apparatus build times and subject to build and testing delays

Fire & Rescue Apparatus Replacement  
Financial Status Report for Independent Citizen Committees

	Acquisition Status	Original Unit Price Estimates	Original Allocations	Revised Unit Price Estimates <sup>(1)</sup>	Revised Allocations	Actual Expenditures (through Mar 2015)	Encumbrances (through Mar 2015)	Remaining Balance
<b>REQUIREMENTS</b>								
<b>Direct Costs</b>								
8 Engines <sup>(2)</sup>	PO pending Council authorization	\$672,000	\$7,392,000	\$660,000	\$5,280,000	\$0	\$0	\$5,280,000
4 Ladder Trucks <sup>(2)</sup>	1 in service /3 on order	\$1,261,000	\$5,044,000	\$1,012,332	\$4,049,328	\$3,611,766	\$437,562	\$0
2 Quints <i>(added 3/2014)</i>	1 in service/1 under construction			\$776,516	\$1,553,032	\$1,385,285	\$167,747	\$0
3 Brush Vehicles	specifications in development	\$223,000	\$669,000	\$260,000	\$780,000	\$0	\$0	\$780,000
2 Air / Light / Rehab Units	2 on order	\$657,000	\$1,314,000	\$678,805	\$1,357,611	\$70,000	\$0	\$1,287,611
1 Water Tender	specifications in development	\$628,000	\$628,000	\$665,088	\$665,088	\$0	\$0	\$665,088
<del>1 Dive Apparatus <i>(deleted 7/2013)</i></del>		\$215,000	\$215,000					\$0
1 Heavy Rescue Squad	1 in service	\$1,200,000	\$1,200,000	\$1,127,178	\$1,127,178	\$1,127,178	\$0	\$0
2 Fire Boats	2 under construction	\$1,669,000	\$3,338,000	\$2,680,000	\$5,743,277	\$5,241,951	\$0	\$501,326
4 Rapid Response Vehicles	4 in service	\$0	\$0	\$55,457	\$221,831	\$221,831	\$0	\$0
<b>Total direct costs</b>			\$19,800,000		\$20,777,345	\$11,658,011	\$605,309	\$8,514,025
<b>Indirect Costs</b>								
Project Management Costs			\$575,000		\$250,000			\$250,000
<b>Total indirect costs</b>			\$575,000		\$250,000	\$0	\$0	\$250,000
<b>TOTAL REQUIREMENTS</b>			\$20,375,000		\$21,027,345	\$11,658,011	\$605,309	\$8,764,025
<b>RESOURCES</b>								
GO bonds (Original 2010)			\$20,375,000		\$20,375,000	\$10,101,544	\$605,309	\$9,668,147
Grants <sup>(4)</sup>					\$1,556,467	\$1,556,467		\$0
Transfer to Station 21 project <sup>(5)</sup>					(\$904,122)			(\$904,122)
<b>TOTAL RESOURCES</b>			\$20,375,000		\$21,027,345	\$11,658,011	\$605,309	\$8,764,025

Notes:

- 1) Unit prices are estimates, except for ladder trucks, quints, heavy rescue squad, fire boats, and RRVs
- 2) The Engine and Ladder Truck estimates include internal outfitting costs, ranging from \$30,000 - \$60,000 per engine, \$60,000 - \$100,000 per truck
- 3) Apparatus replacement needs modified July 2013 & March 2014: 11 Engines reduced to 8; 3 Ladder trucks increased to 4; 2 Quints added; 1 Dive apparatus removed
- 4) Federal grant awards: \$720K Ladder Truck; \$500K Heavy Rescue; \$336,467 Fire boat equipment
- 5) Itemized transfers to Station 21 budget: Transfer #1 \$198,000; Transfer #2 \$127,000; Transfer #3 \$215,000; Transfer #4 \$364,122 = TOTAL Transfers \$904,122

# **Radio Replacement Project**

## **Quarterly Summary and Finances**

# **Radio Replacement Project Oversight Committee Report (As of March 31, 2015)**

The Radio Project is progressing in most areas. Equipment was installed at a number of sites, including antennae work, and is being readied for “power-up”. Most sites should be complete for “power-up” status by Spring 2015, with the exceptions of Walters Hill, Willalatin Tank, Lookout Point and Mt. Scott.

Walters Hill – Significant milestones occurred on this site. Land Use permits were issued, and discussions on design are almost complete. We expect construction of the structure and tower to begin early in the 3rd quarter of 2015, with a completion target of November 2015.

Willalatin Tank/Lookout Point – Due to a City permitting moratorium at this particular location, permits will not be issued for the building replacement at this location until May 2, 2015. However, all construction and planning documents are in place and a contractor was selected. Work will commence immediately upon permit issuance. Construction should take approximately 90 days.

Lookout Point permits were received in March 2015, and replacement building completion is also expected within 90 days. No tower work is needed beyond antenna change-out at these two locations.

Mt. Scott. – The Tower at Mt. Scott, owned by TriMet but utilized by a number of communication networks, is severely overloaded. A preliminary study by the City found that the current loading standards of the industry were exceeded by approximately 30%. The City approached TriMet for an engineering assessment and timeline regarding this tower, but was told that TriMet would not be able to accommodate any work on this location by them until late fall. The City offered to take on that work and has since engaged an engineering firm to address the shortfalls of this tower. This site is critical to the overall radio system, and the delay in being able to install new antennae and microwave equipment has had impacts on the timing of testing the infrastructure of the radio system. We are hopeful that our June 2016 go-live date will not be affected.

BTS Staff is using the delays at Mt. Scott to concentrate on completion of other work at a number of sites. The positive side of the Mt. Scott delay is that it has allowed us a window to ensure that there is site readiness throughout the system, prior to transitioning any units over to the digital infrastructure.

Milestone payments through Milestone 6 were completed. Please note that Milestone 5 is an incremental payment process, with Motorola billing the City upon completion of equipment installation at sites to the level of “power-up ready.” A payment schedule and breakout was agreed upon by all parties, and partial payment for Milestone 5 has begun.

The project still remains within expected budget norms. Budget reviews indicate that the Radio Project will likely result in some savings. Radio Project managers recommended some add-on projects that are being considered by the City, and will be reviewed by the Radio Project Oversight Committee (ROPC) and the Independent Citizens Committee (ICC) prior to finalization.

Stakeholder briefings continue. Our purchase also provided “flash” upgrades for all XTS (portable) and XTL (mobile) radios at no cost, and a plan is in place to provide upgrades to internal and external users. The transition for those radios has not yet begun. However, in preparation for this, an additional piece of testing equipment was ordered to allow all radios to be re-tuned and upgraded appropriately.

As requested by the ICC, a timeline chart was attached to this report.

## **Project Status / Highlights / Accomplishments**

- Equipment was installed at all sites except Walters Hill, Willalatin Tank, Lookout Point and Mt. Scott.
- Walters Hill – Significant milestones occurred on this site. Land Use permits were issued, and discussions on design are almost complete.
- Lookout Point – Permits were received in March and replacement building completion is also expected within 90 days.

- Microwave upgrades and equipment changes completed at several sites.
- Tower and Antenna work, including the removal of obsolete equipment, completed where possible.
- Electrical power and air conditioning upgraded at several sites, and additional power generation is being installed at some radio sites.
- All portable and mobile radios for Police and Fire (City) were deployed and are in use.
- Subscriber work for outside agencies is in the planning stages, with Gresham and Multnomah County Sheriff being the first targets.
- Console installations have begun at BOEC (Communications Center) and is expected to be complete by the end of April. Other console work will be completed in the 2nd quarter of 2015.

## Project Risks/Issues/Problems

The following review highlights the main risks being identified on the project that may affect schedule and/or costs.

**Risk:** The timing is important to BOEC regarding installation of consoles, to BOEC's restrictions on scheduling any activities that impact Operations personnel schedules between mid-April and mid-September. Additional impacts on the console installation are space restrictions on the Dispatch floor due to the size of computer platforms use.

**Mitigation:** We will be working with Motorola on a detailed implementation plan that will mitigate impacts to BOEC operations. BTS Communications will be developing a plan to make appropriate space in the cabinetry used to house the computers for the consoles. (No Change)  
(Note: as of this writing, console installation is complete)

**Risk:** There is potential for impact on the project schedule and cost if the selected solution requires tower and cabling space at tower sites that are currently loaded to or near capacity. Since the City does not own all the tower sites and towers that are used by the radio system, potentially some sites could be unavailable to the new system. This could result in proposed technical solutions needing to be re-designed and/or some tower sites lease agreements needing to be renegotiated. Current information indicates that there are 5 or more towers that are over 90% loaded.

**Mitigation:** The City is still evaluating and doing some maintenance work on radio sites. The two tower locations that were of concern were assessed by a third party, and we are awaiting that report. (Note, as of this writing, only Mt. Scott tower is an issue and is being assessed for mitigation purposes.)

**Risk:** Tower construction and site work at Walters Hill: Walters Hill was purchased by the City of Portland in 2011. It was known that the building on the site needed to be replaced and the telephone pole currently supporting the antennae at the site was inadequate for any future use. The City through a separate Project managed by BTS has submitted land use permit applications to the City of Gresham. The initial application was deemed incomplete and BTS is working to provide other requested information by Gresham Planning and Development.

### **Mitigation:**

Due to the timing of the re-application, the City has done a few things to mitigate the impacts

- The entry door to the existing shelter was altered/strengthened.
- Space inside the shelter was changed to accommodate new equipment.
- Space on the existing telephone pole was changed to allow for initial installation of antennas.
- This is a temporary install to allow the project to continue on schedule. Once the new facility and tower are constructed, the equipment and antennae will be moved to the new

structures. (See other information on the permitting process at the beginning of this report.

## Major Timelines/Milestones

All engineering tasks – with the exception of MW testing - are on schedule. The schedule was adjusted to include BTS work on sites.

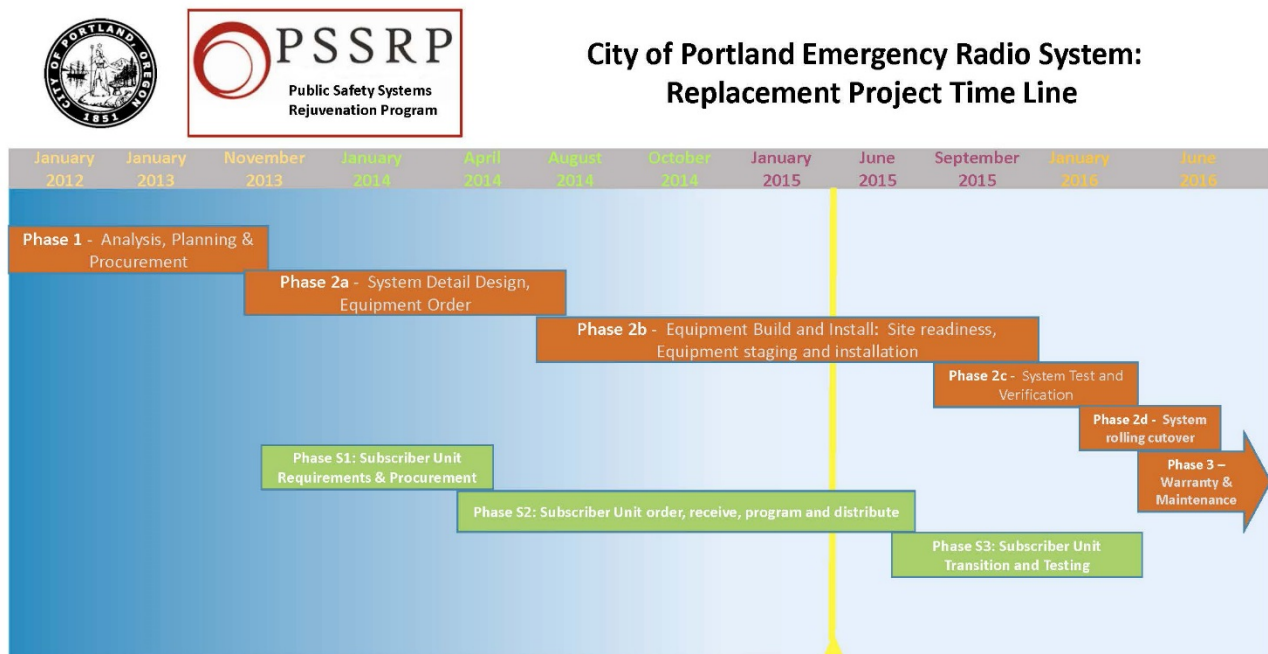
## Next Steps/Next Quarter Projections

During the 2nd quarter of 2015, the deployment of mobiles and portables will continue, the contracting work for Walters Hill, Lookout Point, and Willalatin Tank will begin and be close to completion by the end of the 2nd quarter, and Mt Scott tower plan will were finalized and contracted work should commence.

Other work that will continue (as examples)

- Microwave ordering/planning/completion of install
- Battery Systems update
- FCC Licensing (nearing completion)
- Generator design/rating/ordering
- Lease revisions
- In-building coverage planning – BDA replacements
- Logging recorder changes (Completed in April)

## Estimated completion in Summer 2016



Public safety emergency radio system  
 Financial status report for independent citizen committees  
 MFCP/S00002 and S00008

Account	Description	Current budget	LTD actuals Sept 2014	S00002 Stabilization S00008 Replacement		LTD actuals (through Mar 2015) after closing	Remaining balance*
				Jan/Feb/Mar Expenses			
<b>Requirements</b>							
511100	Full-time Employees	\$1,281,497	\$937,408	\$0	\$49,205	\$986,613	\$294,884
511300	Part-time Employees	\$37,602	\$651	\$0	\$0	\$651	\$36,951
512000	Overtime	\$706	\$706	\$0	\$0	\$706	\$0
513000	Premium Pay	\$44	\$200	\$0	\$12	\$212	(\$168)
514000	Benefits	\$435,344	\$304,818	\$0	\$17,152	\$321,970	\$113,374
610010	Labor Allocation	\$2,471	\$2,529	\$0	(\$58)	\$2,471	\$0
<b>Total</b>	<b>Personnel Services</b>	<b>\$1,757,664</b>	<b>\$1,246,312</b>	<b>\$0</b>	<b>\$66,310</b>	<b>\$1,312,622</b>	<b>\$445,041</b>
521000	Professional Services	\$14,790,226	\$8,169,184	\$0	\$758,494	\$8,927,678	\$5,862,548
522000	Utilities	\$0	\$0	\$0	\$0	\$0	\$0
523000	Equipment Rental	\$84,382	\$2,498	\$0	\$0	\$2,498	\$81,884
524000	Repair & Maintenance Services	\$0	\$2,759	\$0	\$0	\$2,759	(\$2,759)
529000	Miscellaneous Services	\$33,735	\$1,910,609	\$0	\$2,050	\$1,912,659	(\$1,878,924)
531000	Office Supplies	\$203	\$700	\$0	\$0	\$700	(\$497)
532000	Operating Supplies	\$17,353,589	\$17,773,892	\$0	\$0	\$17,773,892	(\$420,303)
532350	Computer Supplies - software	\$9,074	\$9,074	\$0	\$0	\$9,074	\$0
532355	Computer Supplies - hardware	\$126,669	\$126,669	\$0	\$0	\$126,669	\$0
533000	Repair & Maintenance Supplies	\$0	\$0	\$0	\$36	\$36	(\$36)
534000	Minor Equipment & Tools	\$199,574	\$286,250	\$0	\$341,308	\$627,558	(\$427,984)
535000	Clothing & Uniforms	\$0	\$0	\$0	\$0	\$0	\$0
539000	Other commodities (external)	\$11,905,950	\$309	\$0	\$0	\$309	\$11,905,641
541000	Education	\$10,000	\$0	\$0	\$0	\$0	\$10,000
542000	Travel (In-town/Out-of-town)	\$39,631	\$36,786	\$0	\$0	\$36,786	\$2,845
544000	Space Rental	\$0	\$0	\$0	\$0	\$0	\$0
548000	Operating Lease	\$0	\$0	\$0	\$0	\$0	\$0
549000	Miscellaneous	\$10,250	\$13,169	\$0	(\$1,335)	\$11,834	(\$1,584)
<b>Total</b>	<b>External Materials &amp; Services</b>	<b>\$44,563,283</b>	<b>\$28,331,899</b>	<b>\$0</b>	<b>\$1,100,554</b>	<b>\$29,432,453</b>	<b>\$15,130,831</b>
651100	Fleet Services	\$3,012	\$8,535	\$0	\$2,367	\$10,902	(\$7,890)
651200	Printing & Distribution	\$234	\$234	\$0	\$0	\$234	\$0
651300	Facilities Services	\$59,663	\$29,517	\$0	\$29,005	\$58,522	\$1,141
651400	EBS Services	\$0	\$0	\$0	\$0	\$0	\$0
651500	Technology Services	\$1,427,569	\$1,122,473	\$0	\$247,559	\$1,370,032	\$57,537
651600	Insurance	\$0	\$0	\$0	\$0	\$0	\$0
652000	Bureau to Bureau Interagencies	\$70,000	\$0	\$0	\$0	\$0	\$70,000
<b>Total</b>	<b>Internal Materials &amp; Services</b>	<b>\$1,560,478</b>	<b>\$1,160,759</b>	<b>\$0</b>	<b>\$278,930</b>	<b>\$1,439,689</b>	<b>\$120,788</b>
563000 / 599630	Capital Equipment	\$41,990	\$41,990	\$0	\$121,894	\$163,884	(\$121,894)
<b>Total</b>	<b>Capital Outlay</b>	<b>\$41,990</b>	<b>\$41,990</b>	<b>\$0</b>	<b>\$121,894</b>	<b>\$163,884</b>	<b>(\$121,894)</b>
551000	Debt Retirement	\$0	\$0	\$0	\$0	\$0	\$0
555000	Debt Interest	\$0	\$0	\$0	\$0	\$0	\$0
557000	Debt Issuance	\$0	\$0	\$0	\$0	\$0	\$0
571100	General Operating Contingency	\$4,175,000	\$0	\$0	\$0	\$0	\$4,175,000
573000	Equipment Cash Transfers	\$0	\$0	\$0	\$0	\$0	\$0
650010 / 589961	General Fund Overhead	\$0	\$0	\$0	\$0	\$0	\$0
650020 / 589964	Other Cash Transfers	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>Other</b>	<b>\$4,175,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,175,000</b>
<b>Grand Total</b>		<b>\$52,098,415</b>	<b>\$30,780,960</b>	<b>\$0</b>	<b>\$1,567,688</b>	<b>\$32,348,648</b>	<b>\$19,749,766</b>
<b>Resources</b>							
GO bonds		\$38,940,000	\$23,381,102	\$0	\$1,567,688	\$24,948,790	\$13,991,210
Project cash		\$13,158,415	\$7,399,858	\$0	\$0	\$7,399,858	\$5,758,557
<b>Total</b>		<b>\$52,098,415</b>	<b>\$30,780,960</b>	<b>\$0</b>	<b>\$1,567,688</b>	<b>\$32,348,648</b>	<b>\$19,749,767</b>