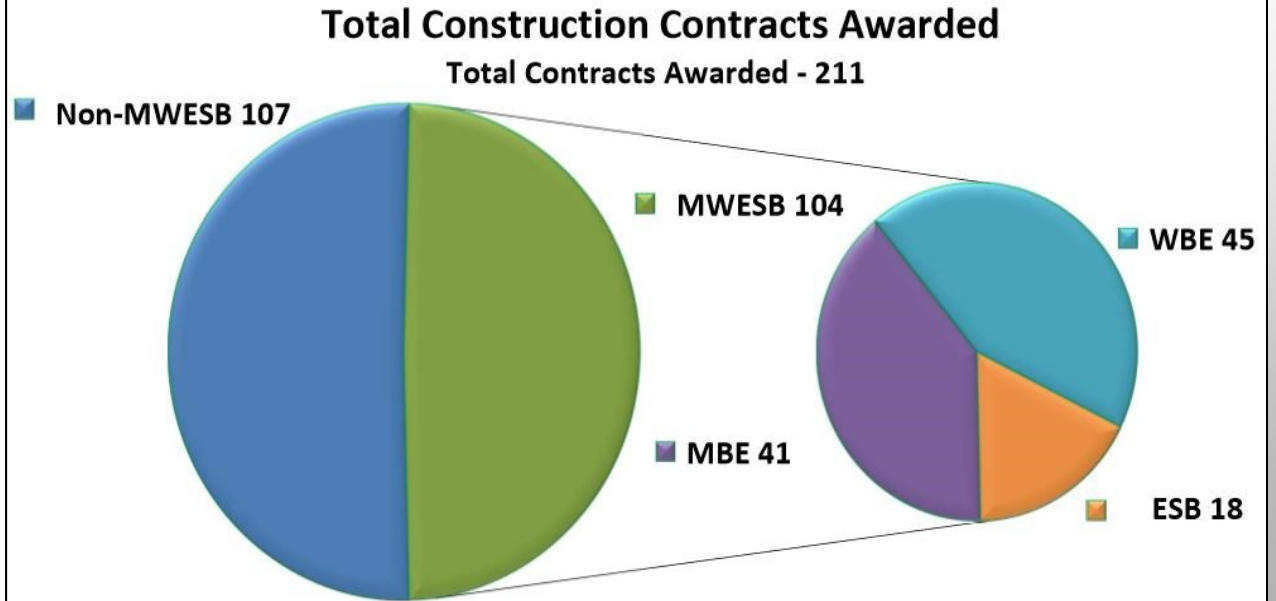


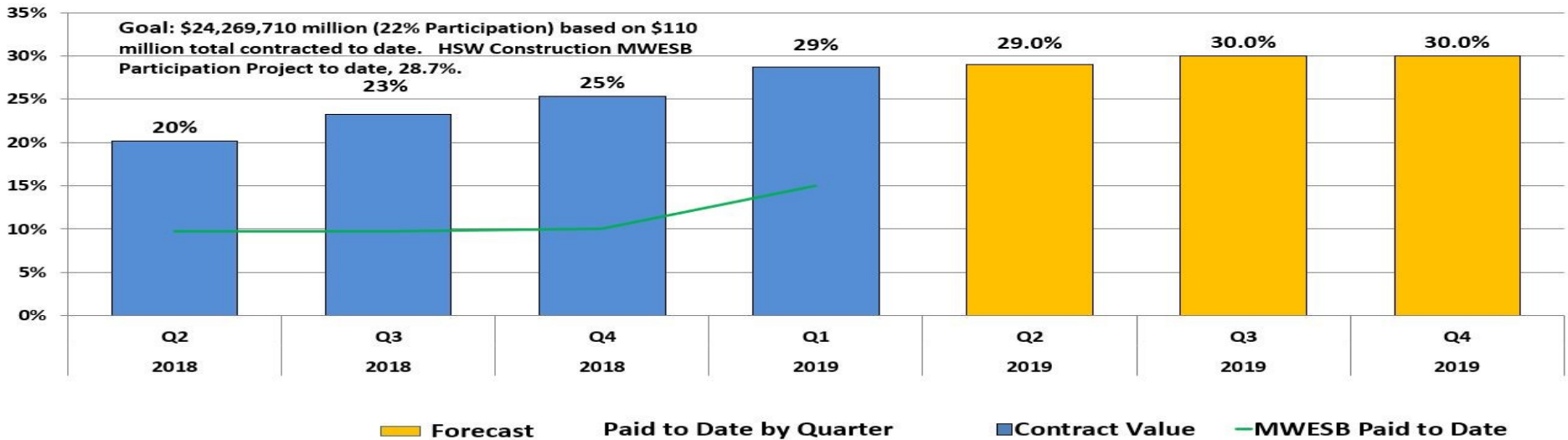
March 2019 Portland Building DBR Construction Dashboard

Summary

- These charts are based on contracts awarded to date.
- The City's goal is to award 22% of hard construction cost to MWESB firms with an additional 3% contractor goal for a total of 25%. Currently, the MWESB Contracted is 28.7%



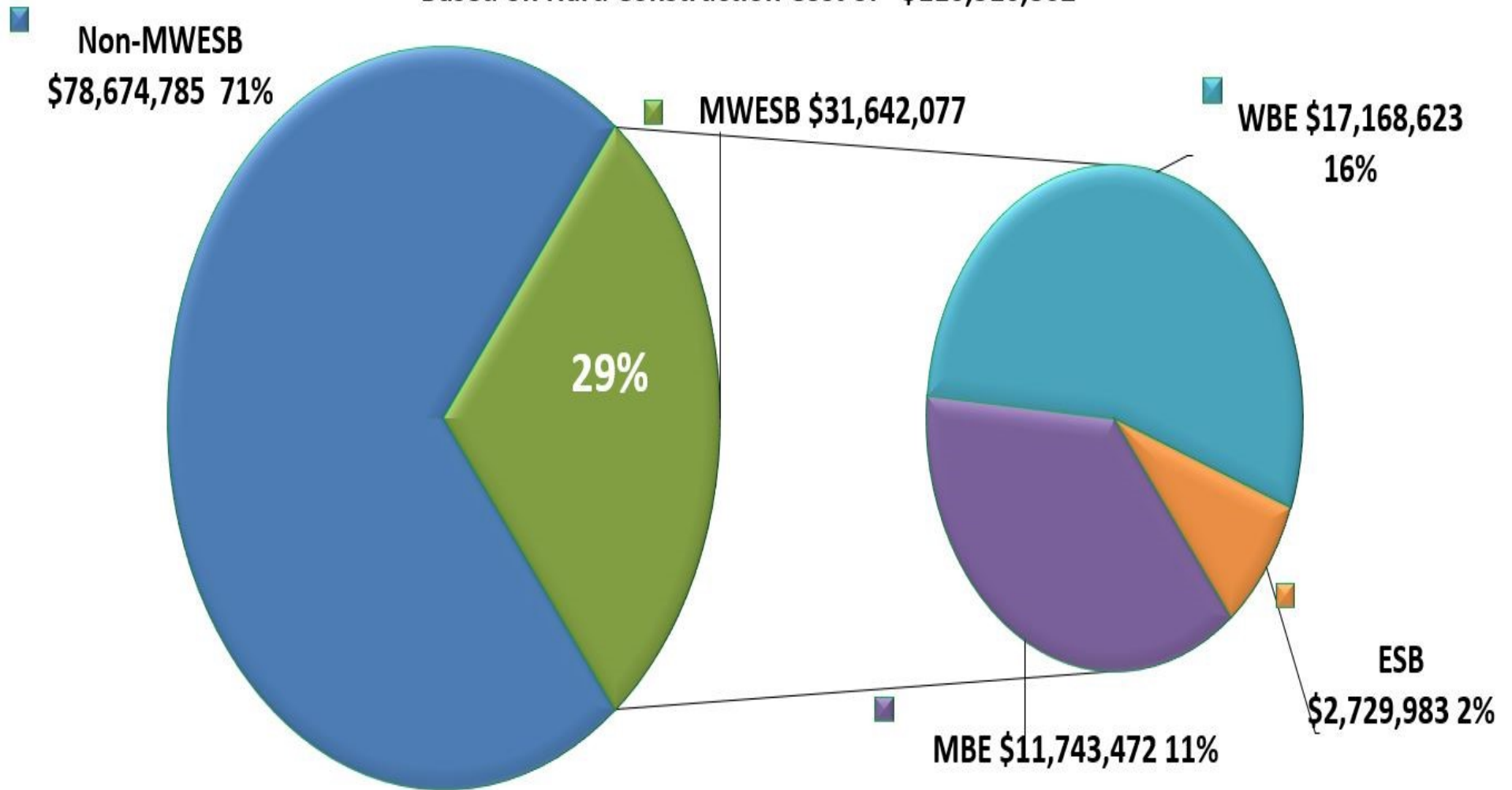
The Portland Building Reconstruction Project Construction MWESB Participation
Howard S. Wright Construction Contracted and Paid to Date



Glossary: MBE—Minority-Owned Business, WBE—Women-Owned Business, ESB—Emerging Small Business,
Cumulative Construction Data through 3/31/2019.

March 2019 Portland Building DBR Construction Dashboard

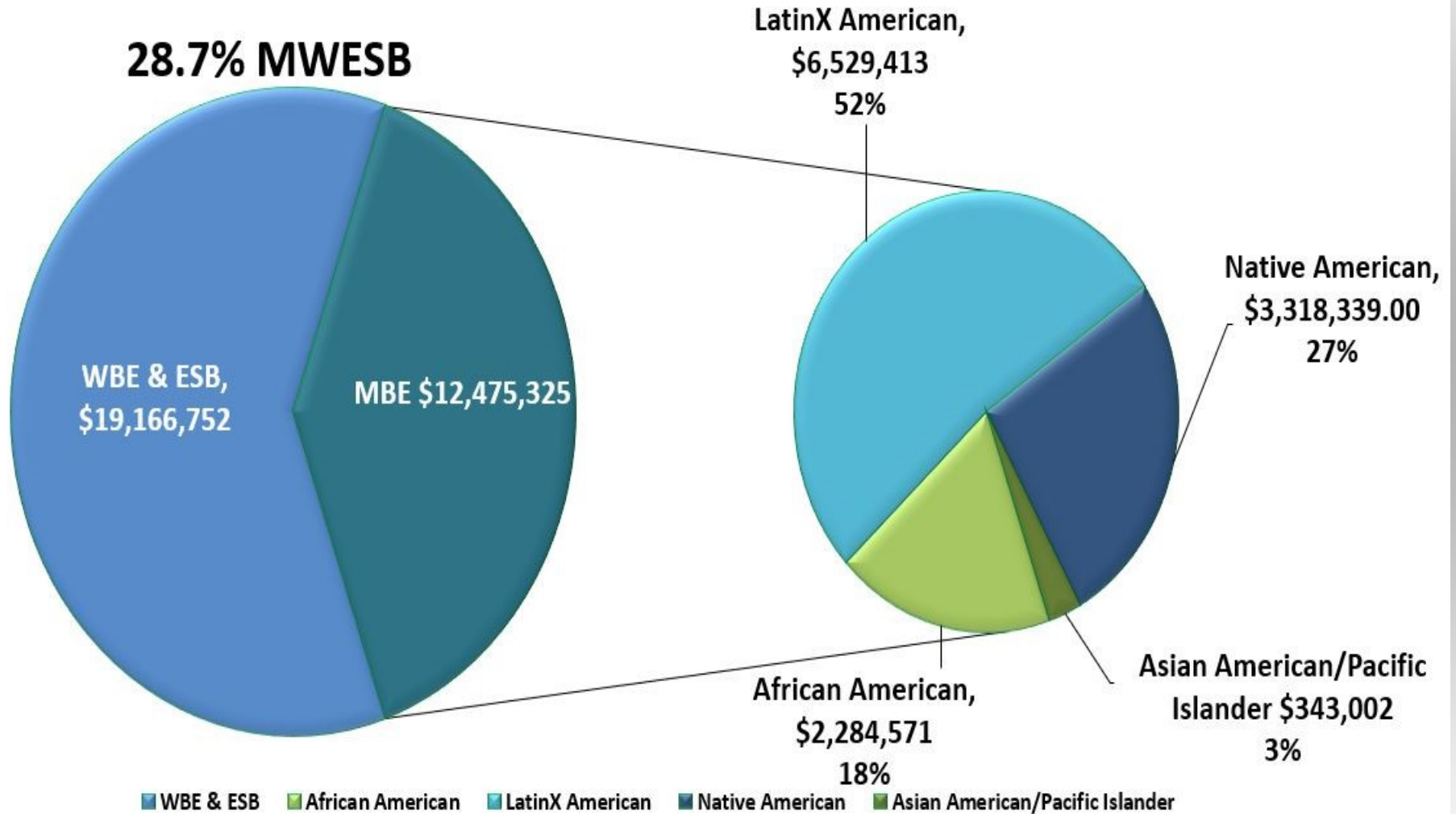
Total Construction Dollars Awarded
Based on Hard Construction Cost of - \$110,316,862



Cumulative Construction Data through 3/31/2019

March 2019 Portland Building DBR Construction Dashboard

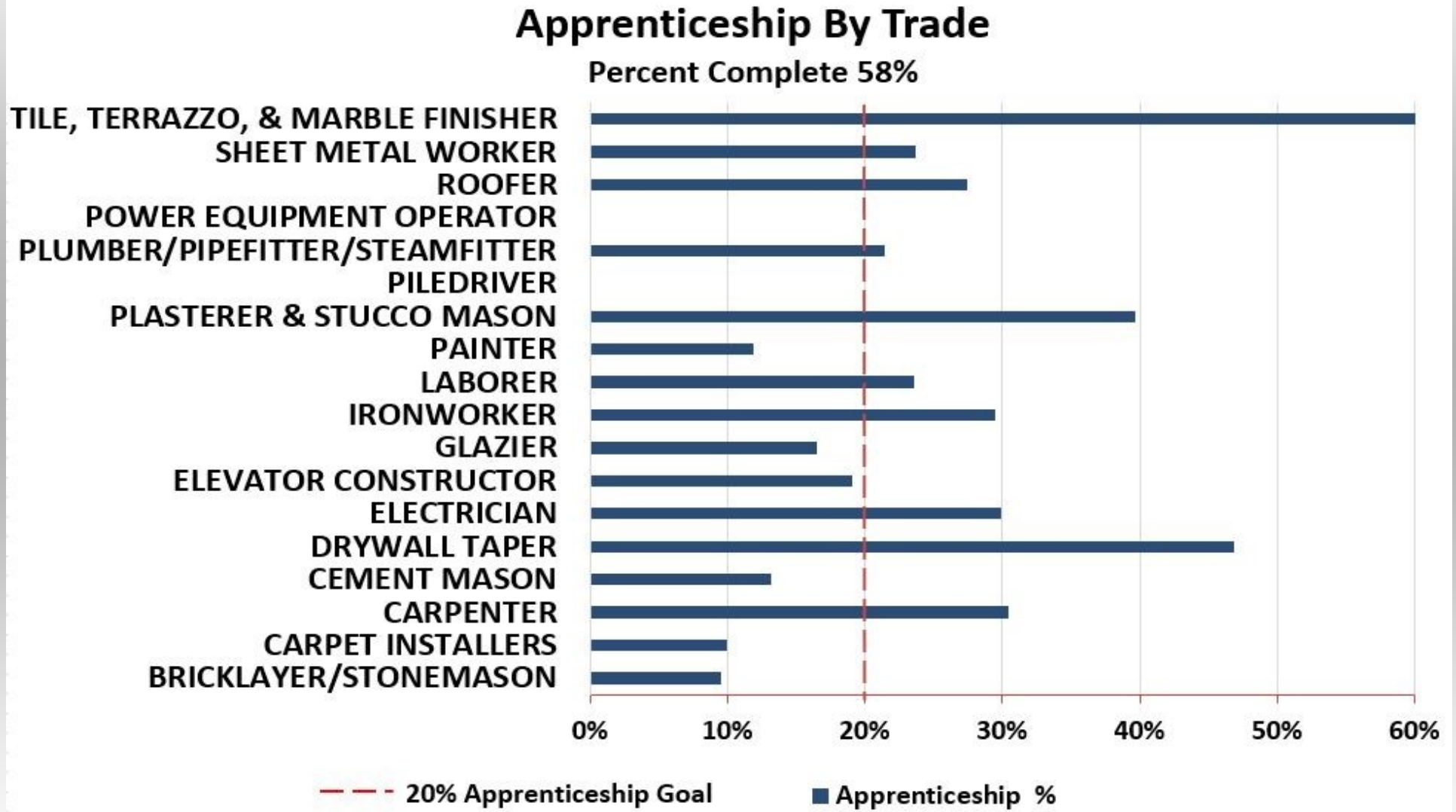
Total Construction MWESB by Ethnicity
 Total MWESB Dollars Awarded - \$31,642,077



Cumulative Construction Data through 3/31/2019

March 2019 Portland Building DBR Construction Dashboard

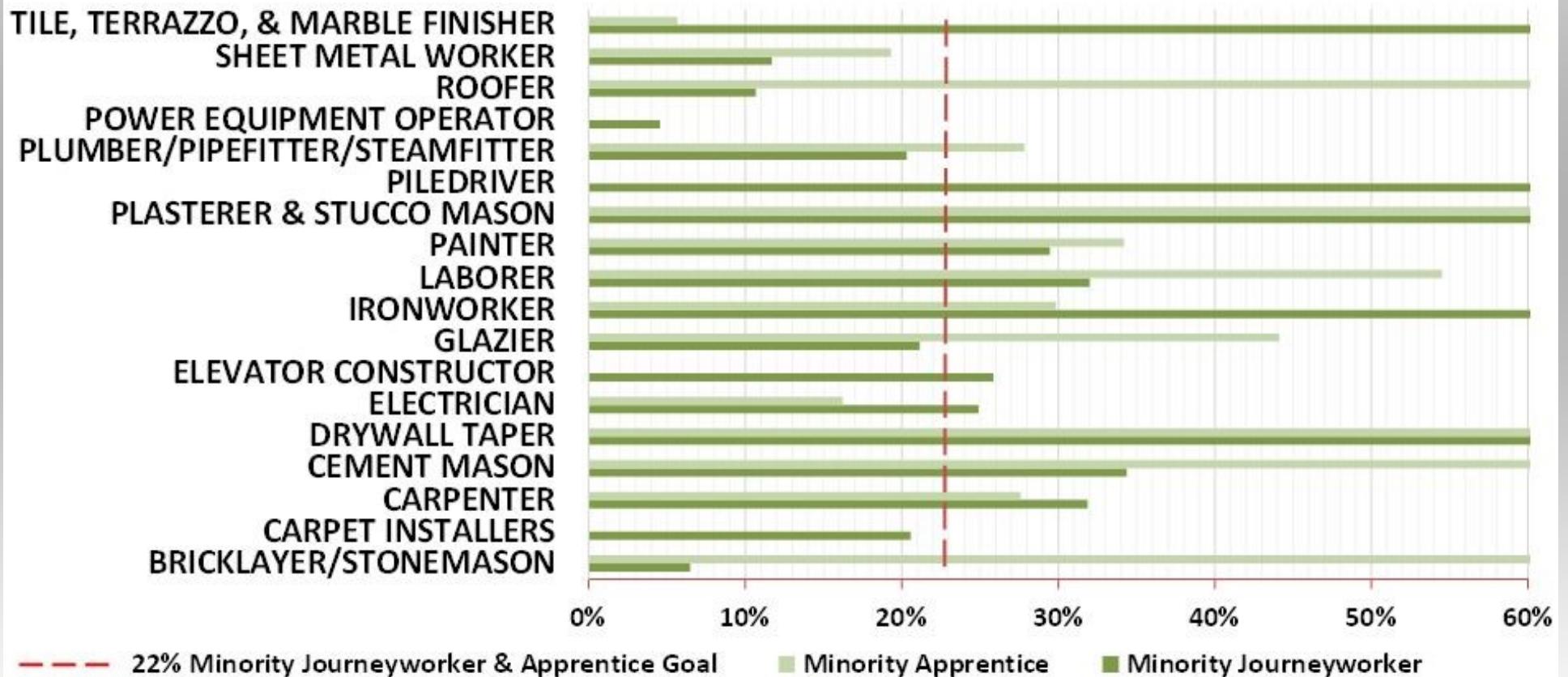
Workforce—Apprenticeship by Trade



Cumulative Construction Data through 3/31/2019

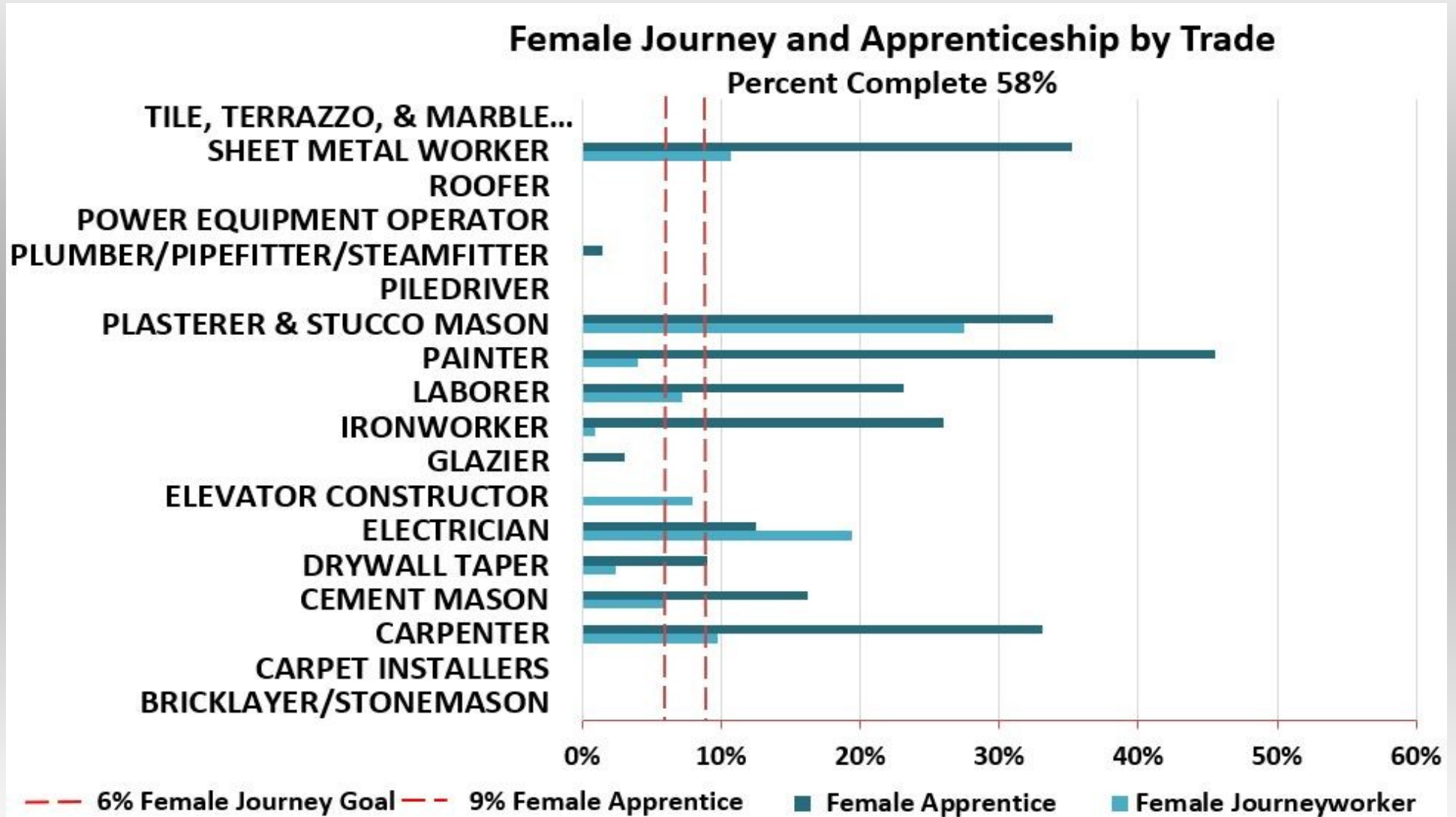
March 2019 Portland Building DBR Construction Dashboard Workforce—Minority Journey and Apprenticeship by Trade

Minority Journey and Apprenticeship by Trade
Percent Complete 58%



Cumulative Construction Data through 3/31/2019

March 2019 Portland Building DBR Construction Dashboard Workforce—Female Journey and Apprenticeship by Trade



Cumulative Construction Data through 3/31/2019