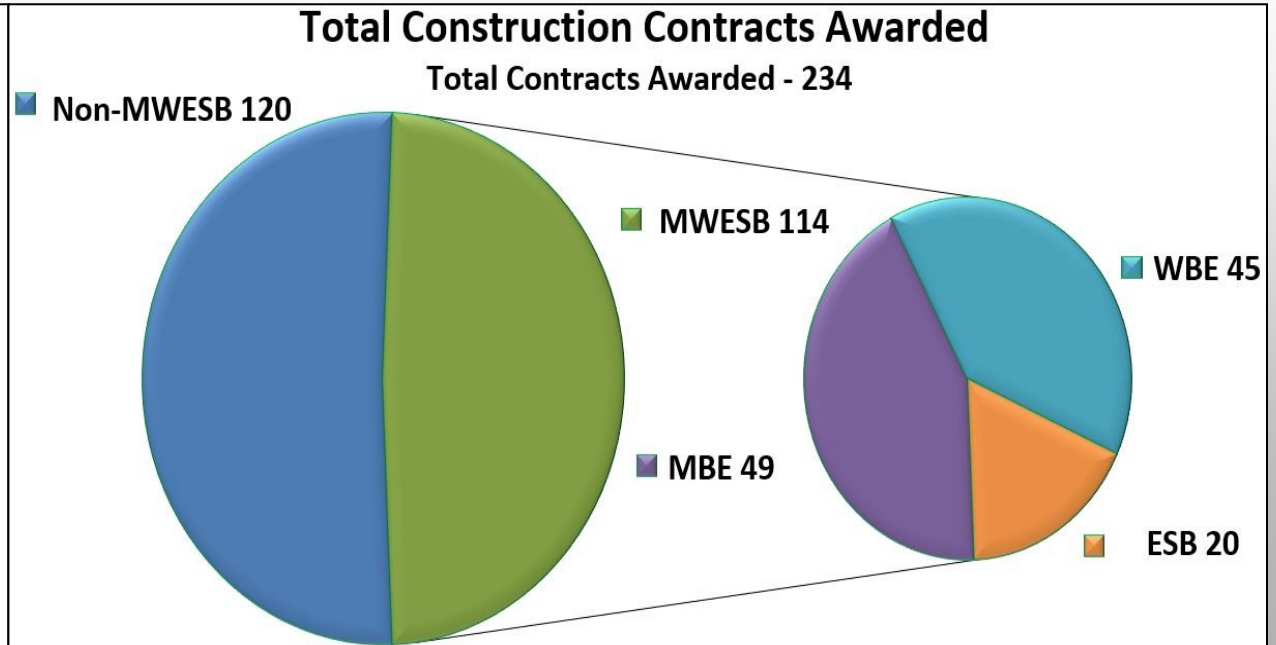


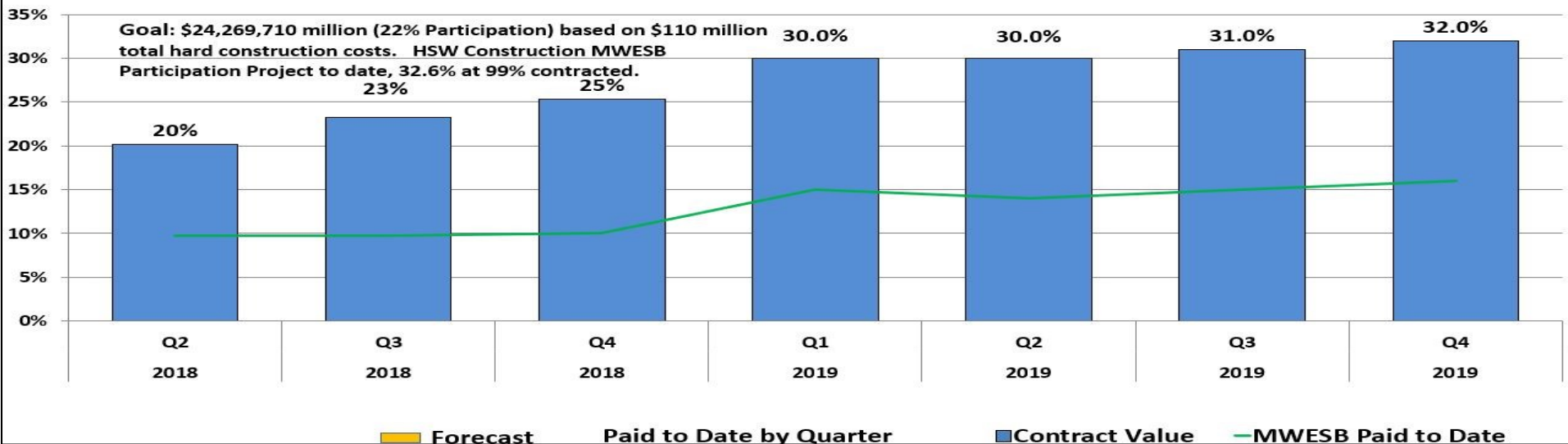
December 2019 Portland Building DBR Construction Dashboard

Summary

- These charts are based on contracts awarded to date.
- The City's goal is to award 22% of hard construction cost to MWESB firms with an additional 3% contractor goal for a total of 25%. Currently, the MWESB Contracted is 32.6%

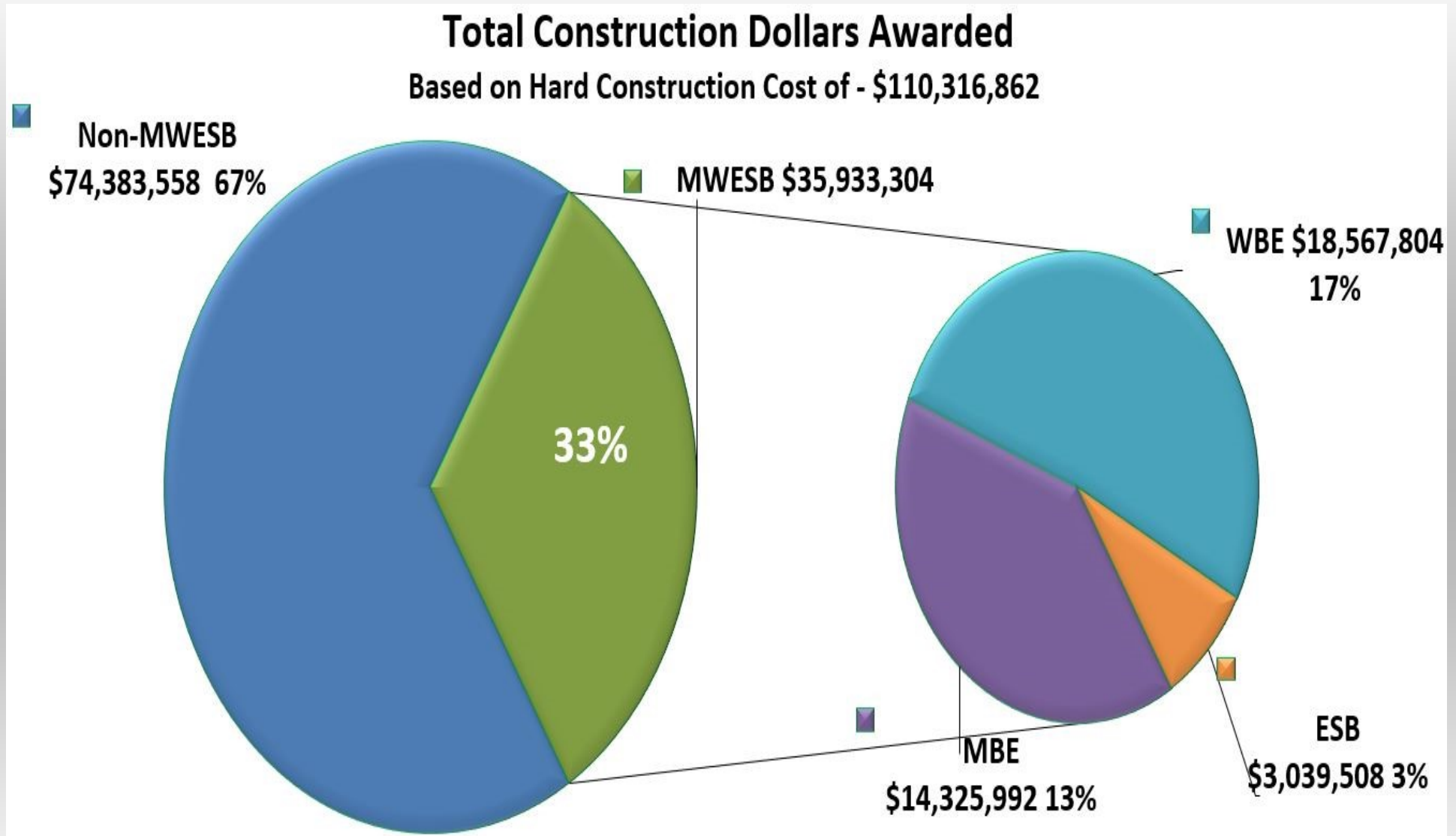


The Portland Building Reconstruction Project Construction MWESB Participation
Howard S. Wright Construction Contracted and Paid to Date



Glossary: MBE—Minority-Owned Business, WBE—Women-Owned Business, ESB—Emerging Small Business,
Cumulative Construction Data through 12/31/2019.

December 2019 Portland Building DBR Construction Dashboard



Cumulative Construction Data through 12/31/2019

December 2019 Portland Building DBR Construction Dashboard

Total Construction MWESB by Ethnicity

Total MWESB Dollars Awarded - \$35,933,304

33% MWESB

LatinX American,
\$7,749,339

54%

Native American
\$3,513,423
25%

WBE & ESB,
\$21,607,312

MBE \$14,325,992

African American,
\$2,448,308
17%

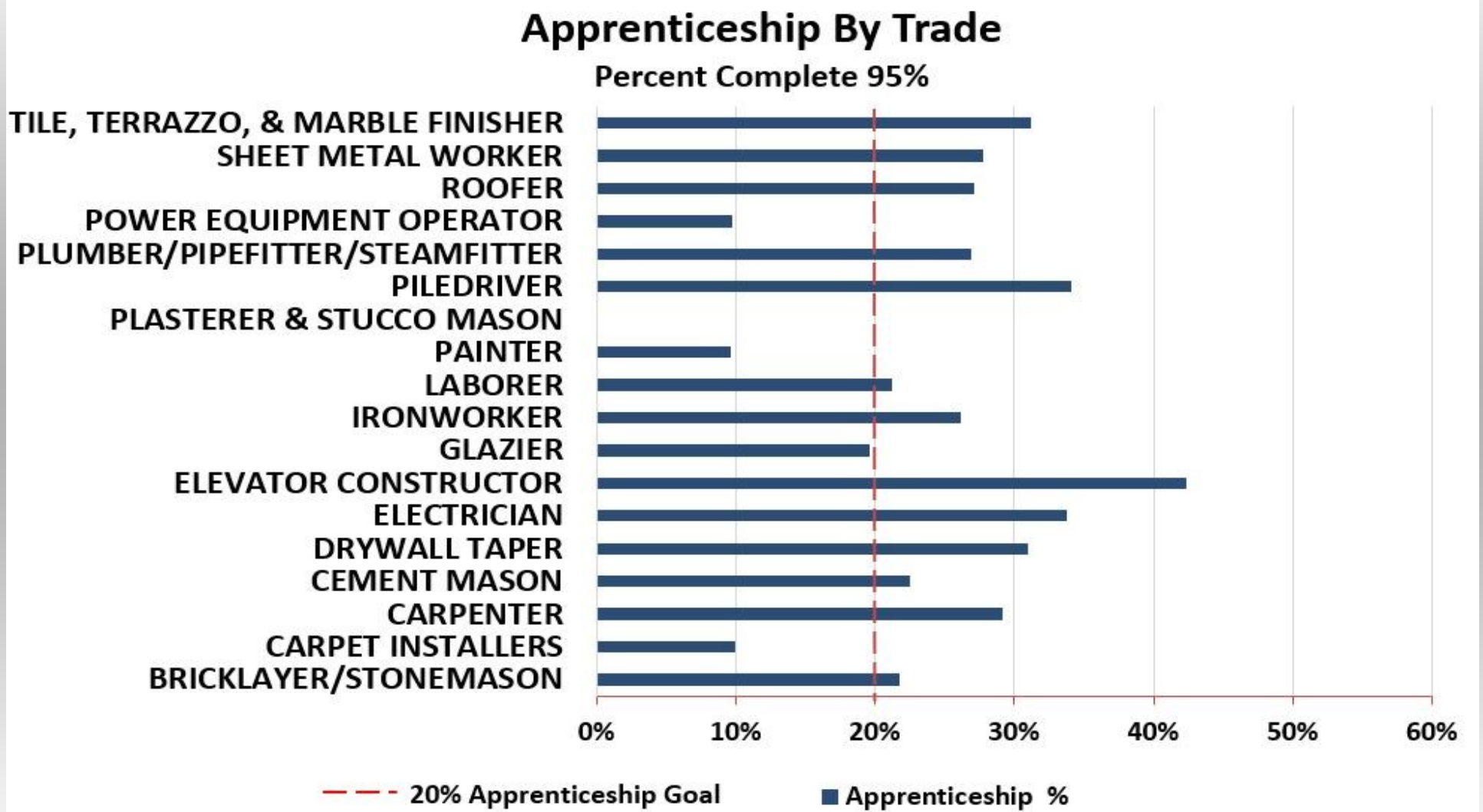
Asian American/Pacific
Islander \$614,922
4%

■ WBE & ESB ■ African American ■ LatinX American ■ Native American ■ Asian American/Pacific Islander

Cumulative Construction Data through 12/31/2019

December 2019 Portland Building DBR Construction Dashboard

Workforce—Apprenticeship by Trade

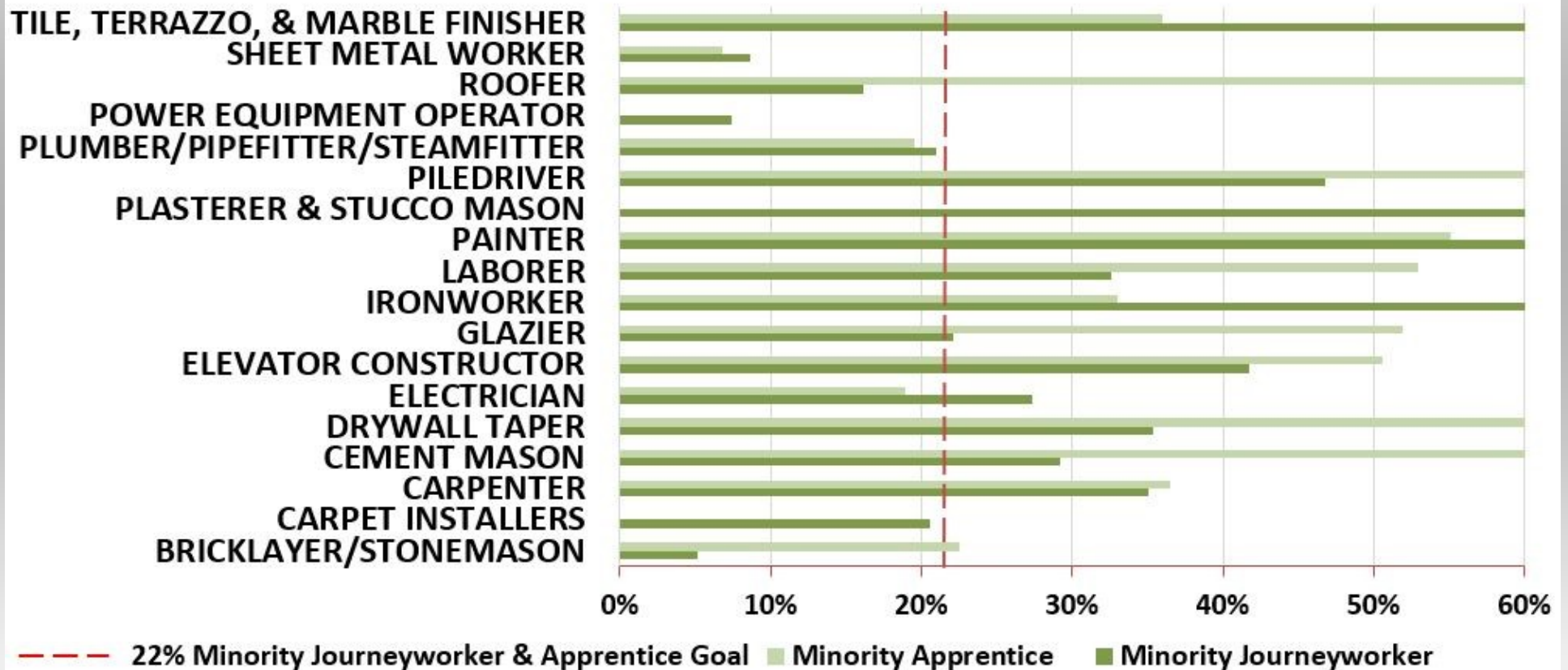


Cumulative Construction Data through 12/31/2019

December 2019 Portland Building DBR Construction Dashboard Workforce—Minority Journey and Apprenticeship by Trade

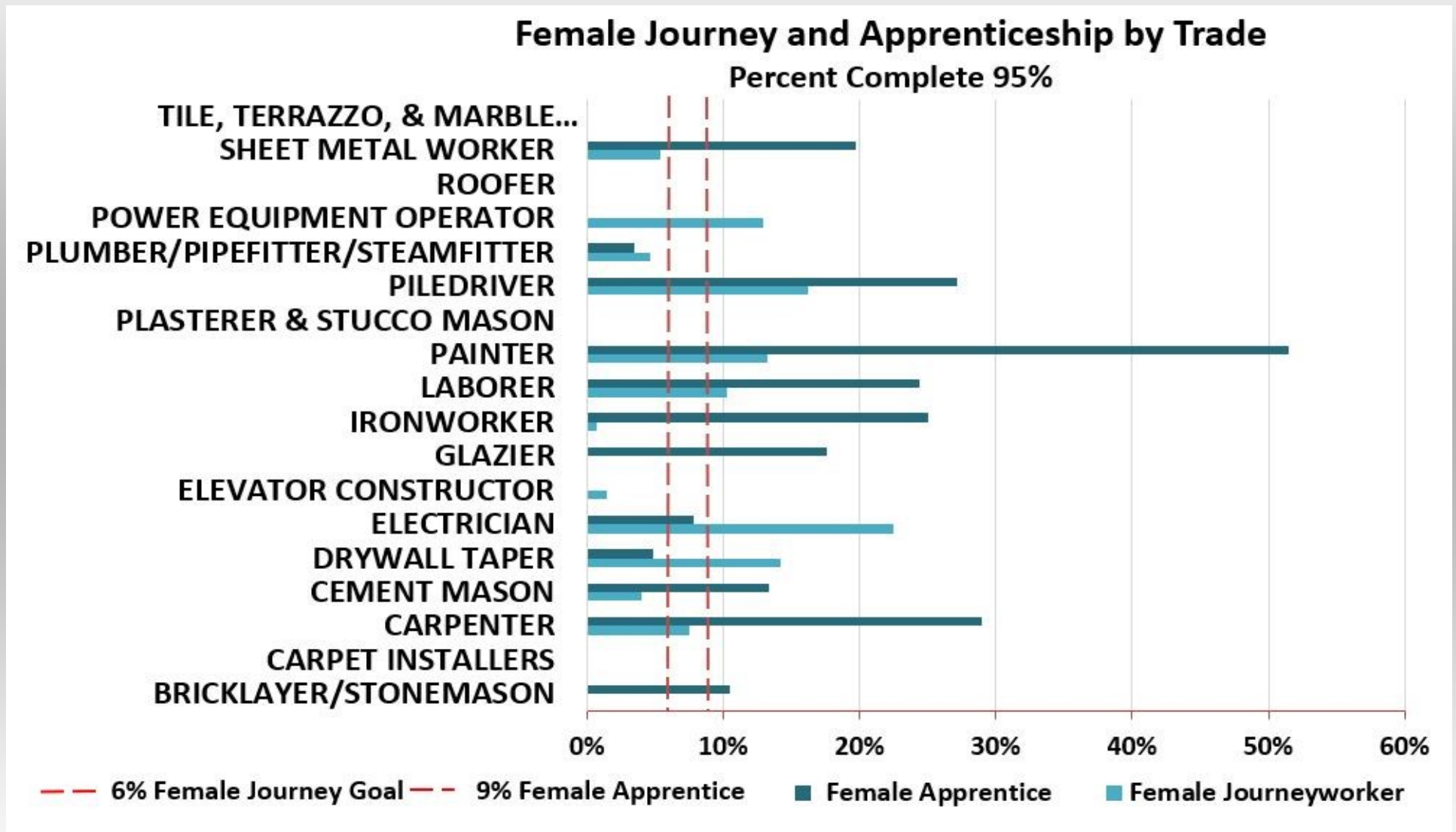
Minority Journey and Apprenticeship by Trade

Percent Complete 95%



Cumulative Construction Data through 12/31/2019

December 2019 Portland Building DBR Construction Dashboard Workforce—Female Journey and Apprenticeship by Trade



Cumulative Construction Data through 12/31/2019