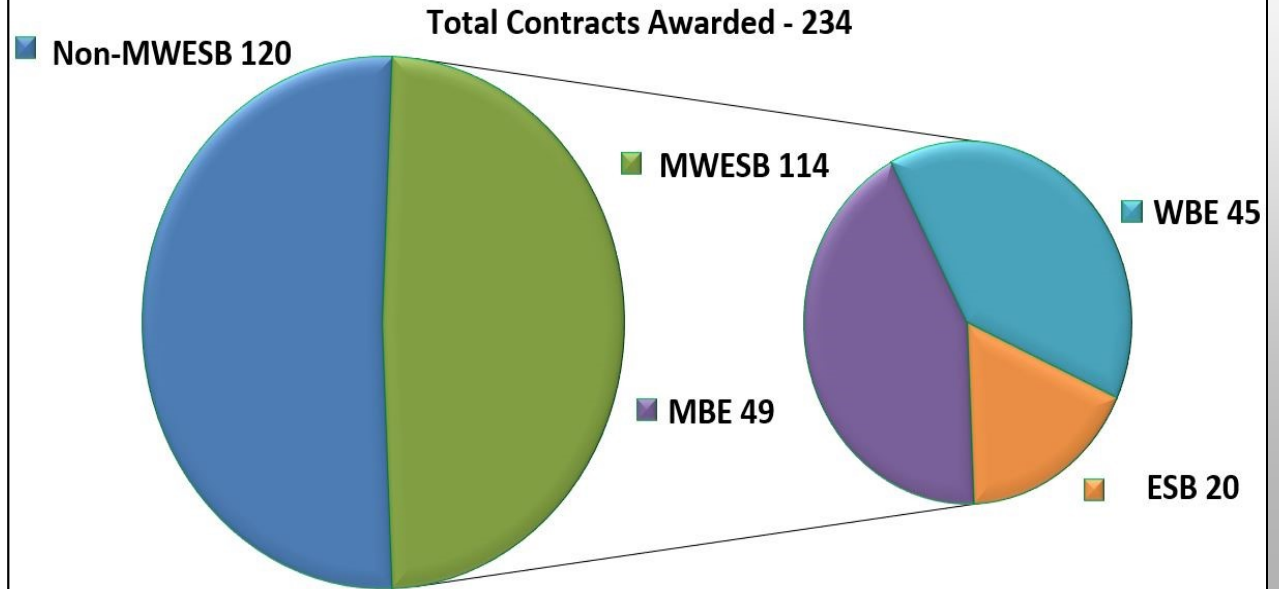


Final Portland Building DBR Construction Dashboard

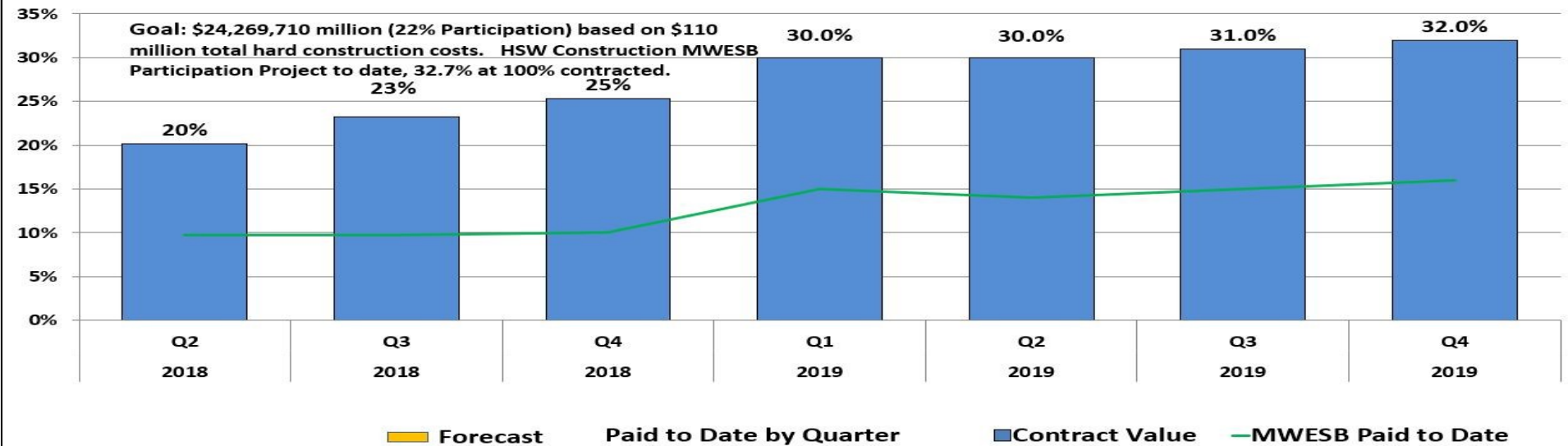
Summary

- These charts are based on contracts awarded to date.
- The City's goal is to award 22% of hard construction cost to MWESB firms with an additional 3% contractor goal for a total of 25%. Currently, the MWESB Contracted is 32.7%

Total Construction Contracts Awarded



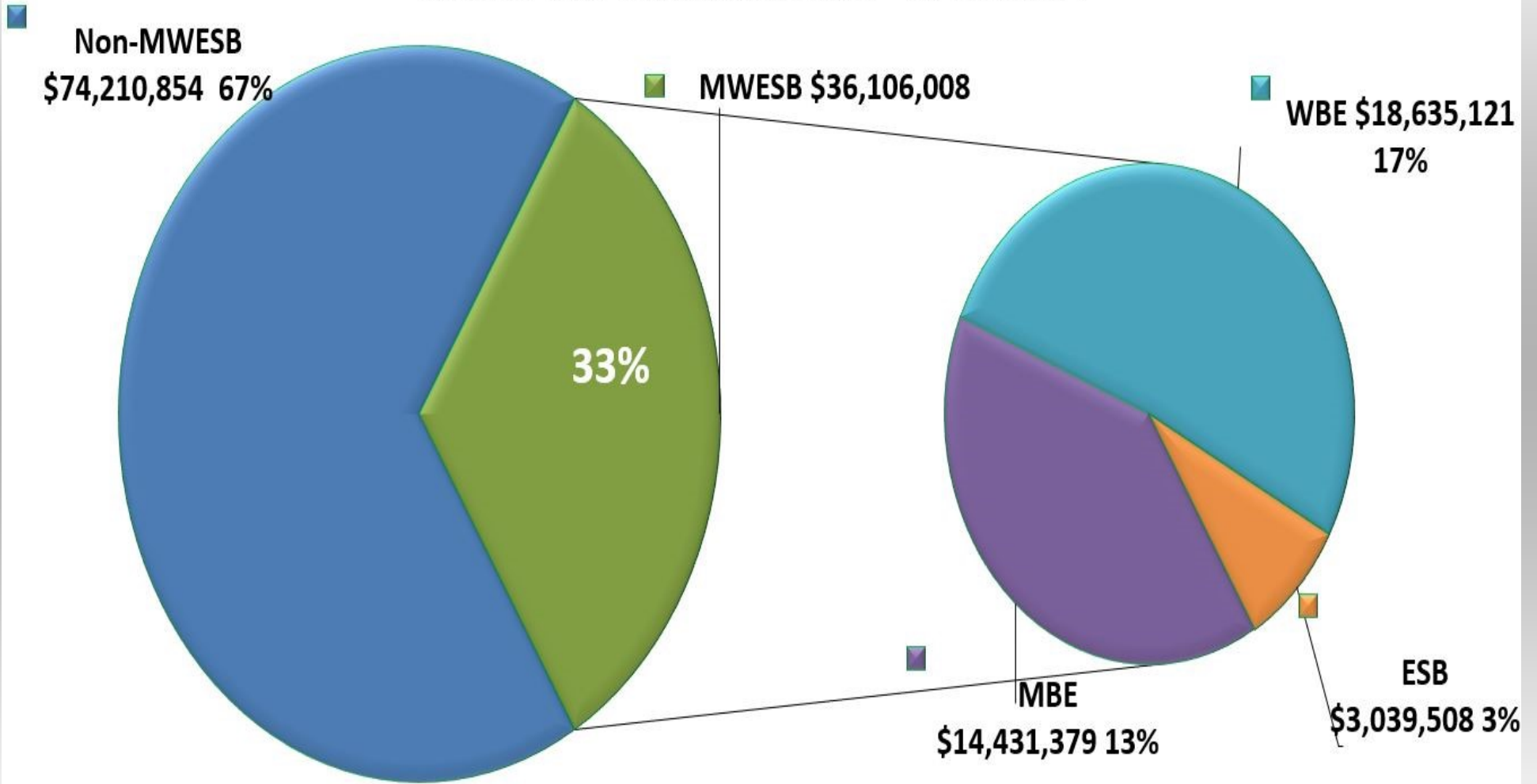
The Portland Building Reconstruction Project Construction MWESB Participation Howard S. Wright Construction Contracted and Paid to Date



Glossary: MBE—Minority-Owned Business, WBE—Women-Owned Business, ESB—Emerging Small Business,
Cumulative Construction Data through 1/31/2020.

Final Portland Building DBR Construction Dashboard

Total Construction Dollars Awarded
Based on Hard Construction Cost of - \$110,316,862



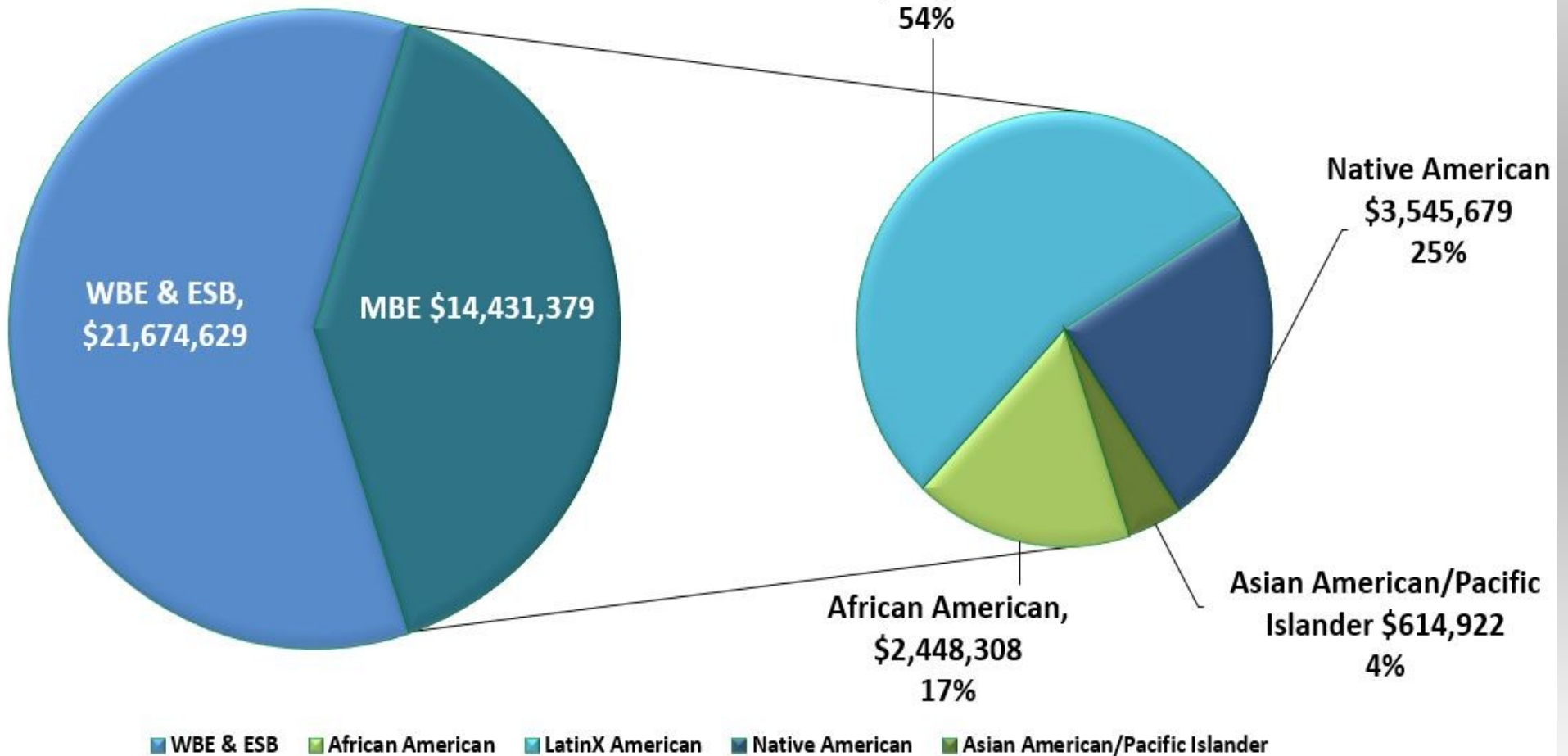
Cumulative Construction Data through 1/31/2020

Final Portland Building DBR Construction Dashboard

Total Construction MWESB by Ethnicity

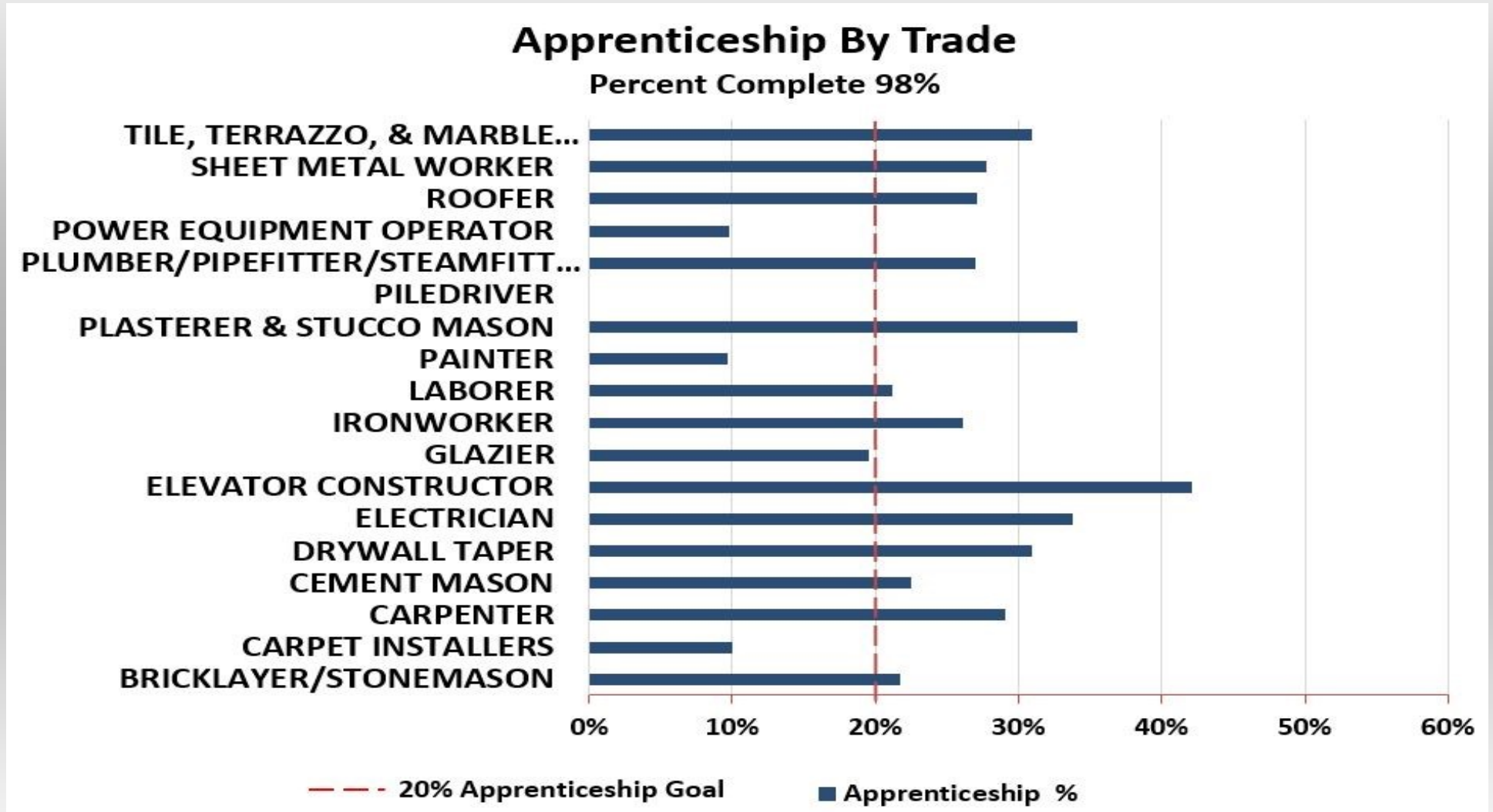
Total MWESB Dollars Awarded - \$36,106,008

33% MWESB



Cumulative Construction Data through 1/31/2020

Final Portland Building DBR Construction Dashboard Workforce—Apprenticeship by Trade

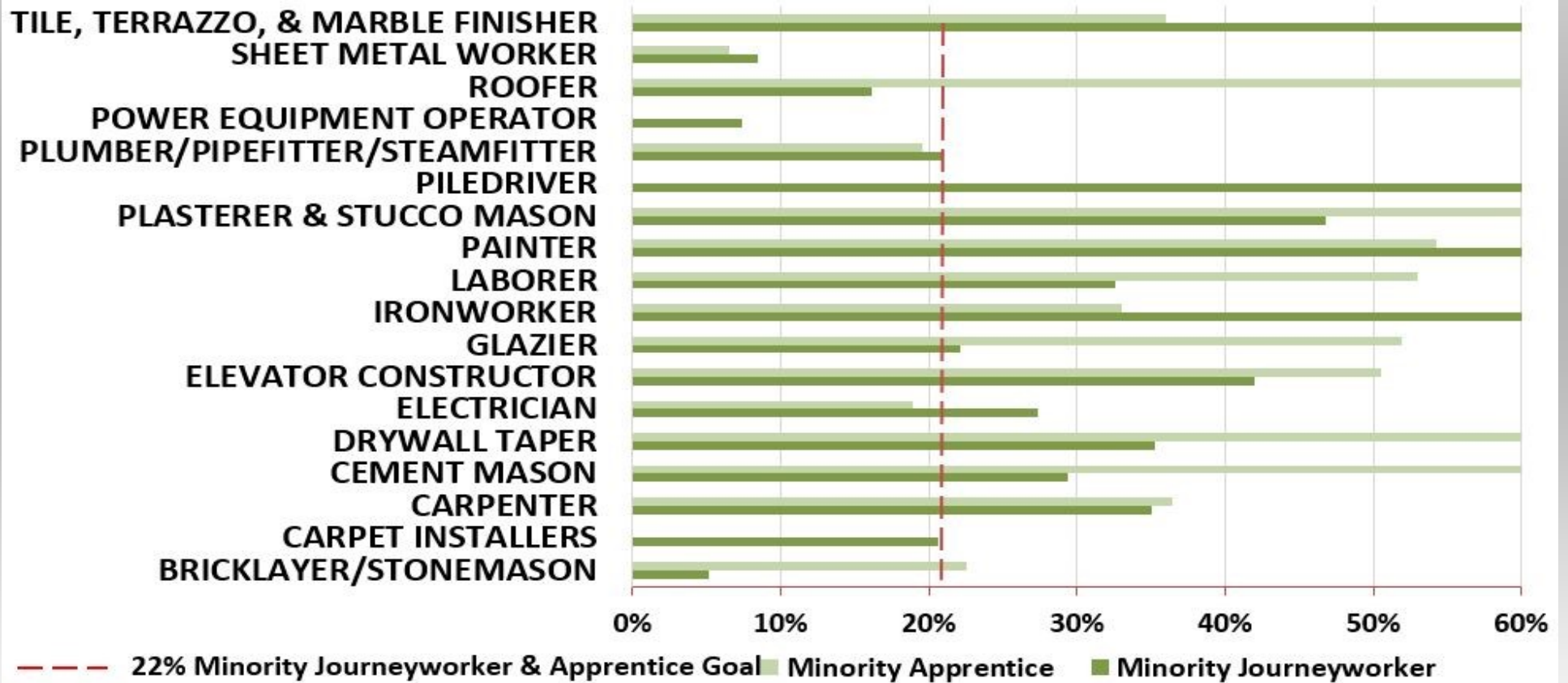


Cumulative Construction Data through 1/31/2020

Final Portland Building DBR Construction Dashboard Workforce—Minority Journey and Apprenticeship by Trade

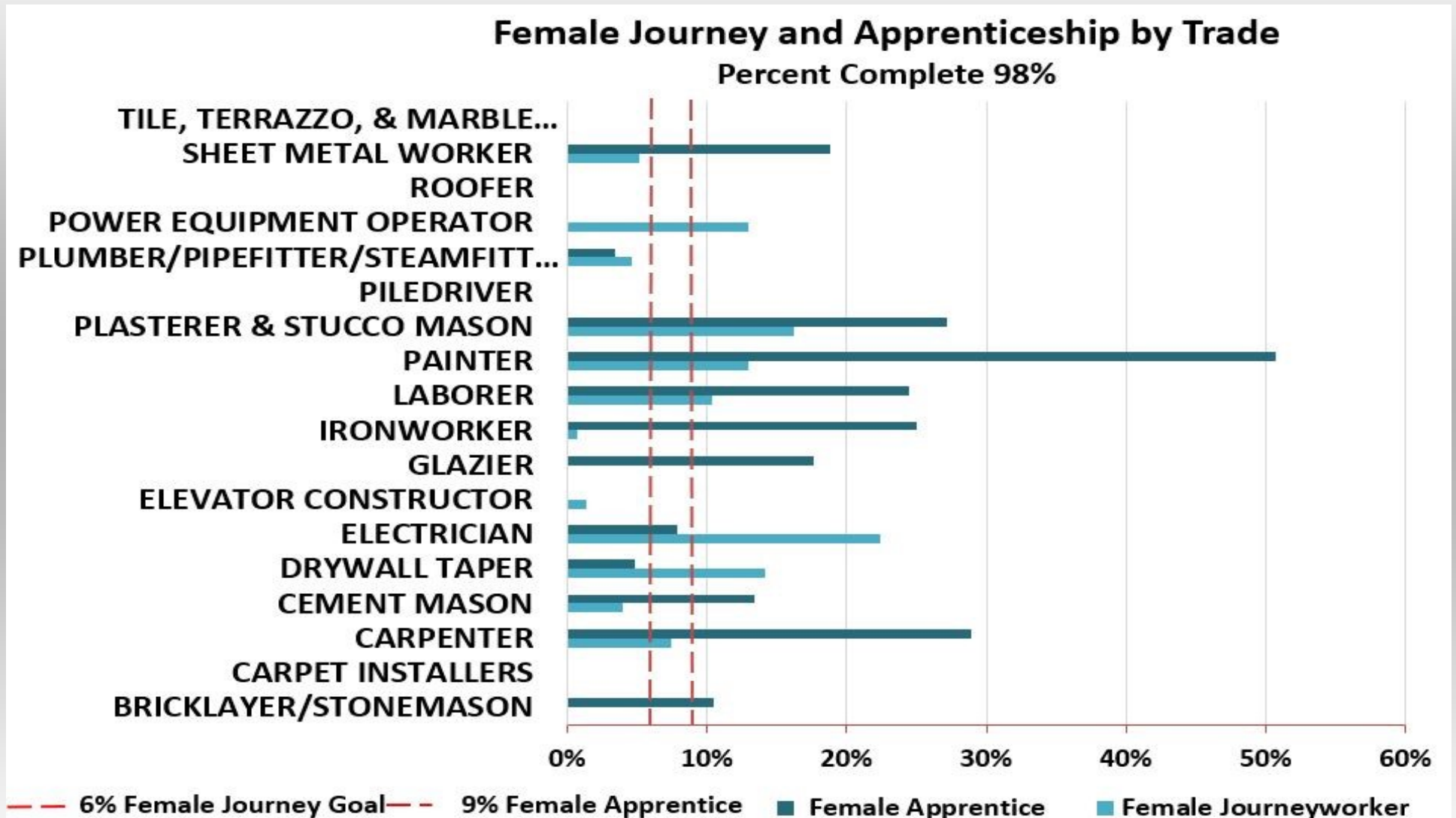
Minority Journey and Apprenticeship by Trade

Percent Complete 98%



Cumulative Construction Data through 1/31/2020

Final Portland Building DBR Construction Dashboard Workforce—Female Journey and Apprenticeship by Trade



Cumulative Construction Data through 1/31/2020