



# Master After Action

## TYPE(S) OF AFTER ACTION

- FORCE                       MEMBER INJURY                       PURSUIT                       DAMAGE/STOLEN/LOST/CRASH  
 SERT / CNT / CIC                       SPECIAL EVENT                       OTHER                       K9                       SUBJECT INJURY

|  |   |                                   |              |
|--|---|-----------------------------------|--------------|
| TO:  | FROM:                                       | CASE NUMBER(S)                    | REVIEW DATE: |
| Assistant Chief Leasure<br>Operations Branch | Sgt. M. Schell<br>Emergency Management Unit | Various                           | Nov 20, 2020 |
|  |   | DATE AND TIME(S) OF OCCURRENCE:   |              |
|  |   | May 29, 2020 to November 15, 2020 |              |

## LOCATION OF OCCURRENCE

|        | TYPE | ADDRESS   |
|--------|------|---|
| +<br>- |      | Various locations in and around the City of Portland. |

## SUMMARY OF EVENTS

As directed by Commander Dobson, this After Action Report (AAR) is meant to be a strategic level review (aka 10,000 foot level) to include all civil unrest events between the May 29, 2020 and November 15, 2020 (including the almost daily protests, September 26th protest and Election protests). This AAR is not meant evaluate use of force or other situations that required separate AAR's.

On May 25, 2020 George Floyd died while in the custody of Minneapolis Police Department officers. Graphic video of the incident went viral, creating intense emotions and concern on the part of community. This has led to protests in Minneapolis and other parts of country. Arson, shootings and other public disorder were associated with events in Minneapolis throughout the country. On May 29, 2020 Portland experienced related peaceful and tumultuous violent protests which resulted in declarations of State of Emergency and city wide curfews.

Protest events and civil unrest continued regularly for over five months and resulted in extensive damage to both public and private property. These events also incurred injuries to the police and community members - including the shooting death of an event attendee by another attendee. Numerous civilian complaints and civil suits have been filed. Multiple Temporary Restraining Orders were issued, as well as prohibitions issued by the City Council and the Mayor in regards to the protest response.

These months of civil unrest required the dedication of substantial scarce PPB resources and the need for outside agency support. The eventual lack of outside agency support, resulted in the Governor issuing Executive Orders taking control of local law enforcement for the September 26, 2020 event and the 2020 Elections protest events, and the use of the National Guard for crowd control during the election protests.

The demobilization of the Incident Command Post occurred on November 15, 2020.

## BUREAU MEMBER

- MEMBER INTERVIEWED SEPARATELY  
 THE MEMBERS STATEMENT WAS MATERIALLY CONSISTENT WITH THEIR WRITTEN DOCUMENTATION.

| INVOLVEMENT | NAME | ECIT ? <input type="checkbox"/> | DPSST | ROLE |
|-------------|------|---------------------------------|-------|------|
|             |      |                                 |       |      |

### MEMBER STATEMENT

- DID THIS MEMBER USE FORCE



# Master After Action

MEMBER INJURED?

ADD MEMBER

REMOVE

## SUBJECT

| NAME    | RACE | GENDER       | DATE OF BIRTH |
|---------|------|--------------|---------------|
|         |      |              |               |
| ADDRESS |      | PHONE NUMBER |               |
|         |      |              |               |

## SUBJECT STATEMENT

SUBJECT ARMED

ADD SUBJECT

REMOVE

## WITNESS INFO

No witnesses present     Unidentified witnesses present

| NAME    | RACE | GENDER | DATE OF BIRTH | PHONE NUMBER |
|---------|------|--------|---------------|--------------|
|         |      |        |               |              |
| ADDRESS |      |        |               |              |
|         |      |        |               |              |

## WITNESS STATEMENTS OR DESCRIPTION OF UNIDENTIFIED WITNESS

ADD WITNESS

REMOVE

## VEHICLE INFORMATION

NO VEHICLE INVOLVED

| ROLE    | PLATE | STATE | MAKE | MODEL | COLOR |
|---------|-------|-------|------|-------|-------|
|         |       |       |      |       |       |
| ADDRESS |       |       |      |       |       |
|         |       |       |      |       |       |

ADD VEHICLE

REMOVE

## INVESTIGATING SUPERVISOR ACTION STATEMENT

## SPECIAL EVENT

EVENT NAME 2020 Civil Unrest

| EVENT DATE | ROLL CALL | START TIME | END TIME | # OF OFFICERS | +/- FROM PREVIOUS | # OF PARTICIPANTS | +/- PREVIOUS YEAR |
|------------|-----------|------------|----------|---------------|-------------------|-------------------|-------------------|
|            |           |            |          |               |                   |                   |                   |

NO INITIAL FISCAL REVIEW ESTIMATE

## ATTACHMENTS

| CLASS | REG HOURS | HOURLY RATE | REG HOUR COST | O/T HOURS | HOURLY RATE | O/T HOUR COST | TOTALS |
|-------|-----------|-------------|---------------|-----------|-------------|---------------|--------|
|       |           |             |               |           |             |               |        |



# Master After Action

|   |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|
| OFFICER                                 |  |  |  |  |  |  |  |
| MOTOR OFC.                              |  |  |  |  |  |  |  |
| SGT/DET/FED                             |  |  |  |  |  |  |  |
| MOTOR SGT                               |  |  |  |  |  |  |  |
| LIEUTENANT                              |  |  |  |  |  |  |  |
| CAPT/COMD                               |  |  |  |  |  |  |  |
| TOTALS                                  |  |  |  |  |  |  |  |
| MISCELLANEOUS<br>ADDITIONAL COSTS TOTAL |  |  |  | TOTAL STRAIGHT TIME COST FOR THIS<br>EVENT |  |  |  |
|   |  |  |  | TOTAL OVERTIME COST FOR THIS EVENT         |  |  |  |
|   |  |  |  | GRAND TOTAL COST                           |  |  |  |

**SEND THIS PORTION TO THE DISTRICT ATTORNEYS OFFICE THROUGH CHANNELS**

## NAME AND SAVE USING THIS FORMAT:

CASE #\_FILE TYPE\_EVENT TYPE\_PRECINCT\_OFFICER(S)\_DATE(YEARDDMM)

**example:18-00001\_AAR\_FORCE\_CENTRAL\_SMITH\_20180127**



# Master After Action

## ADMINISTRATIVE CRITIQUE AND RECOMMENDATIONS

### CRITIQUE AND RECOMMENDATIONS (NON FORCE & K-9 ND)

CRITIQUE AND RECOMMENDATIONS:

Planning Section Input (Sgt Schell)

The PPB AAR process is not designed to capture the totality of over five months of civil unrest. I recommend in the future, PPB have a plan in place to hire outside, independent consultants with in depth experience reviewing critical law enforcement events to provide a comprehensive and transparent review. This will take much longer than the timelines outlined in PPB directives, but will provide us with a more meaningful review.

The original incident command post (ICP) was in the 15th floor SSD computer classroom and annex but had to relocate due to the hazards of remaining in the Justice Center (i.e. the threat of the building being set on fire). The ICP was moved to the large classroom at the Training Division. Neither of these locations were intended to serve as an ICP. PPB must invest the infrastructure (IT, displays, tables, chairs, monitors, etc) at a suitable location with the ability to readily convert to an ICP for a multi operational period incident or event (not withstanding the pandemic distancing requirement experienced with COVID-19).

The event started out with an Incident Action Plan to conclude after one operational period, and there was not reason to believe the event would go more than one operational period, let alone culminate into over five months of civil unrest. DC Davis recommended that future events identify contingencies for a second operational period. This is a sound recommendation, although the lack of scarce crowd control resources, including incident management team (IMT) personnel, will make it difficult to accomplish this for many events in the future until our staffing levels are stable and members receive the applicable incident management training.

Comprehensive resource tracking proved to be difficult due to the shear volume of resources and the move from the ICS-211 form to the UDAR. This was made more difficult without additional dedicated and trained personnel to constantly insure proper tracking through the UDARs. I recommend a work group be established to develop a Resource Tracking SOP to insure accurate resource tracking throughout an event that provides for operational accountability as well fiscal tracking.

The amount of documentation produced over 5 months was immense. I recommend we assign a trained and experienced Documentation Unit Leader at the onset of the future events to actively manage documentation. Lt. Niiya recommended the case number each day be listed in the scribe notes and this will be implemented.

For additional Critque and recommendations please see attached document.

I FORWARDED A COPY OF THE INITIAL PORTION OF THIS AFTER ACTION TO MY RU'S ADMIN TO BE FORWARDED TO THE DA OFFICE FOR THE CRIMINAL CASE AGAINST THE SUBJECT.

I FORWARDED THE FORCE AFTER ACTION WITHIN 72 HOURS OF THE FORCE EVENT AND/OR 7 DAYS OF THE NON FORCE EVENT.

| RANK                             | NAME                |                          | DPSST |              |                |
|----------------------------------|---------------------|--------------------------|-------|--------------|----------------|
| SGT                              | Martin Schell / PSC |                          | 32700 |              |                |
| I FORWARDED THIS AFTER ACTION TO |                     | Sgt. Jeff McDaniel / OSC | ON    | Nov 20, 2020 | TIME3:30:00 PM |



# Master After Action

## COMMAND REVIEW

|                                   |     |          |    |           |                  |
|-----------------------------------|-----|----------|----|-----------|------------------|
| I RECEIVED THIS AFTER ACTION FROM | SGT | McDaniel | ON | 12/4/2020 | TIME 10:46:00 AM |
|-----------------------------------|-----|----------|----|-----------|------------------|

THIS AFTER ACTION WAS RECEIVED WITHIN 72 HOURS OF THE INCIDENT OR WITHIN 7 DAYS OF NON FORCE EVENT.

**COMMAND COMMENTS:**

Due to the length of time of this event and its complexity a seven day time line was not realistic, I communicated with A/C Resch and D/C Davis regarding this and received verbal permission to submit this after action late. Below is the summary of audit points for this after action required by policy. For the overall critique and recommendations please see attached document.

This was a planned event and per policy an Incident Management Team was formed following NIMS and ICS. Due to the length of this event, multiple operational periods occurred and an IAP was written for each period. Throughout the event the PIO, DLOs and the sound truck were used to push out information to the public and participants to inform them of the current situation, requests to self police and refrain from criminal activity. For certain groups this was successful in helping maintain peace and order and for other groups this did not work. DLOs were attached to all events that our threat assessment indicated it safe for them to make contact with group organizers.

As the IC I set out the overall objectives and priorities for each operational period, reviewing and updating such as needed. I also authorized the use of all equipment, protective gear and tactics during the event. Myself or a deputy IC, authorized each and all unlawful assembly and riot declarations and any use of riot control agents at the time of those authorizations. Beyond policy and best practices, Court ordered Temporary Restraining Orders were placed upon the Bureau as well as mandates from city council and the mayor. All of these also factored into when RCAs and less lethal munitions could be used. There were many instances where a riot declaration was made but the use of RCAs or certain types of Less Lethal were not authorized due to many factors such as location, fire danger as an example.

During these declarations the Sound truck provided the required warnings to the public and crowd that we were declaring such and that force and riot control agents may be used. The PIO would use social media platforms to also push out this information. In each case multiple warnings were given by the sound truck often from multiple locations. The Sound truck would confirm with the IMT each time warnings were given, and the number of warnings at each location and at times, the reaction of the crowd. If feasible members in the field would confirm hearing the announcements. In most cases the number of these warnings and announcements given was far higher than the minimum two required. additionally the time given for the crowd to comply with these warnings was usually a minimum of ten plus minutes, often a half hour or more.

Due to the unique length of this event, a Division was created to ensure that daily staffing for the event for the field elements and arrest elements was met. Daily there was a formal briefing to ensure that all supervisors were informed of the objectives and mission for the day. At the end of day, field command would debrief squads and the IC would hold an informal debrief of each section chief and field command to address concerns and make adjustments for the coming day.

Mutual aid was available at the beginning of this event, they were part of the daily briefings and based on their abilities were assigned appropriate tasks. Due to the length of this event , a review of the use of force from other agencies was not conducted. For further information regarding mutual aid see attached document.

There are possible policy violations with this incident.

I find that this case needs to be reviewed further for possible criminal conduct OR significant misconduct.

|            |  |  |    |  |      |
|------------|--|--|----|--|------|
| I NOTIFIED |  |  | ON |  | TIME |
|------------|--|--|----|--|------|

# Master After Action



|  |     |                                     |    |            |                  |
|--|-----|-------------------------------------|----|------------|------------------|
| I FORWARDED OR RETURNED THIS AFTER ACTION TO | LT  | Hughes                              | on | 01/12/2021 | TIME 11:06:00 AM |
| I CONFIRMED THE PROPER EIS ENTRIES WERE MADE | N/A | I CONFIRMED THE PHOTOS WERE IN DIMS |    |            | N/A              |

| RANK | NAME         | DPSST |
|------|--------------|-------|
| CMDR | Craig Dobson | 35609 |

ADD A COMMAND PAGE

REMOVE COMMAND PAGE

## COMMAND REVIEW

|                                   |      |        |    |              |                 |
|-----------------------------------|------|--------|----|--------------|-----------------|
| I RECEIVED THIS AFTER ACTION FROM | CMDR | Dobson | ON | Jan 15, 2021 | TIME 4:30:00 PM |
|-----------------------------------|------|--------|----|--------------|-----------------|

THIS AFTER ACTION WAS RECEIVED WITHIN 72 HOURS OF THE INCIDENT OR WITHIN 7 DAYS OF NON FORCE EVENT.

|             |   |
|-------------|---|
| NO, EXPLAIN | I HAVE REVIEWED ALL OF THE REPORTS ASSOCIATED WITH THIS INCIDENT AND FIND THAT THEY ARE ACCURATE. |
|-------------|---|

No police reports associated with this high level event review. All force reports are attached to appropriate AARs. Additional critique and recommendations attached to this AAR.

I HAVE REVIEWED THE SERGEANT'S INVESTIGATION AND FIND IT TO BE THOROUGH AND COMPLETE.

I HAVE REVIEWED THE SERGEANT'S DECISION POINT ANALYSIS AND CONCUR.

There are possible policy violations with this incident.

I find that this case needs to be reviewed further for possible criminal conduct OR significant misconduct.

|            |  |    |  |      |
|------------|--|----|--|------|
| I NOTIFIED |  | ON |  | TIME |
|------------|--|----|--|------|

|  |           |         |    |              |                 |
|--|-----------|---------|----|--------------|-----------------|
| I FORWARDED OR RETURNED THIS AFTER ACTION TO | INSPECTOR | Lindsey | on | Mar 24, 2021 | TIME 5:45:00 AM |
|--|-----------|---------|----|--------------|-----------------|

|  |  |                                     |  |  |
|--|--|-------------------------------------|--|--|
| I CONFIRMED THE PROPER EIS ENTRIES WERE MADE |  | I CONFIRMED THE PHOTOS WERE IN DIMS |  |  |
|--|--|-------------------------------------|--|--|

| RANK    | NAME       | DPSST |
|---------|------------|-------|
| A/CHIEF | Jami Resch | 37142 |

ADD A COMMAND PAGE

REMOVE COMMAND PAGE