

3A. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Objective 1: Increase Progress Towards Ending Chronic Homelessness

Instructions:

For guidance on completing this form, please reference the FY 2013 CoC Application Detailed Instructions and the FY 2013 CoC Program NOFA. Please submit technical question to the OneCPD Ask A Question at <https://www.onecpd.info/ask-a-question/>.

In FY 2013, applications submitted to HUD for the Continuum of Care (CoC) Program will be evaluated in part based on the extent in which they further the achievement of HUD's goals as articulated in HUD's Strategic Plan and Opening Doors: Federal Strategic Plan to Prevent and End Homelessness (FSP). The first goal in Opening Doors is to end chronic homelessness by 2015. Creating new dedicated permanent supportive housing beds is one way to increase progress towards ending homelessness for chronically homeless persons. Using data from Annual Performance Reports (APR), HMIS, and the 2013 housing inventory count, complete the table below.

3A-1.1 Objective 1: Increase Progress Towards Ending Chronic Homelessness

	Proposed in 2012 CoC Application	2013 Actual Numeric Achievement and Baseline	2014 Proposed Numeric Achievement	2015 Proposed Numeric Achievement
3A-1.1a For each year, provide the total number of CoC-funded PSH beds not dedicated for use by the chronically homeless that are available for occupancy.		465	544	525
3A-1.1b For each year, provide the total number of PSH beds dedicated for use by the chronically homeless.	862	920	990	1,042
3A-1.1c Total number of PSH beds not dedicated to the chronically homeless that are made available through annual turnover.		101	117	113
3A-1d Indicate the percentage of the CoC-funded PSH beds not dedicated to the chronically homeless made available through annual turnover that will be prioritized for use by the chronically homeless over the course of the year.		5%	16%	20%
3A-1.1e How many new PSH beds dedicated to the chronically homeless will be created through reallocation?		0	0	0

3A-1.2 Describe the CoC's two year plan (2014-2015) to increase the number of permanent supportive housing beds available for chronically homeless persons and to meet the proposed numeric goals as indicated in the table above. Response should address the specific strategies and actions the CoC will take to achieve the goal of ending chronic homelessness by the end of 2015. (limit 1000 characters)

Local funding partners (City, County, local housing authority) collaborate extensively with community stakeholders to increase permanent supportive housing (PSH) by incenting set aside of PSH units in new and existing housing developments and prioritizing CoC and other funding for development of new PSH units for CH households. The CoC will achieve its goals by collaborating with CoC-funded nonprofits and the VA to add four new CoC PSH projects and 55 VASH vouchers to the HIC in 2014, and 50 additional VASH vouchers anticipated in 2015. Additionally, six CoC PSH projects have agreed to prioritize non-dedicated PSH beds at turnover. The CoC will also reach out to other PSH projects to form agreements to prioritize nondedicated beds at turnover in the future. In 2013, the CoC forwarded two new PSH project applications for CH (49 beds) created through reallocation, however we do not list them above, as they are Tier 2 projects and we cannot guarantee HUD funding.

3A-1.3 Identify by name the individual, organization, or committee that will be responsible for implementing the goals of increasing the number of permanent supportive housing beds for persons experiencing chronic homelessness. (limit 1000 characters)

The Home for Everyone Coordinating Board (CoC Board) will be responsible for implementing the goals of increasing the number of permanent supportive housing beds for persons experiencing chronic homelessness. The CoC Board will consist of membership from elected officials, private funders and representatives of the broader CoC. The Board will oversee implementation, reporting and evaluation of outcomes with the local Veterans Administration (including its Community Resource and Referral Center and associated outreach staff), the local housing authority and with other locally- and CoC-funded PSH projects that operate dedicated or prioritized PSH beds for chronically homeless. Each of those projects is specifically identified in the annual Housing Inventory Count.

3A. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Objective 2: Increase Housing Stability

Instructions:

For guidance on completing this form, please reference the FY 2013 CoC Application Detailed Instructions and the FY 2013 CoC Program NOFA. Please submit technical question to the OneCPD Ask A Question at <https://www.onecpd.info/ask-a-question/>.

In FY2013, applications submitted to HUD for the Continuum of Care (CoC) Program will be evaluated in part based on the extent in which they further the achievement of HUD's goals as articulated in HUD's Strategic Plan and the Opening Doors: Federal Strategic Plan to Prevent and End Homelessness (FSP). Achieving housing stability is critical for persons experiencing homelessness. Using data from Annual Performance Reports (APR), complete the table below.

3A-2.1 Does the CoC have any non-HMIS projects for which an APR should have been submitted between October 1, 2012 and September 30, 2013? Yes

3A-2.2 Objective 2: Increase Housing Stability

	2013 Actual Numeric Achievement and Baseline	2014 Proposed Numeric Achievement	2015 Proposed Numeric Achievement
3A-2.2a Enter the total number of participants served by all CoC-funded permanent supportive housing projects as reported on APRs submitted during the period between October 1, 2012 and September 30, 2013:	1078	1024	1150
3A-2.2b Enter the total number of participants that remain in CoC-funded PSH projects at the end of the operating year PLUS the number of participants that exited from all CoC-funded permanent supportive housing projects to a different permanent housing destination.	996	952	1081
3A-2.2c Enter the percentage of participants in all CoC-funded projects that will achieve housing stability in an operating year.	92%	93%	94%

3A-2.3 Describe the CoC's two year plan (2014-2015) to improve the housing stability of project participants in CoC Program-funded permanent supportive housing projects, as measured by the number of participants remaining at the end of an operating year as well as the number of participants that exited from all CoC-funded permanent supportive housing projects to a different permanent housing destination. Response should address the specific strategies and actions the CoC will take to meet the numeric achievements proposed in the table above. (limit to 1000 characters)

CoC-funded PSH providers already exceed national housing stability goals, and will improve these outcomes by leveraging other private and public resources to provide supportive services including case management, resident services, and flexible client assistance funds. For example, homeless youth providers leverage a SAMHSA grant to provide supportive services for youth in CoC PSH. We project a slight decrease in total number of participants served in 2014 due to 2013 HUD funding cuts, but several new projects funded in 2011/12 will begin submitting APRs in 2015, which will more than offset anticipated decreases. Over the next two years, the CoC Board will continue to form and monitor CoC-wide goals emphasizing housing retention outcomes at or above HUD's standards. Outcomes will be reported in annual performance-based rankings. The CoC specifically expects to improve performance over time by improving connections to health care and benefits through Medicaid expansion and the ACA.

3A-2.4 Identify by name the individual, organization, or committee that will be responsible for increasing the rate of housing stability in CoC-funded projects. (limit 1000 characters)

The Home for Everyone Coordinating Board (CoC Board) will be responsible for increasing the rate of housing stability in CoC-funded projects. The Board will collaborate implementation and documentation of success with the Collaborative Applicant and CoC-funded PSH projects. Each of those projects is specifically identified in the FY2013 Project Priority Listing. Through the Collaborative Applicant and CoC-funded providers, the Board will identify other mainstream resources that may currently be underutilized to support these goals (such as TANF or Medicaid), and then direct outreach and collaboration efforts to increase access to those resources at a system- and client-level.

3A. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Objective 3: Increase project participants income

Instructions:

For guidance on completing this form, please reference the FY 2013 CoC Application Detailed Instructions and the FY 2013 CoC Program NOFA. Please submit technical question to the OneCPD Ask A Question at <https://www.onecpd.info/ask-a-question/>.

In FY2013, applications submitted to HUD for the Continuum of Care (CoC) Program will be evaluated in part based on the extent in which they further the achievement of HUD's goals as articulated in HUD's Strategic Plan and the Opening Doors: Federal Strategic Plan to Prevent and End Homelessness (FSP). Assisting project participants to increase income is one way to ensure housing stability and decrease the possibility of returning to homelessness. Using data from Annual Performance Reports (APR), complete the table below.

3A-3.1 Number of adults who were in CoC-funded projects as reported on APRs submitted during the period between October 1, 2012 and September 30, 2013: 2205

3A-3.2 Objective 3: Increase project participants income

	2013 Actual Numeric Achievement and Baseline	2014 Proposed Numeric Achievement	2015 Proposed Numeric Achievement
3A-3.2a Enter the percentage of participants in all CoC-funded projects that increased their income from employment from entry date to program exit?	11%	20%	20%
3A-3.2b Enter the percentage of participants in all CoC-funded projects that increased their income from sources other than employment from entry date to program exit?	17%	20%	20%

3A-3.3 In the table below, provide the total number of adults that were in CoC-funded projects with each of the cash income sources identified below, as reported on APRs submitted during the period between October 1, 2012 and September 30, 2013.

Cash Income Sources	Number of Participating Adults	Percentage of Total in 3A-3.1	
Earned Income	397	18.00	%
Unemployment Insurance	50	2.27	%
SSI	313	14.20	%

SSDI	165	7.48	%
Veteran's disability	28	1.27	%
Private disability insurance	0		%
Worker's compensation	2	0.09	%
TANF or equivalent	378	17.14	%
General Assistance	0		%
Retirement (Social Security)	27	1.22	%
Veteran's pension	13	0.59	%
Pension from former job	6	0.27	%
Child support	40	1.81	%
Alimony (Spousal support)	3	0.14	%
Other Source	46	2.09	%
No sources	860	39.00	%

**3A-3.4 Describe the CoC's two year plan (2014-2015) to increase the percentage of project participants in all CoC-funded projects that increase their incomes from non-employment sources from entry date to program exit. Response should address the specific strategies and actions the CoC will take to meet the numeric achievements proposed in the table (3A-3.2) above.
(limit 1000 characters)**

The CoC projects marginal increases in participants exiting with increased income from sources other than employment, primarily due to anticipated federal cuts to mainstream benefits including TANF and Unemployment Insurance. The cuts may be partially offset by potential COLAs for SSI and SSDI, but the CoC cannot guarantee this. CoC-funded providers will leverage increased local investment to assess participant eligibility for and enrollment in mainstream benefits programs. At a system level, the Coordinating Committee to End Homelessness regularly hosts in-depth training and technical assistance for improving access to benefits (like Medicaid and SSI), and the CoC locally funds a Benefits Eligibility Specialists Team that ensures that homeless persons with disabilities are connected with SSI, SSDI and health insurance . Additionally, the HMIS Lead expects that the CoC will demonstrate improved outcomes through continued data quality improvement regarding income at exit.

**3A-3.5 Describe the CoC's two year plan (2014-2015) to increase the percentage of project participants in all CoC-funded projects that increase their incomes through employment from entry date to program exit. Response should address the specific strategies and actions the CoC will take to meet the numeric achievements proposed in the table above.
(limit 1000 characters)**

The CoC's 2013 actual numeric achievement reported at 3A-3.2a was calculated using incorrect methodology required by HUD via FAQ 1469. Our proposed numeric achievements are based on the correct calculation of our current actual achievement (19%). The CoC and its funded providers, will achieve these goals by increasing investment in ambitious local plans to increase economic opportunity for homeless persons and access to programs designed to meet them. Examples include the CoC-funded Employment Recovery Project, which focuses on connecting adults with jobs at program exit; the local Economic Opportunity Initiative, which increases job training and placement, including supported employment programs; and the local housing authority's use of its Moving to Work status and strong relationships with Multnomah County-funded antipoverty providers and the local Workforce Investment Board to leverage flexible housing assistance with assertive engagement and job training and placement activities.

3A-3.6 Identify by name the individual, organization, or committee that will be responsible for increasing the rate of project participants in all CoC-funded projects that increase income from entry date to program exit. (limit 1000 characters)

The Home for Everyone Coordinating Board (CoC Board) will be responsible for increasing the rate of project participants in all CoC-funded projects that increase income from entry date to program exit. The Board will work with the Collaborative Applicant and HMIS lead to annually monitor data quality and performance related to income at exit and direct training and technical assistance to projects to facilitate improvement. The Board will monitor local investment in and access to the Benefits Eligibility Specialists Team, and will coordinate with the VA to assess access to VA disability and pension benefits for CoC-assisted veterans. Through the Collaborative Applicant and CoC-funded providers, the Board will identify other mainstream resources that may currently be underutilized (such as TANF or SSI), and then direct outreach and collaboration efforts to increase access to those resources at a system- and client-level.

3A. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Objective 4: Increase the number of participants obtaining mainstream benefits

Instructions:

For guidance on completing this form, please reference the FY 2013 CoC Application Detailed Instructions and the FY 2013 CoC Program NOFA. Please submit technical question to the OneCPD Ask A Question at <https://www.onecpd.info/ask-a-question/>.

In FY2013, applications submitted to HUD for the Continuum of Care (CoC) Program will be evaluated in part based on the extent in which they further the achievement of HUD's goals as articulated in HUD's Strategic Plan and the Opening Doors: Federal Strategic Plan to Prevent and End Homelessness (FSP). Assisting project participants to obtain mainstream benefits is one way to ensure housing stability and decrease the possibility of returning to homelessness. Using data from Annual Performance Reports (APR), complete the table below.

3A-4.1 Number of adults who were in CoC-funded projects as reported on APRs submitted during the period between October 1, 2012 and September 30, 2013. 2205

3A-4.2 Objective 4: Increase the number of participants obtaining mainstream benefits

	2013 Actual Numeric Achievement and Baseline	2014 Proposed Numeric Achievement	2015 Proposed Numeric Achievement
3A-4.2a Enter the percentage of participants in ALL CoC-funded projects that obtained non-cash mainstream benefits from entry date to program exit.	63%	64%	65%

3A-4.3 In the table below, provide the total number of adults that were in CoC-funded projects that obtained the non-cash mainstream benefits from entry date to program exit, as reported on APRs submitted during the period between October 1, 2013 and September 30, 2013.

Non-Cash Income Sources	Number of Participating Adults	Percentage of Total in 3A-4.1
Supplemental nutritional assistance program	1732	78.55 %
MEDICAID health insurance	333	15.10 %
MEDICARE health insurance	41	1.86 %
State children's health insurance	7	0.32 %
WIC	15	0.68 %

VA medical services	20	0.91	%
TANF child care services	2	0.09	%
TANF transportation services	2	0.09	%
Other TANF-funded services	1	0.05	%
Temporary rental assistance	0		%
Section 8, public housing, rental assistance	75	3.40	%
Other Source	11	0.50	%
No sources	324	14.69	%

3A-4.4 Describe the CoC's two year plan (2014-2015) to increase the percentage of project participants in all CoC-funded projects that access mainstream benefits from entry date to program exit. Response should address the specific strategies and actions the CoC will take to meet the numeric achievements proposed in the table above. (limit 1000 characters)

CoC-funded providers already exceed national goals for assisting program participants to access mainstream benefits and will increase these outcomes by continuing existing successful mainstream outreach and enrollment activities. Through recent Medicaid expansion in Oregon and improved access to VA medical services through the local Community Resource and Referral Center, we will see increases in future year's access to health insurance, though most of the increase will likely be duplicative of high existing access to SNAP. Several CoC-funded providers recently received outreach grants to assist the state Medicaid program with Medicaid enrollment under the Affordable Care Act. Providers will use these grants to expand existing successful community efforts, like the Benefits Eligibility Specialists Team, which provides homeless individuals with assistance in securing SSI, SSDI and/or health insurance.

3A-4.5 Identify by name the individual, organization, or committee that will be responsible for increasing the rate of project participants in all CoC-funded projects that that access non-cash mainstream benefits from entry date to program exit. (limit 1000 characters)

The Home for Everyone Coordinating Board (CoC Board) will be responsible for increasing the rate of project participants in all CoC-funded projects that that access non-cash mainstream benefits from entry date to program exit. The Board will work with the Collaborative Applicant and HMIS lead to annually monitor data quality and performance related to mainstream benefits access at exit and direct training and technical assistance to projects to facilitate improvement. The Board will monitor local investment in and access to the Benefits Eligibility Specialists Team, and will coordinate with the VA to assess access to VA health benefits for CoC-assisted veterans. Through the Collaborative Applicant and CoC-funded providers, the Board will identify other mainstream resources that may currently be underutilized (such as Medicaid), and then direct outreach and collaboration efforts to increase access to those resources at a system- and client-level.

3A. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Objective 5: Using Rapid Re-Housing as a method to reduce family homelessness

Instructions:

For guidance on completing this form, please reference the FY 2013 CoC Application Detailed Instructions and the FY 2013 CoC Program NOFA. Please submit technical question to the OneCPD Ask A Question at <https://www.onecpd.info/ask-a-question/>.

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3A-5.1 Objective 5: Using Rapid Re-housing as a method to reduce family homelessness.

	2013 Actual Numeric Achievement and Baseline	2014 Proposed Numeric Achievement	2015 Proposed Numeric Achievement
3A-5.1a Enter the total number of homeless households with children per year that are assisted through CoC-funded rapid re-housing projects.	0	81	81
3A-5.1b Enter the total number of homeless households with children per year that are assisted through ESG-funded rapid re-housing projects.	7	7	4
3A-5.1c Enter the total number of households with children that are assisted through rapid re-housing projects that do not receive McKinney-Vento funding.	0	48	60

3A-5.2 Describe the CoC's two year plan (2014-2015) to increase the number homeless households with children assisted through rapid re-housing projects that are funded through either McKinney-Vento funded programs (CoC Program, and Emergency Solutions Grants program) or non-McKinney-Vento funded sources (e.g., TANF). Response should address the specific strategies and actions the CoC will take to meet the numeric achievements proposed in the table above. (limit 1000 characters)

The CoC and its providers have a long history of local investment in rapid rehousing activities for homeless families, dating back to the 2005 creation of its Short-Term Rent Assistance program collaboratively funded by multiple jurisdictional partners with local, state and federal resources (including ESG) and administered by the local housing authority. This consolidation of multiple funding streams into one system was an early achievement of the local Plan to End Homelessness. Most of the CoC-funded transitional housing units for families operated as transition-in-place scattered site leasing projects and were converted to RRH projects under the FY2012 CoC competition. The majority of gains in RRH units for families between 2012 and 2013 are reflective of the recategorization of these units in the HIC. Additional gains in 2015 are due to the newly organized coordinated entry system for homeless families which is built on a foundation of flexible, locally-funded RRH assistance.

3A-5.3 Identify by name the individual, organization, or committee that will be responsible for increasing the number of households with children that are assisted through rapid re-housing in the CoC geographic area. (limit 1000 characters)

The Home for Everyone Coordinating Board (CoC Board) will be responsible for increasing the number of households with children that are assisted through rapid re-housing in the CoC geographic area. The Board will assess overall need for rapid rehousing resources and make recommendations to funding jurisdictions regarding appropriate funding levels. The Board will work closely with the HMIS Lead and the Homeless Family System of Care to continue development and deployment of the coordinated entry system for homeless families and the incorporation of all CoC-funded resources into that network. The HMIS Lead, in consultation with the Collaborative Applicant will monitor correct characterization of units in the HIC.

3A-5.4 Describe the CoC’s written policies and procedures for determining and prioritizing which eligible households will receive rapid re-housing assistance as well as the amount or percentage of rent that each program participant must pay, if applicable. (limit 1000 characters)

The CoC intentionally maintains a diverse set of program-specific policies and procedures that prioritize flexible delivery of rent assistance resources that are responsive to individual family needs. To-date the CoC’s policies and procedures for the delivery of ESG- and CoC-funded rapid rehousing assistance have been fully inclusive of the respective Interim Rules, but generally not more restrictive than them. Projects must submit policies and procedures for review by the administering agency (in most cases, the local housing authority’s Short Term Rent Assistance program), which establishes minimum policy standards and monitors for compliance with approved program-specific policies. The recently developed coordinated entry system for homeless families uses evidence-based Assertive Engagement strategies and the F-SPDAT to assess family needs and prioritize type, duration, and depth of services, while maintaining flexibility to respond to individual family needs.

3A-5.5 How often do RRH providers provide case management to households residing in projects funded under the CoC and ESG Programs?

(limit 1000 characters)

CoC- and ESG-funded rapid rehousing providers provide case management to participating households at least monthly, and generally more frequently (most at least weekly). Most projects use an Assertive Engagement model with intensive direct case management contact up-front that diminishes as families stabilize in housing and exit the program.

3A-5.6 Do the RRH providers routinely follow up with previously assisted households to ensure that they do not experience additional returns to homelessness within the first 12 months after assistance ends?

(limit 1000 characters)

Since the 10-Year Plan to End Homelessness launched in 2005, the CoC has placed a high priority on measuring housing placement and retention outcomes. All rapid rehousing projects are required to routinely follow-up with previously assisted households to assess housing stability at 3-, 6-, and 12-months post-placement. This outreach focuses on assessing current stability and connecting families with supportive assistance (like flexible, locally-funded eviction prevention resources) to support housing retention and avoid returns to homelessness. The CoC annually monitors project performance against aggressive community standards for follow-up contact and housing retention outcomes.

3B. Continuum of Care (CoC) Discharge Planning: Foster Care

Instructions:

For guidance on completing this form, please reference the FY 2013 CoC Application Detailed Instructions and the FY 2013 CoC Program NOFA. Please submit technical question to the OneCPD Ask A Question at <https://www.onecpd.info/ask-a-question/>.

3B-1.1 Is the discharge policy in place State Mandated Policy mandated by the State, the CoC, or other?

**3B-1.1a If other, please explain.
(limit 750 characters)**

**3B-1.2 Describe the efforts that the CoC has taken to ensure persons are not routinely discharged into homeless and specifically state where persons routinely go upon discharge.
(limit 1000 characters)**

In 2003, Oregon enacted SB808, creating Department of Human Services (DHS) policy requiring transition plans to independent living for all youth age 16 and older in DHS custody prior to discharge from the foster care system. The plans must address youth's needs and goals related to: Supportive Relationships/Community Connections, Housing, Education, Employment, and Mental and Physical Health. If a youth is unable to become self-sufficient, the youth may remain in Oregon Department of Human Services (DHS) care up to age 21. If a discharged youth becomes homeless, local youth system providers work with DHS to ensure the youth receives appropriate housing and services. In 2011, the local housing authority and DHS secured a grant for Family Unification Program vouchers, and are partnering with the youth system to provide case management to allow vouchers for permanent housing for both homeless former foster youth and youth transitioning out of care into homelessness.

**3B-1.3 Identify the stakeholders and/or collaborating agencies that are responsible for ensuring that persons being discharged from a system of care are not routinely discharged into homelessness.
(limit 1000 characters)**

The Juvenile Court/Citizen's Review Board must review, and a judge must sign, each youth discharge plan certifying that 1) it is adequate to ensure the child's successful transition to independent living, 2) the Oregon Department of Human Services (DHS) has offered appropriate services pursuant to the plan, and 3) DHS has involved the youth in the development of the plan. Discharge plans also incorporate any other applicable plans, including Individual Education Plans, Vocational Rehabilitation Plan, Workforce Investment Act, etc. Within our CoC, specific youth service providers include Janus, Outside In, the Native American Youth and Family Center, and New Avenues for Youth. These providers work closely with local public and alternative schools, community colleges, Oregon Department of Human Services vocational rehabilitation programs, and contracted providers of the local Workforce Investment Board (Worksystems, Inc.).

3B. Continuum of Care (CoC) Discharge Planning: Health Care

Instructions:

For guidance on completing this form, please reference the FY 2013 CoC Application Detailed Instructions and the FY 2013 CoC Program NOFA. Please submit technical question to the OneCPD Ask A Question at <https://www.onecpd.info/ask-a-question/>.

3B-2.1 Is the discharge policy in place mandated by the State, the CoC, or other? CoC Adopted Policy

3B-2.1a If other, please explain.
(limit 750 characters)

3B-2.2 Describe the efforts that the CoC has taken to ensure persons are not routinely discharged into homeless and specifically state where persons routinely go upon discharge.
(limit 1000 characters)

Though no statewide or local policy prohibits discharge from health care institutions into homelessness, the CoC and its partners aggressively pursue policies and practices to prevent it. Oregon is an early adopter of the ACA's coordinated care models, and Multnomah County's primary coordinated care organization (Health Share) has leads efforts to integrate housing and health care. Central City Concern and Multnomah County, both CoC-funded providers, are founding board members of Health Share. Regional CoC coordinators met with Health Share discharge planners in 2013 to strengthen collaboration across systems. Health care providers fund respite beds including 35 respite beds operated by Central City Concern's Recuperative Care Program that annually serve 200 homeless individuals, most with acute medical conditions; and 40 beds through the Hospital to Home program operated by Northwest Pilot Project, which serve homeless seniors. Neither program is funded through HUD CoC funds.

3B-2.3 Identify the stakeholders and/or collaborating agencies that are responsible for ensuring that persons being discharged from a system of care are not routinely discharged into homelessness.
(limit 1000 characters)

The primary stakeholders are the region's major hospital systems, including Providence, Kaiser, Legacy, and Oregon Health and Sciences University, and the network of community health centers organized under the Coalition of Community Clinics are also key stakeholders. These entities have recently begun to work very closely together under the region's largest community care organization, known as Health Share Oregon, which is working aggressively to pursue health care reform to comply with state and federal health care policy changes, including the Affordable Care Act. Central City Concern, one of the largest CoC-funded housing and service providers is a founding member of Health Share Oregon, and the CCO is closely examining the need for supportive housing to help reduce health care costs and improve treatment outcomes. Other key stakeholders include local housing and service funding partners (the Portland Housing Bureau, Multnomah County, and Home Forward).

3B. Continuum of Care (CoC) Discharge Planning: Mental Health

Instructions:

For guidance on completing this form, please reference the FY 2013 CoC Application Detailed Instructions and the FY 2013 CoC Program NOFA. Please submit technical question to the OneCPD Ask A Question at <https://www.onecpd.info/ask-a-question/>.

3B-3.1 Is the discharge policy in place State Mandated Policy mandated by the State, the CoC, or other?

**3B-3.1a If other, please explain.
(limit 750 characters)**

**3B-3.2 Describe the efforts that the CoC has taken to ensure persons are not routinely discharged into homeless and specifically state where persons routinely go upon discharge.
(limit 1000 characters)**

Oregon statutes 426.490 to 426.500 direct the state's discharge practices from state psychiatric institutions. The statutes require the State to assist in improving the quality of life of chronically mentally ill persons by ensuring a range of residential opportunities and support services. A written discharge plan is required prior to discharge for each person with a serious mental illness who is a patient at a state mental institution. Supporting resources include a wide range of structured, 24/7 staffed residential buildings such as the Royal Palm and Bridgeview. Many of these are associated with CoC-funded housing and service programs, but the programs are not generally funded with CoC resources. Recent changes to state Medicaid policy incent county mental health organizations to adopt coordinated care models that allow flexible use of Medicaid dollars to support rental assistance and other supportive services to improve housing and mental health outcomes.

**3B-3.3 Identify the stakeholders and/or collaborating agencies that are responsible for ensuring that persons being discharged from a system of care are not routinely discharged into homelessness.
(limit 1000 characters)**

The state-mandated discharge plan, prepared jointly by the patient, State Hospital social workers, Multnomah County Mental Health and Addiction Services staff, and a case manager, prescribes for the basic and special needs of the individual. Persons who have more significant barriers to community placement will often be assisted through the State of Oregon Addictions and Mental Health Division AMHI initiative. Persons who are under the jurisdiction of the Psychiatric Security Review Board are not released to the community without housing arrangements and mental health service arrangements in place. Health Share, the primary Coordinated Care Organization in Multnomah County receives state money for flexible housing placement and rental assistance, skills training, medication administration, assertive community treatment teams, and intensive case management, each aligned with local homelessness prevention activities.

3B. Continuum of Care (CoC) Discharge Planning: Corrections

Instructions:

For guidance on completing this form, please reference the FY 2013 CoC Application Detailed Instructions and the FY 2013 CoC Program NOFA. Please submit technical question to the OneCPD Ask A Question at <https://www.onecpd.info/ask-a-question/>.

3B-4.1 Is the discharge policy in place Other mandated by the State, the CoC, or other?

3B-4.1a If other, please explain. (limit 750 characters)

Coordinated discharge policies are shared by the State and County corrections infrastructures.

3B-4.2 Describe the efforts that the CoC has taken to ensure persons are not routinely discharged into homeless and specifically state where persons routinely go upon discharge. (limit 1000 characters)

Oregon Department of Corrections policies require that prison releases will be sent to the appropriate County, which will be responsible for their transition/housing. All prison releases to Multnomah County needing housing are referred to the Assessment and Referral Center (ARC), which provides offenders with pre-release planning, case coordination, housing, transportation, and medical and benefits assistance. As inmates near release, Oregon Department of Corrections staff assure that inmates are involved in planning for continuity of care into their community setting. The Multnomah County ARC operates in partnership with the Sheriff's Office, Aging & Disability Services, the Social Security Administration, community partners, Portland Police, and County Probation and Parole to connect heavy users of services with housing, treatment, and case management in community-based settings. Services are operated by nonprofit and faith-based supportive housing providers.

3B-4.3 Identify the stakeholders and/or collaborating agencies that are responsible for ensuring that persons being discharged from a system of care are not routinely discharged into homelessness. (limit 1000 characters)

Primary stakeholders include Oregon Department of Corrections Health Services and Corrections Transition Services, the Multnomah County Department of Community Justice Assessment and Referral Center (ARC), the Multnomah County Sheriff's Office, Multnomah County Probation and Parole, Multnomah County Aging & Disability Services, and the Social Security Administration. Additional stakeholders include the Portland Police Bureau and a range of nonprofit and faith-based affordable and supportive housing providers that focus some or all of their programming on reentry and/or recovery-focused services. Staff from those providers as well as the ARC and Portland Police routinely participate in the CoC to coordinate planning and align service delivery to prevent discharges to homelessness.

3C. Continuum of Care (CoC) Coordination

Instructions:

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3C-1 Does the Consolidated Plan for the jurisdiction(s) within the CoC's geography include the CoC's strategic plan goals for addressing and ending homelessness? Yes

3C-1.1 If yes, list the goals in the CoC strategic plan. (limit 1000 characters)

Each of the five objectives from prior Continuum of Care strategic plans and additional local Plan to End Homelessness goals are directly included in regional Consolidated Plan goals. Specifically, the 2012-2013 Action Plan under the 2011-2016 regional Consolidated Plan includes the following goals: Create new PH beds for chronically homeless persons, adding approximately 150 new units of PH units over 12 months; Increase percentage of homeless persons staying in PH over 6 months to at least 80%; Increase percentage of homeless persons moving from TH to PH to at least 73%; Increase percentage of homeless persons employed at exit to at least 20%; at least 170 homeless families with children will move into permanent housing. New CoC strategic planning objectives will be incorporated into the Consolidated Plan in future Action Plans.

3C-2 Describe the extent in which the CoC consults with State and local government Emergency Solutions Grants (ESG) program recipients within the CoC's geographic area on the plan for allocating ESG program funds and reporting on and evaluating the performance of ESG program recipients and subrecipients. (limit 1000 characters)

For both FY2012 and FY2013, ESG activities and outcomes within the CoC were fully integrated with CoC planning, evaluation, and reporting. The Portland Housing Bureau (PHB) is the grantee for ESG funds, as well as the lead agency for the Continuum of Care, Plan to End Homelessness, and Consolidated Plan. The Federal Funding Oversight Committee with input from the Coordinating Committee to End Homelessness assesses needs and determine how ESG funds are allocated. PHB manages and monitors ESG-funded contracts and evaluates ESG project performance using the CoC's shared housing retention outcomes. Specifically the CoC uses ESG funds to expand the capacity of the regional Short Term Rent Assistance (STRA) program administered by the local housing authority, and to operate emergency shelter programs closely aligned with locally- and CoC-funded permanent housing resources. All ESG-funded agencies participate fully in the region's HMIS and share common outcome measures.

3C-3 Describe the extent in which ESG funds are used to provide rapid rehousing and homelessness prevention. Description must include the percentage of funds being allocated to both activities. (limit 1000 characters)

Through the collaborative planning, evaluation, and resource prioritization process shared across ESG and CoC funds, the CoC has elected to fund existing emergency shelter programs allowed under the former Emergency Shelter Grant program at “hold harmless” levels allowed under the ESG Interim Rule. This resource allocation is intentional, given the CoC’s assessed ongoing need for and effectiveness of the emergency shelter services. More importantly, it allows the CoC to prioritize flexible local funding resources for highly effective homelessness prevention and rapid rehousing activities funded through programs like the local Short Term Rent Assistance program administered through the local housing authority. In FY2012, 37% of the CoC’s available ESG resources (\$302,903 of \$811,716 total) were allocated to rapid rehousing. In FY2013, 23% (\$99,137 of \$519,728 total) were allocated to rapid rehousing. No ESG resources were allocated to homelessness prevention in either year.

3C-4 Describe the CoC's efforts to reduce the number of individuals and families who become homeless within the CoC's entire geographic area. (limit 1000 characters)

The CoC coordinates and funds a range of homelessness prevention activities, primarily through local sources that provide housing retention and flexible rent assistance. The primary example is the regional Short Term Rent Assistance program, which successfully consolidates seven local, state, and federal funding sources into a unified program delivered by 19 agencies competitively selected for their ability to serve diverse communities throughout the region. Disproportionate poverty among households of color and female heads of households is identified as a primary barrier to fair housing choice in our jurisdiction’s Analysis of Impediments, which recommends increasing rent assistance resources for low-income residents. The CoC and ESG recipients coordinate programming with a network of culturally-specific providers to align anti-poverty and homelessness prevention efforts. ESG funds are prioritized for rapid rehousing to preserve local funding for homelessness prevention.

3C-5 Describe how the CoC coordinates with other Federal, State, local, private and other entities serving the homeless and those at risk of homelessness in the planning and operation of projects. (limit 1000 characters)

The primary funding partners for the CoC are the City of Portland, Multnomah County and Home Forward (the local housing authority). Each manages a set of federal, state, local and private resources that support the CoC through shared governance. Specifically, Portland manages HOPWA, CDBG, HOME, ESG and City general funds in direct support of CoC priorities; Multnomah County coordinates federal, state and county funding for youth and family homeless systems that include Runaway and Homeless Youth grantees and direct linkage to Head Start; Home Forward leverages public housing, Section 8 and VASH programs to support CoC goals. The Action for Prosperity program is a strong example of this coordination: Home Forward leverages Moving to Work funds in collaboration with private funds, County antipoverty programs and WIB-sponsored job placement to help formerly homeless families achieve self sufficiency. The City of Portland extended the model through a HOPWA SPNS grant.

3C-6 Describe the extent in which the PHA(s) within the CoC's geographic area are engaged in the CoC efforts to prevent and end homelessness. (limit 1000 characters)

Home Forward, the local housing authority, is actively integrates PHA resources into the CoC. Excluding CoC-funded programs, Home Forward annually commits over \$13.5 million in resources to programs that assist families experiencing or at risk of homelessness. This includes VASH, Section 8 Mod Rehab SRO, and FUP as well as over \$9 million in other locally prioritized resources. Home Forward dedicates public housing, housing choice voucher, and flexible "Moving to Work" funds to the operation of permanent supportive housing projects and to tenant-based, rapid rehousing and homelessness prevention assistance and selects families through a combination of homeless preferences, service agency referrals and vulnerability assessments. Home Forward's largest PSH project uses a vulnerability assessment to organize its waitlist and a "move-up" strategy—households that no longer need the level of services provided in PSH have the option to transfer to a different Public Housing community.

3C-7 Describe the CoC's plan to assess the barriers to entry present in projects funded through the CoC Program as well as ESG (e.g. income eligibility requirements, lengthy period of clean time, background checks, credit checks, etc.), and how the CoC plans to remove those barriers. (limit 1000 characters)

CoC- and ESG-funded projects have been organized for more than 8 years under the local Plan to End Homelessness, which prioritizes services for the most vulnerable subpopulations experiencing homelessness and specifically identified and progressively minimized most barriers to entry for nearly all local homeless services. Approximately two-thirds of HUD CoC funding supports tenant-based rental assistance projects with minimal barriers, and 77% of CoC-funded projects select participants based on an assessment of vulnerability or need. As the CoC continues to align coordinated entry practices for its population-based subsystems (i.e. homeless youth, family, DV and adult systems), the Collaborative Applicant will continue asses where barriers to entry may exist and recommend strategies for improvement to the CoC Board.

3C-8 Describe the extent in which the CoC and its permanent supportive housing recipients have adopted a housing first approach. (limit 1000 characters)

The CoC's local Plan to End Homelessness, adopted Housing First as a best-practice and primary strategy for ending chronic homelessness locally more than eight years ago, and a recent "reset" of the plan strongly reaffirmed the CoC's adoption of a housing first approach. Sixty-eight percent of the CoC-funded PSH projects indicated that they followed a housing first approach in their FY2013 Project Applications. Nearly all that did not were former Shelter Plus Care projects that expressed concern that remaining program practices documenting leveraged supportive services previously required under the Shelter Plus Care program could be construed as a requirement of service participation. The Collaborative Applicant will work in the coming year with the former grantee and subrecipients of these Shelter Plus Care grants to identify changes to program policy or practice that will more clearly demonstrate the projects' commitment to a housing first approach.

3C-9 Describe how the CoC's centralized or coordinated assessment system is used to ensure the homeless are placed in the appropriate housing and provided appropriate services based on their level of need. (limit 1000 characters)

The CoC has developed population-specific coordinated entry systems for youth and families covering the CoC's full geography and is actively engaged in planning and design of coordinated entry for DV and adults. Established coordinated entry systems have a single point of entry via the county-wide 211 call center with an HMIS data system open to all partners used for vulnerability-based screening and referrals. Youth providers use an established self-sufficiency matrix and family providers use the FSPDAT. Rapid housing placement services are provided in shelters and through mobile housing outreach teams that meet clients where they are. Services use an Assertive Engagement model that minimizes wait times, duplication of paperwork and client travel time; streamlines service delivery and focuses on relationships and housing. Services are marketed by 211, through system brochures, websites, social media and partnerships with discharge agencies, hospitals and self-sufficiency programs.

3C-10 Describe the procedures used to market housing and supportive services to eligible persons regardless of race, color, national origin, religion, sex, age, familial status, or disability who are least likely to request housing or services in the absence of special outreach. (limit 1000 characters)

The CoC directly coordinates with the Consolidated Plan Analysis of Impediments and the biannual unsheltered point in time count to assess underserved populations and to plan and implement outreach strategies through the local Fair Housing Action Plan. Specific activities include: coordinated service entry and referral through 211, which markets in multiple languages through social, print and online media, radio, and direct outreach to culturally-specific providers working with underserved communities; prioritizing subrecipient partnerships with culturally-specific providers; delivering multi-lingual mobile outreach and site-based services in places where underserved populations are found (e.g. deliver rental assistance for families through providers directly located in high-poverty schools). Through the CoC's equity strategy, local funders monitor equitable access to services and outcomes and provide training and technical assistance to help providers improve.

3C-11 Describe the established policies that are currently in place that require all homeless service providers to ensure all children are enrolled in early childhood education programs or in school, as appropriate, and connected to appropriate services within the community. (limit 1000 characters)

The Collaborative Applicant will not accept new or renewal funding applications for projects serving households with children unless they have affirmed that project policies and practices are consistent with the laws related to providing education services to individuals and families and that the proposed project has a designated staff person to ensure that the children are enrolled in school and receive educational services, as appropriate. As the ESG grantee for the CoC's geography, the Collaborative Applicant also includes this policy requirement in ESG-funded contracts. Additionally, the Collaborative Applicant offers guidance to CoC and ESG-funded projects regarding basic steps that they can take to assure that they meet and adequately document their compliance with these requirements. The policy and guidance were developed in partnership between the CoC and regional Title X homeless school liaison staff from local school districts and the Oregon Department of Education.

3C-12 Describe the steps the CoC, working with homeless assistance providers, is taking to collaborate with local education authorities to ensure individuals and families who become or remain homeless are informed of their eligibility for McKinney-Vento educational services. (limit 1000 characters)

Planning and delivery of the CoC- and ESG-funded homeless youth and family systems is fully integrated into the broader Schools Uniting Neighborhoods Service System (SUN SS), which is funded through a unique City-County partnership and is dedicated to the increased academic success for all youth and an overall reduction in poverty in our community. Through school-based partnerships, SUN SS providers, CoC- and ESG-funded providers, and Title X Homeless Education liaisons collaborate to identify homeless families and to inform them of their eligibility for McKinney-Vento educational services. The Coordinating Committee to End Homelessness regularly includes participation from local education stakeholders, and CoC staff developed local McKinney-Vento education policy and guidance in partnership with regional Title X homeless school liaison staff from local school districts and the Oregon Department of Education.

3C-13 Describe how the CoC collaborates, or will collaborate, with emergency shelters, transitional housing, and permanent housing providers to ensure families with children under the age of 18 are not denied admission or separated when entering shelter or housing. (limit 1000 characters)

Multnomah County, a primary local funding partner for the CoC, directly administers CoC-funded transitional and permanent housing and coordinates a system of domestic violence and antipoverty programs that form a robust network of emergency shelter and housing resources for homeless families. Access to these services is provided through coordinated intake via 211. The CoC primarily ensures that families are not denied admission or separated when entering shelter or housing by offering this coordinated network of family-focused housing and services, which include the Short Term Rent Assistance program (emergency hotel vouchers for families unable to immediately access shelters) and the Home Free program (scattered-site rental assistance and mobile advocacy as an alternative to gender-specific facility-based environments for families experiencing domestic violence). The CoC Board will adopt a written policy prohibiting family separation aligned with these services.

3C-14 What methods does the CoC utilize to monitor returns to homelessness by persons, including, families who exited rapid re-housing? Include the processes the CoC has in place to ensure minimal returns to homelessness. (limit 1000 characters)

CoC-funded providers routinely use the HMIS to monitor and record episodes of homelessness by program participants that exit rapid rehousing, transitional housing and permanent supportive housing projects through routine follow-up with participants at 3-, 6- and 12-months after program exit. The CoC intentionally offers a range of flexible housing retention funds, primarily through the Short Term Rent Assistance program. These locally-funded rent assistance and staffing resources help providers stabilize exited households who are found at routine follow-up to face temporary financial crises that would risk their return to homelessness. The CoC annually assesses housing retention outcomes for all projects and provides training and technical assistance to providers that do not meet community-wide outcome standards. The HMIS lead has piloted use of standardized vendor recitivism reports. The CoC may adopt their CoC-wide use once HUD clarifies related data standards.

3C-15 Does the CoC intend for any of its SSO or TH projects to serve families with children and youth defined as homeless under other Federal statutes? No

3C-15.1 If yes, describe how the use of grant funds to serve such persons is of equal or greater priority than serving persons defined as homeless in accordance with 24 CFR 578.89. Description must include whether or not this is listed as a priority in the Consolidated Plan(s) and its CoC strategic plan goals. CoCs must attach the list of projects that would be serving this population (up to 10 percent of CoC total award) and the applicable portions of the Consolidated Plan. (limit 1000 characters)

3C-16 Has the project been impacted by a major disaster, as declared by President Obama under Title IV of the Robert T. Stafford Act in the 12 months prior to the opening of the FY 2013 CoC Program Competition? No

3C-16.1 If 'Yes', describe the impact of the natural disaster on specific projects in the CoC and how this affected the CoC's ability to address homelessness and provide the necessary reporting to HUD. (limit 1500 characters)

3D. Continuum of Care (CoC) Coordination with Strategic Plan Goals

Instructions:

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In 2013, applications submitted to HUD for the Continuum of Care (CoC) Program will be evaluated in part based on the extent in which they further the achievement of HUD's goals as articulated in HUD's Strategic Plan and the Opening Doors: Federal Strategic Plan to Prevent and End Homelessness (FSP).

3D-1 Describe how the CoC is incorporating the goals of Opening Doors in local plans established to prevent and end homelessness and the extent in which the CoC is on target to meet these goals. (limit 1000 characters)

Our CoC's guiding plans all directly incorporate the four key goals of and associated strategies of Opening Doors. The local Plan to End Homelessness prioritizes services for chronically homeless, veterans, and families and youth, and identifies resources and best practices for each. The CoC operationalizes strategic priorities through investment of housing development and supportive service resources in new PSH for CH using housing first and vulnerability assessment; leveraging flexible local funding and staffing to assist the VA to use all available VASH vouchers; increased investment in rapid rehousing and prevention resources for families and of coordinated entry systems for homeless families and youth. The CoC functions as a local Interagency Council and aggressively pursues resource development. Assessed need exceeds available resources, and though we make substantial progress, we will not meet Opening Doors goals without additional federal, state and local investment.

3D-2 Describe the CoC's current efforts, including the outreach plan, to end homelessness among households with dependent children. (limit 750 characters)

Street outreach providers serve the entire county and contact unsheltered families living in cars or campsites. 211Info, our community's information and referral provider, coordinates entry to all family homeless and housing services. Families are immediately assessed for and connected with a range of programs including safety off of the street (emergency shelter, motel vouchers), eviction prevention and rapid rehousing, and permanent supportive housing, employment services or other housing retention supports. Families are assessed by mobile housing outreach specialists who use Assertive Engagement and flexible rent assistance resources to support rapid housing placement. The CoC recently expanded local investment in these services.

3D-3 Describe the CoC's current efforts to address the needs of victims of domestic violence, including their families. Response should include a description of services and safe housing from all funding sources that are available within the CoC to serve this population. (limit 1000 characters)

Services and housing for victims of DV are provided through a strong network of organizations coordinated by the Multnomah County Domestic Violence Coordination Office (DVCO). The network provides services to over 6000 victims of DV annually, including HUD supportive housing for approximately 65 survivors (point in time). Additional DV services include emergency shelter, transitional housing, rent assistance and motel vouchers. These shelter and housing services are funded through state and local funds and Short Term Rent Assistance (including ESG funds) administered by the local housing authority. This leverages significant private funding through the nonprofit organizations delivering these services. Safety and privacy for victims is a primary concern, and the DVCO guides the CoC on these topics. As the CoC continues to develop coordinated entry policies and procedures, it will complement existing data security policies with strengthened safety assessment and planning procedures.

3D-4 Describe the CoC's current efforts to address homelessness for unaccompanied youth. Response should include a description of services and housing from all funding sources that are available within the CoC to address homelessness for this subpopulation. Indicate whether or not the resources are available for all youth or are specific to youth between the ages of 16-17 or 18-24. (limit 1000 characters)

Services for unaccompanied youth are coordinated through a Homeless Youth Continuum, comprised of four agencies: Janus Youth Programs, New Avenues for Youth, Outside In, and Native American Youth and Family Center. The primary goals of the Continuum are to meet the basic safety and developmental needs of homeless youth in Multnomah County, and are focused on youth ages 15-23 years of age. Funding includes a broad range of local, state, federal and private sources. Services available to youth in the Continuum include street outreach; 24 hour access; safety services; shelter; transitional and permanent housing; education and employment services; LGBTQ supports; and mental health, medical, and alcohol and drug treatment. Through case management, youth are connected to mainstream resources to provide long term support and stability. To ensure accountability, the Continuum reports to the Homeless Youth Oversight Committee, a CoC advisory and policy body that meets monthly.

3D-5 Describe the efforts, including the outreach plan, to identify and engage persons who routinely sleep on the streets or in other places not meant for human habitation. (limit 750 characters)

Several agencies conduct regular, ongoing street outreach to identify and engage unsheltered persons in locations throughout the county. These agencies routinely seek out new camps and build relationships with people sleeping outside to engage them in services. The CoC prioritizes rapid rehousing resources for outreach workers to minimize access barriers to housing. Outreach and engagement providers (including local law enforcement) meet routinely in an outreach-focused CoC subcommittee. In addition to active outreach, the continuum supports several day center providers that offer low-barrier food and hygiene resources for unsheltered people. These day centers are increasingly used as engagement sites for rapid re-housing activities.

3D-6 Describe the CoC’s current efforts to combat homelessness among veterans, particularly those are ineligible for homeless assistance and housing through the Department of Veterans Affairs programs (i.e., HUD-VASH, SSVF and Grant Per Diem). Response should include a description of services and housing from all funding sources that exist to address homelessness among veterans. (limit 1000 characters)

Our local Plan to End Homelessness prioritizes resources for veterans, and the CoC has developed strong partnerships to end veteran homelessness. The HUD VASH program has provided 360 new PSH vouchers to the CoC from 2008-13, with CoC providers leveraging local flexible funds to help to fully and quickly lease them. Local affordable housing developers partner with the VA to set aside additional PSH units for homeless veterans. CoC-funded agencies operate Grant & Per Diem and Supportive Services for Veteran Families programs. The VA operates a Community Resource and Referral Center in the downtown area to improve services access in partnership with nearby CoC agencies. VA outreach workers regularly attend the CoC's outreach-focused workgroup and participate actively in CoC planning and PIT counts. The Collaborative Applicant coordinates monthly with the VA and CoC providers to assure that CoC and ESG funds serving veterans primarily serve those who are ineligible for VA-funded services.

3E. Reallocation

Instructions:

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3E-1 Is the CoC reallocating funds from one or more eligible expiring grant(s) into one or more new permanent supportive housing projects dedicated to chronically homeless persons? Yes

3E-2 Is the CoC reallocating funds from one or more eligible expiring grant(s) into one or more new rapid re-housing project for families? No

**3E-2.1 If the CoC is planning to reallocate funds to create one or more new rapid re-housing project for families, describe how the CoC is already addressing chronic homelessness through other means and why the need to create new rapid re-housing for families is of greater need than creating new permanent supportive housing for chronically homeless persons.
(limit 1000 characters)**

N/A

3E-3 If the CoC responded 'Yes' to either of the questions above, has the recipient of the eligible renewing project being reallocated been notified? Yes

3F. Reallocation - Grant(s) Eliminated

CoCs planning to reallocate into new permanent supportive housing projects for chronically homeless individuals may do so by reducing one or more expiring eligible renewal projects. CoCs that are eliminating projects entirely must identify those projects.

Amount Available for New Project: (Sum of All Eliminated Projects)				
Eliminated Project Name	Grant Number Eliminated	Component Type	Annual Renewal Amount	Type of Reallocation
This list contains no items				

3G. Reallocation - Grant(s) Reduced

CoCs that choose to reallocate funds into new rapid rehousing or new permanent supportive housing for chronically homeless persons may do so by reducing the grant amount for one or more eligible expiring renewal projects.

Amount Available for New Project (Sum of All Reduced Projects)					
\$661,082					
Reduced Project Name	Reduced Grant Number	Annual Renewal Amount	Amount Retained	Amount available for new project	Reallocation Type
Andrea Lee Rental...	OR0020L0E011205	\$81,029	\$78,019	\$3,010	Regular
Collaboration	OR0021L0E011205	\$323,663	\$292,495	\$31,168	Regular
Domestic Violence...	OR0022L0E011205	\$548,032	\$487,283	\$60,749	Regular
Homesafe Supporti...	OR0026L0E011205	\$365,225	\$293,936	\$71,289	Regular
Horizons	OR0027L0E011205	\$185,377	\$122,641	\$62,736	Regular
Horizon's Youth S...	OR0028L0E011205	\$157,929	\$149,892	\$8,037	Regular
Madrona Studios	OR0120L0E011202	\$207,705	\$206,991	\$714	Regular
Moving to Permane...	OR0030L0E011205	\$56,339	\$54,587	\$1,752	Regular
NOWHome	OR0144L0E011201	\$194,477	\$189,604	\$4,873	Regular
Opening Doors Rap...	OR0016L0E011202	\$473,424	\$381,416	\$92,008	Regular
OTIH Project	OR0108L0E011204	\$296,204	\$286,818	\$9,386	Regular
OTIS Project	OR0031L0E011205	\$306,352	\$286,698	\$19,654	Regular
Pathways Rent Ass...	OR0033L0E011205	\$175,261	\$129,579	\$45,682	Regular
Pathways Youth Ho...	OR0046L0E011205	\$16,636	\$13,321	\$3,315	Regular
Roads to Housing	OR0121L0E011202	\$83,718	\$75,071	\$8,647	Regular
Safe Home	OR0017L0E011203	\$126,835	\$110,649	\$16,186	Regular
Safe Home Partner...	OR0145L0E011201	\$406,873	\$393,459	\$13,414	Regular
Shelter Plus Care 4	OR0035L0E011205	\$290,517	\$273,067	\$17,450	Regular
Shelter Plus Care 6	OR0036L0E011205	\$437,513	\$422,525	\$14,988	Regular
Shelter Plus Care...	OR0037L0E011205	\$510,877	\$492,691	\$18,186	Regular
Shelter Plus Care...	OR0109L0E011204	\$514,984	\$479,967	\$35,017	Regular
Shelter Plus Care...	OR0038L0E011205	\$2,037,913	\$1,980,902	\$57,011	Regular
Shelter Plus Care...	OR0039L0E011205	\$541,673	\$520,773	\$20,900	Regular
Special Needs Hou...	OR0034L0E011205	\$22,672	\$16,221	\$6,451	Regular
The Women's Housi...	OR0135L0E011201	\$322,710	\$284,251	\$38,459	Regular

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Andrea Lee Rental Assistance (fka Andrea Lee Transitional Housing Program)

Grant Number of Reduced Project: OR0020L0E011205

Reduced Project Current Annual Renewal Amount: \$81,029

Amount Retained for Project: \$78,019

Amount available for New Project(s): \$3,010
(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Collaboration

Grant Number of Reduced Project: OR0021L0E011205

Reduced Project Current Annual Renewal Amount: \$323,663

Amount Retained for Project: \$292,495

Amount available for New Project(s): \$31,168
(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Domestic Violence Supportive Housing (fka Domestic Violence Leasing and Supportive Services)

Grant Number of Reduced Project: OR0022L0E011205

Reduced Project Current Annual Renewal Amount: \$548,032

Amount Retained for Project: \$487,283

Amount available for New Project(s): \$60,749
(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Homesafe Supportive Housing Project

Grant Number of Reduced Project: OR0026L0E011205

Reduced Project Current Annual Renewal Amount: \$365,225

Amount Retained for Project: \$293,936

Amount available for New Project(s): \$71,289
(This amount will auto-calculate by selecting "Save" button)

3G-2 Describe how the CoC determined that this project should be reduced. (limit 750 characters)

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Horizons

Grant Number of Reduced Project: OR0027L0E011205

Reduced Project Current Annual Renewal Amount: \$185,377

Amount Retained for Project: \$122,641

Amount available for New Project(s): \$62,736
(This amount will auto-calculate by selecting "Save" button)

3G-2 Describe how the CoC determined that this project should be reduced. (limit 750 characters)

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Horizon's Youth Supportive Housing (fka Horizon's Youth Leasing and Services)

Grant Number of Reduced Project: OR0028L0E011205

Reduced Project Current Annual Renewal Amount: \$157,929

Amount Retained for Project: \$149,892

Amount available for New Project(s): \$8,037
(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Madrona Studios

Grant Number of Reduced Project: OR0120L0E011202

Reduced Project Current Annual Renewal Amount: \$207,705

Amount Retained for Project: \$206,991

Amount available for New Project(s): \$714
(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Moving to Permanent Housing

Grant Number of Reduced Project: OR0030L0E011205

Reduced Project Current Annual Renewal Amount: \$56,339

Amount Retained for Project: \$54,587

Amount available for New Project(s): \$1,752
(This amount will auto-calculate by selecting "Save" button)

3G-2 Describe how the CoC determined that this project should be reduced. (limit 750 characters)

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: NOWHome

Grant Number of Reduced Project: OR0144L0E011201

Reduced Project Current Annual Renewal Amount: \$194,477

Amount Retained for Project: \$189,604

Amount available for New Project(s): \$4,873
(This amount will auto-calculate by selecting "Save" button)

3G-2 Describe how the CoC determined that this project should be reduced. (limit 750 characters)

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Opening Doors Rapid Re-Housing

Grant Number of Reduced Project: OR0016L0E011202

Reduced Project Current Annual Renewal Amount: \$473,424

Amount Retained for Project: \$381,416

Amount available for New Project(s): \$92,008
(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: OTIH Project

Grant Number of Reduced Project: OR0108L0E011204

Reduced Project Current Annual Renewal Amount: \$296,204

Amount Retained for Project: \$286,818

Amount available for New Project(s): \$9,386
(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: OTIS Project

Grant Number of Reduced Project: OR0031L0E011205

Reduced Project Current Annual Renewal Amount: \$306,352

Amount Retained for Project: \$286,698

Amount available for New Project(s): \$19,654
(This amount will auto-calculate by selecting "Save" button)

3G-2 Describe how the CoC determined that this project should be reduced. (limit 750 characters)

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Pathways Rent Assistance (fka Pathways Leasing II)

Grant Number of Reduced Project: OR0033L0E011205

Reduced Project Current Annual Renewal Amount: \$175,261

Amount Retained for Project: \$129,579

Amount available for New Project(s): \$45,682
(This amount will auto-calculate by selecting "Save" button)

3G-2 Describe how the CoC determined that this project should be reduced. (limit 750 characters)

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Pathways Youth Housing (fka Pathways Youth Leasing)

Grant Number of Reduced Project: OR0046L0E011205

Reduced Project Current Annual Renewal Amount: \$16,636

Amount Retained for Project: \$13,321

Amount available for New Project(s): \$3,315
(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Roads to Housing

Grant Number of Reduced Project: OR0121L0E011202

Reduced Project Current Annual Renewal Amount: \$83,718

Amount Retained for Project: \$75,071

Amount available for New Project(s): \$8,647
(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Safe Home

Grant Number of Reduced Project: OR0017L0E011203

Reduced Project Current Annual Renewal Amount: \$126,835

Amount Retained for Project: \$110,649

Amount available for New Project(s): \$16,186
(This amount will auto-calculate by selecting "Save" button)

3G-2 Describe how the CoC determined that this project should be reduced. (limit 750 characters)

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Safe Home Partnership

Grant Number of Reduced Project: OR0145L0E011201

Reduced Project Current Annual Renewal Amount: \$406,873

Amount Retained for Project: \$393,459

Amount available for New Project(s): \$13,414
(This amount will auto-calculate by selecting "Save" button)

3G-2 Describe how the CoC determined that this project should be reduced. (limit 750 characters)

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Shelter Plus Care 4

Grant Number of Reduced Project: OR0035L0E011205

Reduced Project Current Annual Renewal Amount: \$290,517

Amount Retained for Project: \$273,067

Amount available for New Project(s): \$17,450
(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Shelter Plus Care 6

Grant Number of Reduced Project: OR0036L0E011205

Reduced Project Current Annual Renewal Amount: \$437,513

Amount Retained for Project: \$422,525

Amount available for New Project(s): \$14,988
(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Shelter Plus Care CAP

Grant Number of Reduced Project: OR0037L0E011205

Reduced Project Current Annual Renewal Amount: \$510,877

Amount Retained for Project: \$492,691

Amount available for New Project(s): \$18,186
(This amount will auto-calculate by selecting "Save" button)

3G-2 Describe how the CoC determined that this project should be reduced. (limit 750 characters)

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Shelter Plus Care CPT

Grant Number of Reduced Project: OR0109L0E011204

Reduced Project Current Annual Renewal Amount: \$514,984

Amount Retained for Project: \$479,967

Amount available for New Project(s): \$35,017
(This amount will auto-calculate by selecting "Save" button)

3G-2 Describe how the CoC determined that this project should be reduced. (limit 750 characters)

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Shelter Plus Care ICH

Grant Number of Reduced Project: OR0038L0E011205

Reduced Project Current Annual Renewal Amount: \$2,037,913

Amount Retained for Project: \$1,980,902

Amount available for New Project(s): \$57,011
(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Shelter Plus Care VAC

Grant Number of Reduced Project: OR0039L0E011205

Reduced Project Current Annual Renewal Amount: \$541,673

Amount Retained for Project: \$520,773

Amount available for New Project(s): \$20,900
(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: Special Needs Housing

Grant Number of Reduced Project: OR0034L0E011205

Reduced Project Current Annual Renewal Amount: \$22,672

Amount Retained for Project: \$16,221

Amount available for New Project(s): \$6,451
(This amount will auto-calculate by selecting "Save" button)

3G-2 Describe how the CoC determined that this project should be reduced. (limit 750 characters)

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3G. Reallocation - Grant(s) Reduced Details

3G-1 Complete each of the fields below for each eligible renewal grant that is being reduced during the FY2013 reallocation process. CoCs should refer to the final HUD approved FY2013 Grant Inventory Worksheet to ensure all information entered here is accurate.

Reduced Project Name: The Women's Housing Collaborative

Grant Number of Reduced Project: OR0135L0E011201

Reduced Project Current Annual Renewal Amount: \$322,710

Amount Retained for Project: \$284,251

Amount available for New Project(s): \$38,459

(This amount will auto-calculate by selecting "Save" button)

**3G-2 Describe how the CoC determined that this project should be reduced.
(limit 750 characters)**

The CoC determined that all renewal projects are effective and necessary and therefore prioritized their preservation by placing them in Tier 1, rather than risk eliminating one or more renewal projects by placing them in Tier 2. To do this, the CoC is partially reallocating funds from several projects that saw large funding increases between 2011 and 2012, primarily due to conversion from fixed-budget SHP leasing projects to rental assistance projects under the CoC Interim Rule. Projects that saw the largest increases received larger decreases from 2012 to 2013. This allows the CoC to preserve highly effective and necessary projects, each receiving more funding in 2013 than in 2011, in spite of federal budget shortfalls.

3H. Reallocation - New Project(s)

CoCs must identify the new project(s) it plans to create and provide the requested information for each project.

Sum of All New Reallocated Project Requests
(Must be less than or equal to total amount(s) eliminated and/or reduced)

\$661,082				
Current Priority #	New Project Name	Component Type	Transferred Amount	Reallocation Type
43	Housing Inte...	PH	\$411,779	Regular
44	Winter Housi...	PH	\$249,303	Regular

3H. Reallocation - New Project(s) Details

3H-1 Complete each of the fields below for each new project created through reallocation in the FY2013 CoC Program Competition. CoCs can only reallocate funds to new permanent housing—either permanent supportive housing for the chronically homeless or rapid re-housing for homeless households with children.

FY2013 Rank (from Project Listing): 43
Proposed New Project Name: Housing Integration for Healthier Outcomes
Component Type: PH
Amount Requested for New Project: \$411,779

3H. Reallocation - New Project(s) Details

3H-1 Complete each of the fields below for each new project created through reallocation in the FY2013 CoC Program Competition. CoCs can only reallocate funds to new permanent housing—either permanent supportive housing for the chronically homeless or rapid re-housing for homeless households with children.

FY2013 Rank (from Project Listing): 44
Proposed New Project Name: Winter Housing: Targeted Permanent Supportive Housing for Women's Winter Shelter Residents
Component Type: PH
Amount Requested for New Project: \$249,303

3I. Reallocation: Balance Summary

3I-1 Below is the summary of the information entered on forms 3D-3H. and the last field, “Remaining Reallocation Balance” should equal “0.” If there is a balance remaining, this means that more funds are being eliminated or reduced than the new project(s) requested. CoCs cannot create a new reallocated project for an amount that is greater than the total amount of reallocated funds available for new projects.

Reallocation Chart: Reallocation Balance Summary

Reallocated funds available for new project(s):	\$661,082
Amount requested for new project(s):	\$661,082
Remaining Reallocation Balance:	\$0