



2014 HUD/CoC Task Force Project Review and Selection Process Recommendations for Coordinating Board Endorsement

Background

At its September 3, 2014, meeting, the Home for Everyone Coordinating Board adopted a rating and ranking framework for evaluating all HUD/CoC-funded renewal projects and established a 2014 HUD/CoC Task Force to rate and rank projects using the adopted framework and recommend to the Board which project applications to forward to HUD in the 2014 CoC application.

On September 16, 2014, HUD published its [NOFA for the Fiscal Year 2014 Funds in the CoC Program Competition](#). Our CoC’s application under the competition is due to HUD no later than October 30. The NOFA contained **two very positive pieces of news regarding available funding**:

1. HUD expects that the **funds available through the 2014 NOFA are sufficient to fully fund all existing renewal projects**, regardless of placement into Tier 1 and Tier 2.
2. Through the NOFA, HUD is additionally making available up to \$40M nationally for permanent supportive housing (PSH) bonus projects serving chronically homeless individuals and families. **Our CoC is able to submit a single application for up to \$1,969,805 in bonus project funding.**

Staff notified existing renewal projects of the 2014 rating and ranking framework and process, completed the quantitative analysis to conduct the rating, solicited letters of intent to apply for the PSH bonus project, and convened the 2014 CoC Task Force on October 6, 2014, to review results and make recommendations for Coordinating Board endorsement.

2014 CoC Task Force Findings and Recommendations

Renewal Project Rating and Ranking

- Staff conducted rating and ranking analysis using the adopted framework and scored and ranked projects as summarized in Attachment A.

The Task Force recommends that the Coordinating Board adopt this ranking for purposes of the 2014 HUD CoC application, with one exception, noted in the following section.

Placement of projects into Tier 1 and Tier 2

- Though HUD has indicated that available funding is sufficient to fund all renewals, HUD still requires that we submit applications in two financial “tiers.” HUD will fund all projects in Tier 1 nationally prior to funding any projects in Tier 2, but **both tiers are highly likely to be fully funded.**
- HUD will fund **renewal permanent housing projects** in Tier 2 prior to funding any other project types in Tier 2. Renewal permanent housing projects therefore have the highest likelihood of being funded of any Tier 2 projects.

Full application amount = \$13,296,185

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| <p>“Tier 1” (98%) \$12,869,394</p> |
| <p>“Tier 2” \$426,791</p> |

- In the unlikely event that our Tier 2 project(s) are not funded, it's ideal to assure that those Tier 2 projects are either a very low priority for continued funding, or projects for which we can identify "backfill" funding to continue the existing high-priority work. **Currently, none of our projects is a very low priority.**
- Given these factors, **Home Forward has voluntarily agreed to place a single renewal permanent housing project (SPC 6) into Tier 2.** The project's renewal value is sufficient to cover our full Tier 2 amount. In the unlikely event that it is not funded, Home Forward is committed to continuing to fund the project through other resources.

The Task Force recommends that the Coordinating Board place Home Forward's SPC 6 renewal permanent housing project as the lowest ranked project so that it is the sole project placed in Tier 2.

Selection of a Permanent Supportive Housing Bonus Project

- The staff solicitation of letters of intent to apply for the PSH bonus project funding yielded only one project application, but it is highly responsive to HUD's selection criteria.
- The proposed project would:
 - Be led by Central City Concern with funded subrecipient partnerships with Cascadia Behavioral Healthcare, JOIN, Native American Rehabilitation Association of the Northwest, and Transition Projects, Inc.
 - Operate as a one-year renewable grant for the full eligible application amount (\$1.9M)
 - Dedicate 70% of project funding to scattered-site rental assistance and 30% to supportive services focused on housing placement, retention and health service connection
 - Prioritize chronic homeless families and individuals with longest histories of homelessness and greatest service needs through coordinated access
 - Highly leverage Medicaid-funded services (including primary and behavioral health care)
 - Use a Housing First approach with no preconditions for housing assistance

The Task Force recommends that the Coordinating Board select the PSH bonus project proposal lead by Central City Concern for inclusion in our 2014 CoC application.

Task Force Feedback for Future Processes

- Directly integrate rating and ranking of CoC-funded projects with the Coordinating Board's ongoing planning and evaluation work. Specifically:
 - Create a rating and ranking process that is more inclusive of clearly articulated local priorities and best practices, not just HUD's
 - Include assessment of cost effectiveness that recognizes the importance of living wage employment to effective service provision
 - Consider including all homeless services projects in future reviews, not just HUD-funded projects for meaningful cross-system review
- Incorporate more qualitative components into the ranking process:
 - What does our community need? How well does the funded project or activity fit?
 - Is the service delivery organization strong and healthy? Does it "play well with others"?
- Add peer evaluation and consumer feedback components
- Recognize that rating and ranking evaluates the effectiveness and prioritization of our current resources, but it doesn't tell us what additional resources are needed or "where the next dollar should be spent."

Attachment A: 2014 Rating and Ranking Final Score Summary

| Applicant Name | Project Name | Project Type | Total 2013 Funded Budget | Housing/Retention (10) | Income/Benefits (10) | Population Served (18) | Equitable Access (12) | Evidence Based Practice (20) | HMIS Data Completeness (5) | Unspent Funds (5) | TOTAL SCORE (80) | FINAL RANK |
|-------------------------------|--|--------------|--------------------------|------------------------|----------------------|------------------------|-----------------------|------------------------------|----------------------------|-------------------|------------------|------------|
| Multnomah County | Domestic Violence Supportive Housing | RRH | \$ 490,223 | 9 | 8 | 18 | 9 | 20 | 5 | 5 | 74 | 1 |
| Multnomah County | Homesafe Supportive Housing Project | RRH | \$ 296,564 | 9 | 10 | 18 | 6 | 20 | 5 | 5 | 73 | 2 |
| The Salvation Army | West Women's and Children's Transitional Housing | TH | \$ 128,164 | 10 | 6 | 18 | 9 | 20 | 4 | 5 | 72 | 3 |
| Bradley-Angle House | Andrea Lee Rental Assistance | RRH | \$ 78,739 | 8 | 6 | 18 | 9 | 20 | 5 | 5 | 71 | 4 |
| New Avenues for Youth | Roads to Housing | PSH | \$ 75,743 | 7 | 7 | 18 | 9 | 20 | 5 | 5 | 71 | 5 |
| JOIN | NOWHome | PSH | \$ 191,296 | 10 | 3 | 18 | 9 | 20 | 5 | 5 | 70 | 6 |
| Human Solutions, Inc. | Opening Doors Rapid Re-Housing | RRH | \$ 384,212 | 8 | 4 | 18 | 9 | 20 | 5 | 5 | 69 | 7 |
| The Salvation Army | Women's Housing Collaborative | PSH | \$ 286,543 | 7 | 10 | 18 | 9 | 20 | 5 | 0 | 69 | 8 |
| Human Solutions, Inc. | Safe Home | PSH | \$ 111,199 | 10 | 4 | 18 | 6 | 20 | 5 | 5 | 68 | 9 |
| Portland Impact, Inc | Richmond Place | TH | \$ 117,941 | 7 | 7 | 18 | 6 | 20 | 5 | 5 | 68 | 10 |
| Human Solutions, Inc. | Bridges to Housing | PSH | \$ 243,559 | 10 | 3 | 18 | 6 | 20 | 5 | 5 | 67 | 11 |
| Outside In | Old Town Collaborative Homeless Housing Project | PSH | \$ 333,033 | 10 | 3 | 18 | 6 | 20 | 5 | 5 | 67 | 12 |
| Home Forward | Shelter Plus Care CAP | PSH | \$ 497,143 | 8 | 7 | 18 | 6 | 20 | 5 | 3 | 67 | 13 |
| Multnomah County | Family Futures | RRH | \$ 1,172,940 | 8 | 4 | 18 | 9 | 20 | 5 | 3 | 67 | 14 |
| Cascadia BHC | OTIH Project | PSH | \$ 288,476 | 8 | 7 | 18 | 3 | 20 | 5 | 5 | 66 | 15 |
| Central City Concern | Madrona Studios | PSH | \$ 208,928 | 7 | 8 | 18 | 3 | 20 | 5 | 5 | 66 | 16 |
| City of Portland | OTIS Project | PSH | \$ 289,158 | 9 | 8 | 18 | 3 | 20 | 5 | 3 | 66 | 17 |
| Home Forward | Shelter Plus Care VAC | PSH | \$ 525,537 | 9 | 8 | 18 | 3 | 20 | 5 | 3 | 66 | 18 |
| Home Forward | Shelter Plus Care ICH | PSH | \$ 1,998,374 | 8 | 6 | 18 | 6 | 20 | 5 | 3 | 66 | 19 |
| Home Forward | Shelter Plus Care 6 | PSH | \$ 426,341 | 7 | 7 | 18 | 6 | 20 | 5 | 3 | 66 | 20 |
| Cascade AIDS Project | Housing Integration for Healthier Outcomes | PSH | \$ 413,639 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 21 |
| Transition Projects | Winter Housing: PSH for Women's Winter Shelter | PSH | \$ 251,235 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 22 |
| City of Portland | HMIS | HMIS | \$ 245,666 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 23 |
| City of Portland | OR-501 CoC Planning Application | PLAN | \$ 162,532 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 24 |
| Human Solutions, Inc. | Moving to Permanent Housing | PSH | \$ 55,103 | 10 | 4 | 18 | 3 | 20 | 5 | 5 | 65 | 25 |
| Home Forward | Shelter Plus Care CPT | PSH | \$ 484,659 | 7 | 7 | 18 | 3 | 20 | 5 | 5 | 65 | 26 |
| Cascadia BHC | Special Needs Housing | PSH | \$ 16,365 | 10 | 3 | 18 | 6 | 20 | 5 | 3 | 65 | 27 |
| Multnomah County | Pathways Youth Mental Health Services | SSO | \$ 46,673 | 1 | 9 | 18 | 9 | 20 | 5 | 3 | 65 | 28 |
| Multnomah County | Horizon's Youth Leasing and Services | RRH | \$ 150,792 | 1 | 6 | 18 | 12 | 20 | 5 | 3 | 65 | 29 |
| Transition Projects | Collaboration | PSH | \$ 294,611 | 8 | 7 | 18 | 3 | 20 | 5 | 3 | 64 | 30 |
| Central City Concern | Sunrise Place | TH | \$ 106,767 | 7 | 8 | 18 | 0 | 20 | 5 | 5 | 63 | 31 |
| Transition Projects | Horizons | RRH | \$ 123,841 | 9 | 8 | 12 | 6 | 20 | 5 | 3 | 62 | 32 |
| Central City Concern | Alcohol and Drug Free Housing | TH | \$ 163,661 | 1 | 7 | 18 | 6 | 20 | 5 | 5 | 62 | 33 |
| Home Forward | Shelter Plus Care 4 | PSH | \$ 275,599 | 9 | 4 | 18 | 3 | 20 | 5 | 3 | 62 | 34 |
| Cascadia BHC | Special Needs Services | PSH | \$ 127,974 | 6 | 7 | 18 | 3 | 20 | 5 | 3 | 62 | 35 |
| Multnomah County | Pathways Youth Leasing | RRH | \$ 13,441 | 10 | 3 | 18 | 0 | 20 | 5 | 5 | 61 | 36 |
| Neighborhood House | Turning Point | TH | \$ 282,042 | 8 | 10 | 18 | 9 | 5 | 5 | 5 | 60 | 37 |
| Northwest Pilot Project, Inc. | Pathways Leasing II | TH | \$ 131,043 | 10 | 7 | 13 | 3 | 15 | 5 | 5 | 58 | 38 |
| Human Solutions, Inc. | Safe Home Partnership | PSH | \$ 383,593 | 7 | 5 | 18 | 3 | 20 | 5 | 0 | 58 | 39 |
| Central City Concern | Employment Recovery Program | TH | \$ 227,262 | 1 | 6 | 18 | 3 | 20 | 5 | 5 | 58 | 40 |
| Luke-Dorf, Inc. | The Clifford Apartments | PSH | \$ 173,287 | 1 | 7 | 18 | 0 | 20 | 5 | 3 | 54 | 41 |
| Cascadia BHC | Royal Palm | TH | \$ 711,638 | 1 | 7 | 18 | 0 | 20 | 5 | 3 | 54 | 42 |
| Transition Projects | Rent Assistance Bonus | RRH | \$ 53,936 | 10 | 5 | 3 | 3 | 20 | 5 | 5 | 51 | 43 |
| Transition Projects | Jean's Place | TH | \$ 247,670 | 1 | 4 | 18 | 9 | 0 | 5 | 5 | 42 | 44 |