

**Attachment C
Summary of Survey Results**

Agency	Form of Governance	Months for Rate Approval Process (approx.)	Years of Rates Approved at Once	Governing Body Role in Developing Budget	Approves Budget	Approves Rates	Public Advisory Committee
Austin Water Utility (Austin, TX)	City Council	7	1	Council subcommittee reviews budget	City Council	City Council	Yes
Boston Water & Sewer Commission (Boston, MA)	3 Commissioners appointed by Mayor; approved by City Council	6	1	Commissioners review at high level, Council has no role	Board	City Council	No
City of Calgary Water Services (Calgary, AB Canada)	City Council	10	3	Council provides written direction for priorities	City Council	City Council	No
Charlotte-Mecklenburg Utilities (Charlotte, NC)	City Council	7	1	Council provides guidance through City Manager and can insert items related to utility services	City Council	City Manager	Yes
Denver Water (Denver, CO)	Board of Commissioners appointed by Mayor	11	1	Board reviews budget and advises	Board	Board	Yes
El Paso Water Utilities (El Paso, TX)	Public Service Board appointed by City Council; Mayor also on Board	7	1	Board reviews all capital projects over \$1M	Board	Board	Yes
City of Phoenix Water Services Department (Phoenix, AZ)	City Council	8	1	City Manager & staff works with Council to develop budget	City Council	City Council	Yes
City of Portland Water Bureau and Department of Environmental Services (Portland, OR)	City Council, Commissioner-in-Charge of Bureau on Council	6	1	Council represented by Commissioner-in-Charge in budget process	City Council	City Council	Yes
San Antonio Water System (San Antonio, TX)	Board of Trustees appointed by City Council; Mayor a Trustee	11	1	Board subcommittee reviews budget and Board can make amendments to budget	Board	City Council	Yes (For rate structure change, not standing)
San Francisco Public Utilities Commission (San Francisco, CA)	Board of Commissioners; appointed by Mayor and overseen by Board of Supervisors (veto power)	7	5	General Manager routinely confers with Commission (biweekly)	Board of Commissioners	Board of Commissioners	Yes (multiple committees)
Seattle Public Utilities (Seattle, WA)	City Council	12	2-3	Council has consulting role, can direct staff to insert items related to utility services	City Council	City Council	Yes